

Q1 - 2025

Corporate Quarterly Report



About This Report

The Corporate Quarterly report is produced four times a year to communicate progress made on Council's Strategic Plan presented in the Corporate Business Plan and to present the Town's financial position for the quarter.

There are two parts within this report:

Strategic Plan Reporting - includes progress update on projects that support Council's Strategic Priorities.

Financial Summary - provides a quarterly update on the Town's financial position. Included in this section of the report are two reports for the municipal operation and capital projects, showing: budget vs. forecast, capital project progress and project forecast.

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Strategic Plan Reporting

Council's Strategic Priorities

The Town of Strathmore's Council has identified six areas which will be focused on during this Council's term. These priorities were selected based on community feedback provided to Council as well as current service opportunities and challenges presented by Administration.

For each Strategic Priority, Council outlined the outcome that it desires to achieve during the balance of its term.

Affordable Living

Strathmore is an affordable community for residents and businesses enabling access to housing, services, and supports.

Financial Sustainability

Strathmore provides predictable and prudent tax rates and user fees that reduce overall Town debt, build financial reserves, maintain existing assets, and plan for sustainable growth.

Intentional Community Development

Strathmore creates communities for its residents and with its neighbors and institutional partners, which promote sustainable and inter-dependent communities.

Climate Resiliency Including Environmental Stewardship

Strathmore protects, manages, and enhances its local environment while preparing for future challenges due to climate change.

Economic Development

Strathmore is well-positioned to encourage commercial and industrial economic development with a focus on sustainable growth.

Community Wellness

Strathmore values Community Wellness focused on the maintenance, protection, and improvement of services that support optimum lifestyles.

Business Plan

Once Council has identified its strategic direction and determined its Strategic Priorities, it is the role of Administration to plan and implement activities which will ensure that the priorities are achieved. The Corporate Business Plan outlines the activities planned by Administration to meet Council's expectations.

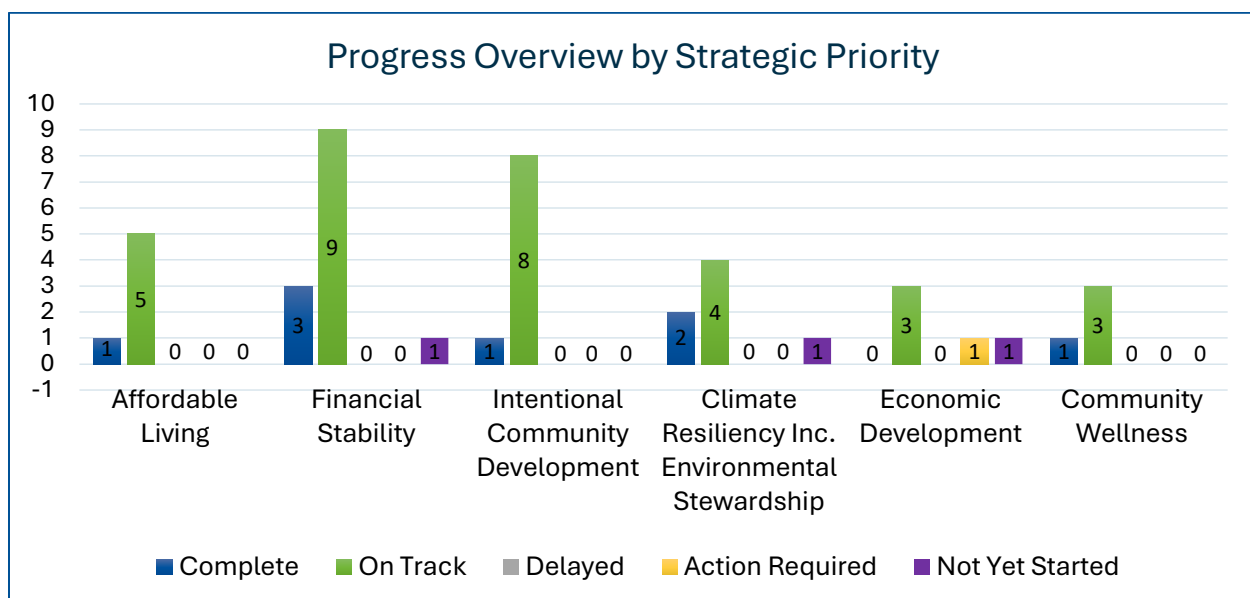
Q1 Progress Summary

Each of the administrative actions has been categorized based on timelines and progress made toward completing the task. The definitions of each of the status categories are outlined below.

Status	Definition	# of Supporting Tasks
✓ Completed	Work has been completed on this initiative.	8
↑ On Track	This initiative is on schedule and progress is being made.	32
▲ Delayed	This initiative is experiencing some setbacks, but progress is still being made.	0
⬮ Action Required	Challenges are limiting or blocking progress of this initiative. Action must be taken to get the project back on track.	1
● Not Yet Started	Work has not begun on this initiative.	3
Total Administrative Tasks Identified		45

Administration has identified 44 administrative actions to support Council's strategic priorities. The timelines for these initiatives are from January 2022 to December 2026 inclusive.

Progress on these administrative actions as of March 31, 2025, can be seen in the following graphic.



Q1 Progress Report Details

Strategic Priority #1: Affordable Living

Strathmore is an affordable community for residents and businesses enabling access to housing, services and supports.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
Synergistic Housing Product and Business Growth/ Sustainability Opportunities			
✓	Establishing a target (60:40 tentative) residential to non-residential tax ratio in the MDP growth areas to strive for an overall 70:30 residential to non-residential tax ratio in the community resulting in organic business growth to provide more value to residential taxpayers without transferring tax burden to existing businesses	Mar 2023 – Sept 2025	Bylaw No. 25-13, Municipal Development Plan Amendment No. 1 (Municipal-Wide: Promoting Non-Residential Tax Assessment Base Growth) carried by Council on June 18, 2025
↑	Increasing Housing Product Forms - LUB Amendments	Jun 2023 - Ongoing	The trend continued in Q1 of 2025 with several Land Use Bylaw amendment applications having been received. Applications received have been for a variety of housing products including semi-detached, attached housing, apartments, and more. Review times for land use bylaw amendment applications have been at the expected service level, despite receiving higher volumes. Staff continue to encourage different housing forms in all the pre-application meetings.





Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
↑	Progressive and best land use practices	Jan 2025 – Sept 2025	Several amendments have come forward to the Land Use Bylaw to ensure best use of land regarding the community's needs. A new Land Use Bylaw is being budgeted for over the next few years.
↑	Annexation Exploration	Jan 2024 – Jun 2025	With a completed IDP, we are continuing to explore opportunities with landowners, developers and Wheatland County.
Increased Availability of Attainable Housing			
↑	Identify affordable housing opportunities	April 2022 – Ongoing	Process is underway. Administration is engaging community partners to ensure that local resources are maximized, and all parties are on the same page. The Town has established an Affordable Housing Society.
↑	Identify candidate projects/ sites/ partners	Dec 2022 – Ongoing	Staff are continuing to identify candidates / projects / sites / partners with many development projects including different types of housing.

Items to Track	Responsibility	Progress Notes
Housing Starts	Planning	2025 Q1 - 15
Ratio of Strathmore's housing stock comparing owned to rental units	Planning	According to the Social Needs Assessment, the Town's home ownership rate is 77% with the rental rate being 23%.
Percentage of citizens reporting Strathmore is an affordable community	Communications / Marketing (Every 2 years – Citizen Satisfaction Survey)	The Citizen Satisfaction Survey was presented to Council on October 16, 2024. Affordability ranked as the number 3 issue facing Strathmore.

Strategic Priority #2: Financial Sustainability

Strathmore provides predictable and prudent tax rates and user fees that reduce overall Town debt, build financial reserves, maintain existing assets, and plan for sustainable growth.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
Predictable and Prudent Tax Increases			
↑	Develop the long-term fiscal sustainability plan	Jan 2022 - Ongoing	The Town's finance department is working on developing a long-term financial plan. The plan is to have this in front of the next Council in 2026.
✓	Development of a debt policy	Sept 2022 – Jul 2025	The Debt Policy was passed by Council in May 2025.
↑	Incorporate debt modelling into decision making	Apr 2024 - Ongoing	Administration is exploring as part of a longer-term plan regarding the Town's financial software. Administration is also exploring alternative interim measures as well.
↑	Investment Strategy	April 2025 - Dec 2025	Administration has worked to ensure that the Town's investments align with existing policies. An RFP for external investment services will be issued late in Q4 2025 following the municipal election.
↑	Asset management program development and implementation	April 2022 – Dec 2025	The Asset Management policy was brought to Council in January 2023, and Administration continues to gather asset information and update the data hub.
↑	New Investment Opportunities	April 2022 - Ongoing	This is ongoing as opportunities arise. The Phytokana project was announced. Other opportunities are being explored and researched.
↑	Consider alternative offsite levy strategies	Jan 2023 - Ongoing	Continuing to look at options, with possibility to amend the Bylaw with direction from Council.
↑	Consider offsite levy implementation for vertical infrastructure	Jan 2023 – Dec 2026	Continuing to look at options, with possibility to draft a Bylaw with direction from Council.
✓	Develop a categorized capital plan (RMR, growth, strategic)	April 2022 – Oct 2025	As part of the 2025 budget, a dedicated RMR program has been established.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
	Explore and inventory operational efficiencies opportunities (systems, technology, and synergies with local and regional partners)	April 2022 - Ongoing	This is ongoing. As the budget process continued to be refined there may be more opportunities to recognize operational efficiencies.
	Develop a service and service-levels inventory (80% beta version)	Sept 2022 – Jun 2025	The Services and Service Level Inventory document is currently being reviewed and will be presented to Council in Q2 2025.
	Evaluate procurement policies in response to economic uncertainties	Feb 2025 – Apr 2025	Following a review of the current NAFTA and New West Partnership Trade Agreements, the Town has limited ability to mitigate the effects of potential trade disruptions.
	Develop a sustainable Utility Model	Jan 2025 – Dec 2025	Initial conversations with a third-party consultant have occurred. The project will be revisited during the 2026 budget process, with the intention of pursuing a more comprehensive study within the next 1–3 years.

Items to Track	Responsibility	Progress Notes
Citizen perception regarding value from tax dollar	Communications/Marketing (Every 2 years – Citizen Satisfaction Survey)	The Citizen Satisfaction Survey was presented to Council on October 16, 2024. 42% of residents said they received good to very good value for their property tax dollars.
Debt service to revenue ratio	Finance	At the end of and our 2024 debt service to revenue ratio is 6.5%.
Tax supported debt ratio	Finance	7.0% Tax supported debt ratio based on 2024 ending figures. Calculated as Annual Debt Charges (Principal + Interest) as a percentage of Operating

		Revenue - \$2.58M / \$39.81M, down from an 8.5% Tax supported debt ratio in 2023.
Percentage of infrastructure replacement costs in reserves	Finance/Asset Management	Currently, we have 5.5% of total assets in reserves. We are currently reviewing our replacement costs and our annual transfer to reserves.

Strategic Priority #3: Intentional Community Development

Strathmore creates communities for its residents and with its neighbors and institutional partners, which promote sustainable and inter-dependent communities.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
Connective Community			
↑	Trail Connectivity Plan	Jan 2023 - Jun 2025	2025 Pathway projects are currently being finalized. Citizen requests, Operational concerns, and underserved areas are all being considered to most efficiently use the available budget.
Synergistic Partnerships			
✓	Development of an Intermunicipal Development Plan (IDP) and ICF with Wheatland County	April 2022 - Jun 2024	The ICF has been approved by Council. The Town of Strathmore and Wheatland County Councils adopted IDP on December 11 and December 3, 2024, respectively.
↑	Models for innovative public-private partnerships and joint ventures for development	Sept 2022 – Ongoing	The town is receptive to innovative initiatives that fit within Council's Strategic Priorities. P3 models, or a form of such joint venture, would be entertained if the model deems beneficial to both parties.
↑	Complete required site planning and joint-use and partnerships agreements (JUPA) with the school boards as required by the MGA, inclusive of value added non-mandatory components such as efficiency synergies	Sept 2022 – Jun 2026	Process has started with stakeholder engagement. Agreement deadline extended by AB government Ministerial Order to 2026.
↑	ECRWL – unplanned / unfunded capital	Dec 2024 – Nov 2025	The project is anticipated to proceed in Q2 or Q3 2025. Costs are being finalized and will be

	project initiated by third party		brought to council for a formal budget amendment when appropriate.
↑	ECRWL- conveyance agreement	Feb 2025 – Dec 2025	A conveyance agreement will be required, the timing of such an agreement is not known at this time.
↑	Fibre Optics support	Ongoing – Dec 2026	The Town will provide approvals, where required, and receive citizen communications throughout the project. The project will commence in Q2 2025.
↑	Evaluate recreation amenities	Feb 2025 – Sept 2025	Administration has received and presented the Recreation and Culture Needs Assessment report to Council.
↑	Cemetery Bylaw amendment	Sept 2022 – August 2025	The Town is having ongoing conversations with the Roman Catholic Diocese of Calgary to ensure mutually beneficial outcomes related to the Strathmore Cemetery.

Items to track	Responsibility	Progress Notes
Citizens report increased community connectedness	Communications/Marketing (Every 2 years – Citizen Satisfaction Survey)	The Citizen Satisfaction Survey was presented to Council on October 16, 2024. 79% of residents said that Strathmore provides a good quality of life.
Percentage of major initiatives with partners on the project team	Infrastructure	Infrastructure and Planning and Development continue to work with Economic Development on opportunities as they arise.
Percentage of municipal investment leveraged through delivery partnerships	Economic Development	The Town secured Phytokana to potentially contribute towards FCSS programming.
Percentage of citizens who feel Strathmore is a safe town	Communications / Marketing (Every 2 years – Citizen Satisfaction Survey)	The Citizen Satisfaction Survey was presented to Council on October 16, 2024.
Number of new regional post-secondary opportunities	Economic Development	Opportunities are currently being explored and discussed.

Strategic Priority #4: Climate Resiliency Including Environmental Stewardship






Strathmore protects, manages, and enhances its local environment while preparing for future challenges due to climate change.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
Climate Adaptation Preparation			
✓	Applying sustainability lens to decision making.	April 2022 - Jun 2025	This was incorporated into Council's meeting documents.
↑	Hazard Reduction Burning Plan	April 2025 - May 2025	Plans to complete this in April 2025
Local Environment			
↑	Evaluation of Waste diversion enhancement opportunities	Jan 2023 - On going	Finalized the Extended Producer Responsibility (EPR) transition with ARMA as of April 1, 2025. This is anticipated to reduce costs for all users. Continued discussions with ARMA partners about sustainable recycling options.
↑	Identify and Evaluate Achievable and Savable Green Power / Net - Zero Development Opportunities	Jan 2023 - On hold	Exploring energy recovery for the reservoir and engaging stakeholders on other opportunities.
✓	Update Water Utility Bylaw	Sept 2024 - May 2025	Water Utility Amending Bylaw, Bylaw No. 25-18 (Bulk Water) carried on June 18, 2025. The amendment allows the Town to continue to provide the best services available while reducing the risk of interruptions or contaminations.
●	Update Wetland Policy	On hold	An update will occur when appropriate. Studies, surveys, and site reviews all need to occur.
↑	Sustainable water use strategies	Jan 2023 - Dec 2026	Review of stormwater and effluent re-use options are ongoing as well as potential partnerships with the WID, where possible.

Items to track	Responsibility	Progress Notes
Measure ecological footprint	Infrastructure	Internal review has started, categorizing all items and ensuring complete coverage.
Percentage of residential waste diversion	Infrastructure	25% of Solid Waste is diverted from the landfill. (719.66MT of waste collected, 177.65MT diverted from landfill).
Declining water intensity (consumption of water per capita) while maintaining adequate water supply for growth	Infrastructure	An additional water license has been purchased and approved by the province, along with regular monitoring of annual consumption trends.
Greenhouse gas emission intensity from town operations	Infrastructure/Operations	N/A
Reduction in Town's energy consumption	Infrastructure/Finance	Replacing equipment with modern and more energy efficient options continues annually (IE. Vehicles and facility lights). Solar at the SMB has created 278 MWh over its lifetime.
Percentage growth in green businesses	Economic Development	In 2022, the Town secured Phytokana and continues to work with potential developers and business inquiries from invest Alberta or Canada

Strategic Priority #5: Economic Development

Strathmore is well-positioned to encourage commercial and industrial economic development with a focus on sustainable growth.

Supporting Administrative Actions		Proposed Timeline	Q1 Progress Update
Revitalized, resilient, and intentional and planned growth community			
	Community revitalization strategy	June 2025 - Dec 2026	To start after MDP adopted.
	Explore Third Partner Partnership – Rural Renewal	Cancelled	The Government of Alberta has cancelled the funding for the Rural Renewal program.
Best and Highest Use of Municipal Lands			
	Land acquisition, disposition, and utilization strategy	Dec 2022 - Dec 2026	Base level inventory completed. Land Policy expected Q2 2025. A comprehensive growth study strategy is underway.
	Facilities Needs Assessment	Feb 2025 – Jun 2026	Preliminary collection of data is underway, inclusive of third-party partnerships.
	Implement funded Economic Development Action Plan	Apr 2024 – Dec 2026	<p>The Town has secured a Government of Alberta NRED funding grant of \$91,000 to implement an Investment Marketing Attraction campaign and develop an online business support portal.</p> <p>In late 2024 town officials met with four different business groups to identify current business needs, leading to the formation of the Strathmore Business Association.</p> <p>In partnership with Community Futures Wildrose Association, plans are underway to conduct a local business walk later in 2025.</p>

Items to Track	Responsibility	Progress
Active Business licenses	Planning	1,424
Construction values	Planning	2025 Q1 – \$6,004,000
Permit applications	Planning	2025 Q1 - 51
Non-residential permits	Planning	2025 Q1 - 9

Strategic Priority #6: Community Wellness

Strathmore values Community Wellness focused on the maintenance, protection and improvement of services that support optimum lifestyles.

Supporting Administrative Actions	Proposed Timeline	Q1 Progress Update
Efficient and Effective Intra- and Inter- Community Service Provision		
↑ Evaluate options for services provision inclusive of Town, NGOs, Private, institutional and partnerships	Jan 2025 – on hold	Volunteer connector launched. Recent review and additional communications sent to social agencies to educate groups on the use of the site. Volunteer Appreciation scheduled for October 2025.
Maintain and Increase Institutional and NGO Supports in the Community and Businesses		
↑ Evaluate enhancement to existing granting policies	Sept 2023 – On hold	Administration facilitated a workshop with Council regarding grant policies and procedures. Administration continues to review and prepare recommendations regarding other potential policy changes to support this initiative.
✓ International doctor sponsorship program	April 2022 – Ongoing	Council approved a pilot program for a Physician Sponsorship Grant and has awarded one grant. Administration continues to look for alternative ways to advance this activity.
↑ Support external initiatives	April 2024 – On hold	Opportunities are currently being explored on an ongoing basis.

Items to Track	Responsibility	Progress
Citizens report increased health and wellness	Communications / Marketing (every 2 years – Citizen Satisfaction Survey)	The Citizen Satisfaction Survey was presented to Council on October 16, 2024. 79% of residents said that Strathmore provides a good quality of life.
Per capita usage of civic amenities	Recreation, Operations & Finance	<i>Amenity use: Q1 '24 compared to Q1 '25</i> Sports Centre <ul style="list-style-type: none"> • Programming: 613 participants – 52.5% increase from Q1 2024 • Indoor Track: 6656 hours – 13.4% increase from Q1 2024

Items to Track	Responsibility	Progress
		<ul style="list-style-type: none"> • Drop in: 6234 hours – 126% increase from Q1 2024 • Gymnasium Booking (x2): 1070.75 hours – 4.7% decrease from Q1 2024 • Indoor Field Booking: 917.25 hours – 2.9% decrease from Q1 2024 • Concrete: 184 hours – 12.9% increase from Q1 2024 • Community Room and Concession: 82.25 hours – 66.2% increase from Q1 <p>Pool</p> <ul style="list-style-type: none"> • Drop In: 10,477 participants – 28.6% participants increase from Q1 2024 • Lessons: 998 Lessons – 38.8% increase from Q1 2024 • Rentals: 288.17 hours – 8.5% increase from Q1 2024 <p>Arena</p> <ul style="list-style-type: none"> • Arena Bookings (x2): 1640 hours – 3.1% increase from Q1 2024 • Meeting Room: 247 hours – 35% increase from Q1 2024 • Drop In: 1485 participants – 171% increase from Q1 2024 <p>Kinsmen Park other outdoor events</p> <ul style="list-style-type: none"> • 2 events
Percentage of citizens volunteering increases	FCSS	During the first five months of 2025, Volunteer Connect experienced notable engagement. From January to May, 2,309 individuals viewed our volunteer opportunities. Within this period, we received 20 volunteer applications, of which 3 were approved. Additionally, four in-person volunteer applications were supported, five KARE driver applications and two Frozen Meals driver applications.
Percentage of residents who recommend	Communications / Marketing (every 2	The Citizen Satisfaction Survey was presented to Council on October 16,

Items to Track	Responsibility	Progress
Strathmore as a good place to live	years – Citizen Satisfaction Survey)	2024. 79% of residents said that Strathmore provides a good quality of life.
Percentage of citizens who feel that Strathmore has the appropriate emergency services in place	Communications / Marketing (every 2 years – Citizen Satisfaction Survey)	Citizen Satisfaction Survey was presented to Council on October 16, 2024. 79% of residents said that Strathmore provides a good quality of life.
Crime prevention/reduction statistics	Municipal Enforcement	Strathmore's property crime statistics (ie: theft of vehicles, theft from vehicles, break and enters) have remained consistent. However, there was a notable decrease of 3.1% at the end of 2024 when compared to a five-year average.

Q1 Financial Summary

Overall, Revenues are forecasted to be \$356 thousand higher than budgeted due to higher than anticipated Development Application and Subdivision Fee Revenue (\$110 thousand) and Streetlight Revenue (\$54 thousand) recommended to be transferred to Reserves. Government Grants are higher than budgeted, due to receipt of an unbudgeted Local Government Fiscal Framework operating grant of \$205 thousand.

Overall, expenses are forecasted \$108 thousand higher than budgeted, due to increased transfer to reserves (i.e. development application and subdivision fees above).

The overall surplus of the organization is forecasted to be \$248 thousand for Q1.

Capital

- There are 46 municipal capital projects for 2025, with a total budget of \$12.1 million.
- Actual Capital Spend at Q1 is \$563 thousand, with a forecasted annual spend of \$11.8 million.

Municipal Operating Variance Analysis

Operating Budget Summary

2025 QUARTER 1 - OPERATING SUMMARY

Forecasted Net Surplus (Deficit) Summary

January to March 2025

	2025 Budget	2025 Actuals	2025 Forecast	Forecast Over (Under) Budget	Comments
Revenues					
Total Property Taxes	16,676,700	-	16,676,700	-	
User fees and sales of goods	18,994,400	4,431,366	19,121,679	127,279	\$110k additional Development Application and Subdivision Fee Revenue above budgeted transferred to Operating Reserve. Miscellaneous other unbudgeted revenues realized
Penalties and Cost of Taxes	210,500	45,684	210,500	-	
Government Grants - Operating	1,321,000	164,034	1,525,692	204,692	LGFF Operating Grant not budgeted
Investment & Interest Income	460,300	43,530	460,300	-	
Licences and Permits	521,600	278,247	537,050	15,450	Additional \$15k in business license revenue above budgeted transferred to Operating Reserve
Other Revenues	443,500	136,423	512,140	68,640	\$54k Streetlight Revenue transferred to Capital Reserve, miscellaneous other minor revenues not budgeted
Transfer from Reserves - Operating	1,314,400	-	1,254,400	(60,000)	Physician Sponsorship Grant reduced \$150k to \$90k
Transfer from Reserves - Capital	60,000	-	60,000	-	
Internal Transfers Revenue	545,000	65,187	545,000	-	
Total Revenues	40,547,400	5,164,471	40,903,461	356,061	
Expenses					
Salaries, Wages, and Benefits	14,420,400	2,996,405	14,420,400	-	
Contracted and General Services	13,541,000	2,592,367	13,541,000	-	
Materials, Goods, Supplies & Utilities	4,868,900	865,850	4,868,900	-	
Bank and Short Term Interest Charges	90,000	24,757	90,000	-	
Transfers to Individuals and Organisations	659,600	267,856	599,600	(60,000)	Physician Sponsorship Grant reduced \$150k to \$90k
Transfers to Local Boards and Agencies	491,300	94,494	479,500	(11,800)	Marigold Library Contribution under budget
Interest on Long-term Debt	362,500	26,602	362,500	-	
Long-term Debt Principal Payments	2,221,800	513,238	2,221,800	-	
Transfers to Reserves - Operating	812,800	812,800	938,300	125,500	\$110k additional Development Application and Subdivision Fee Revenue, Additional \$15k in business license revenue over budgeted
Transfers to Reserves - Capital	2,534,100	650,141	2,588,100	54,000	\$54k Streetlight Revenue transferred to Capital Reserve
Internal Transfers Expenses	545,000	65,187	545,000	-	
Total Expenses	40,547,400	8,909,707	40,655,100	107,700	
Net Surplus (Deficit) before Amortization	-	(3,745,236)	248,361	248,361	
Amortization of Tangible Capital Assets	6,025,200	-	6,025,200	-	
Net Surplus (Deficit)	(6,025,200)	(3,745,236)	(5,776,839)	248,361	

Capital Budget Summary

Budget vs. Actual Comparison – January 1 – March 31, 2025

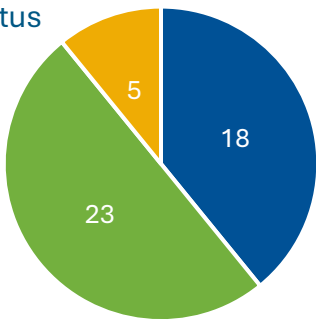
Project Status

Status	Q1	Q2	Q3	Q4
Not Started	18			
In Progress	23			
Completed	5			
Delayed	0			
Cancelled	0			
Total	46			

Project Completion

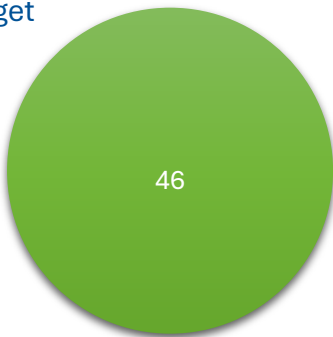
Town administration has had another early start on the 2025 Capital Projects. Based on current forecasts, most projects are likely to be fully complete by year end.

Project Status



■ Not Started ■ In Progress ■ Complete ■ Cancelled

Project Budget



■ Over Budget ■ On / Under Budget

Town of Strathmore

Quarter 1 (January - March) 2025 Capital Report

Business Case Name	Capital Funding	2025 Original Budget	2024 Capital Project Carry Forwards	2025 Amendments	Total Budget	Actuals	Forecast	Comments
AUTO - 4221 - ERP Replacement and Process Optimization	LGFF/CCBF	\$150,000			\$150,000	\$0	\$150,000	Pending for Transformation Committee Kickoff.
AUTO - 4231 - IT - CPS - Fire Department Internet Upgrade	Capital Reserve	\$21,000			\$21,000	\$0	\$21,000	Pending design decision due to new fibre services installation in Town. Review at June/summer.
AUTO - 4225 - IT Server Upgrade	LGFF/CCBF	\$323,000			\$323,000	\$0	\$323,000	RFP in progress. ETA Q3 2025.
AUTO - 5263 - IODS - Public Works Bulk Water Station Payment Terminal Replacement	Water Reserve	\$50,000			\$50,000	\$0	\$50,000	Terminal Installed in Q1. Accounting Integration WIP.
AUTO - 5257 - IT - IT Restoration, Consolidation, and Cost	LGFF/CCBF	\$64,000			\$64,000	\$5,351	\$64,000	RFQ in Q2 2025.
Wayfinding	Capital Reserve		\$30,000		\$30,000	\$0	\$30,000	
Digital Highway Sign (Removal)	Capital Reserve		\$10,000		\$10,000	\$0	\$10,000	
GP Upgrades	Financial Stabilization Reserve		\$6,500		\$6,500	\$0	\$6,500	Sourcing new ERP vendor for transition in Q4 2025. Patching Q4 2025.
Offsite Backups	Financial Stabilization Reserve		\$7,900		\$7,900	\$0	\$7,900	Remaining backup storage lifecycle maintainance upgrade. ETA Q3 2025.
Disaster Recovery - IT Infrastructure\Network	Financial Stabilization Reserve		\$15,000		\$15,000	\$0	\$15,000	Continue to procure storages and update DR plan.
Evergreen client compute equipment	Financial Stabilization Reserve		\$27,400		\$27,400	\$5,108	\$27,400	RFQ in Q2 2025
Cybersecurity Improvements, Risk Remediation, Network Security	Financial Stabilization Reserve		\$8,000		\$8,000	\$0	\$8,000	IT dept functional assessment complete. Technical assessment underway.
IT Backup Systems Project	Financial Stabilization Reserve		\$130,000		\$130,000	\$0	\$130,000	Pending for IT Server completion. Backup-as-a-services (BaaS) RFP.
IT - Municipal Surveillance Assessment & Initial Cameras	Financial Stabilization Reserve		\$10,100		\$10,100	\$0	\$10,100	Proposed camera restoration roadmap with emerging new technology for consideration.
AUTO - 3052 - Engine 2 Replacement Fire Truck	LGFF/CCBF	\$480,000			\$480,000	\$158,837	\$158,837	2025 phase complete. Carry forward next payment due 2026.
AUTO - 3215 - SCBA Replacement	LGFF/CCBF	\$76,000			\$76,000	\$76,371	\$76,371	
Municipal Enforcement patrol vehicle	Fire Reserve		\$18,000		\$18,000	\$14,120	\$14,120	Completion Q2 or Q3
AUTO - 5279 - Fleet - Portable Column Lifts	Capital Reserve	\$78,000			\$78,000	\$74,719	\$78,000	
Capital Building Improvements - Mechanic Shop	Capital Reserve		\$19,100		\$19,100	\$3,498	\$19,100	
LED upgrades	LGFF/CCBF		\$15,700		\$15,700	\$21,171	\$15,700	
Fleet - GPS units	LGFF/CCBF		\$25,000		\$25,000	\$0	\$25,000	
AUTO - 3098 - Roads- PW 22 Sterling 7500 Plow Truck Replacement- 2025	LGFF/CCBF	\$470,000			\$470,000	\$0	\$470,000	
AUTO - 3212 - Road Asset Management Plan (RAMP)	LGFF/CCBF	\$380,000			\$380,000	\$0	\$380,000	
AUTO - 5303 - Sidewalk Improvements	LGFF/CCBF	\$200,000			\$200,000	\$0	\$200,000	
AUTO - 3213 - Capital Projects Engineering	Capital Reserve	\$75,000			\$75,000	\$12,579	\$75,000	
Wildflower Road	Roads OSL		\$66,100		\$66,100	\$685	\$66,100	
Roads- EPW 36 RPM Tech 220 Loader Mounted Snow Blower	LGFF/CCBF	\$265,000			\$265,000	\$0	\$265,000	
AUTO - 3211 - Water Reservoir Upgrades	Multiple	\$5,300,000	\$2,037,100		\$7,337,100	\$96,872	\$7,337,100	Updated forecast to be completed in Q2 once all contracts are awarded
Environmental Monitoring - Ag Society Grounds	Financial Stabilization Reserve		\$9,200		\$9,200	\$800	\$9,200	
AUTO - 3209 - 42.1 - Distribution & Collection Out-of-scope Maintenance	Waste Water Reserve	\$75,000			\$75,000	\$4,675	\$75,000	
AUTO - 3150 - 42.1 - WWTP UV System	Waste Water Reserve	\$385,000			\$385,000	\$0	\$385,000	
AUTO - 3210 - 42.1 - WWTP PLC/SCADA Upgrades	Multiple	\$125,000	\$280,000		\$405,000	\$53,931	\$405,000	
AUTO - 3202 - 42.1 - WWTP General Plant Upgrades	Waste Water Reserve	\$60,000	\$7,800		\$67,800	\$0	\$67,800	
Lift Station Upgrades	Waste Water Reserve		\$17,000		\$17,000	\$0	\$17,000	
Aquatic Center - Pool Pumps	LGFF/CCBF		\$19,100		\$19,100	\$17,867	\$17,867	
AUTO - 5290 - Splash Park Recirculation system	LGFF/CCBF	\$300,000			\$300,000	\$0	\$300,000	

Town of Strathmore
Quarter 1 (January - March) 2025 Capital Report

Business Case Name	Capital Funding	2025 Original Budget	2024 Capital Project Carry Forwards	2025 Amendments	Total Budget	Actuals	Forecast	Comments
AUTO - 5271 - Aquatic Center Carbon Monoxide Detector System	LGFF/CCBF	\$9,000			\$9,000	\$8,258	\$8,258	This is now completed and paid in full.
AUTO - 3132 - 72 - Parks - PK86 Kenworth Single Axel Water truck Replacement - 2025	LGFF/CCBF	\$170,000			\$170,000	\$0	\$170,000	
AUTO - 5256 - Curling Rink - Backflow Prevention Install	Capital Reserve	\$14,000			\$14,000	\$0	\$14,000	Quotes in place and will be done this year
AUTO - 5295 - Kinsmen Tree Replacement	Capital Reserve	\$50,000			\$50,000	\$0	\$50,000	
AUTO - 3199 - Aquatic Centre - Expansion Tank & Bladder Replacement	LGFF/CCBF	\$30,000			\$30,000	\$0	\$30,000	Will be completed during annual shutdown in September
AUTO - 5238 - Family Centre Ice Resurfacers Batteries	Capital Reserve	\$40,000			\$40,000	\$0	\$40,000	
AUTO - 3207 - Pathway Lifecycle	LGFF/CCBF	\$78,000	\$17,000		\$95,000	\$0	\$95,000	
AUTO - 5302 - Kinsmen Park Christmas Lights	Capital Reserve	\$20,000	\$20,000		\$40,000	\$512	\$40,000	
AUTO - 5304 - Site Furniture	LGFF/CCBF	\$25,000	\$17,600		\$42,600	\$0	\$42,600	
Recreation Needs Assessment	Financial Stabilization Reserve		\$8,600		\$8,600	\$7,972	\$7,972	Complete
		\$9,313,000	\$2,822,200	\$0	\$12,135,200	\$563,325	\$11,807,925	