



AGENDA
REGULAR COUNCIL MEETING
Monday, November 17, 2025 @ 6:00 PM
Council Chambers, 1 Parklane Drive, Strathmore AB

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1. CALL TO ORDER	
2. CONFIRMATION OF AGENDA	
3. BUSINESS	
3.1. 2026 Funding Requests – Community Groups	2 - 243
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4. ADJOURNMENT	



Report for Council

To: Council

Staff Contact: Kevin Scoble, Chief Administrative Officer

Date Prepared: October 6, 2025

Meeting Date: November 17, 2025

SUBJECT: 2026 Funding Requests - Community Groups

RECOMMENDATION: Information for Council.

STRATEGIC PRIORITIES:



Affordable
Living



Climate
Resiliency



Community
Development



Community
Wellness



Economic
Development



Financial
Sustainability

HOW THE STRATEGIC PRIORITIES ARE MET:

A Council Meeting has been scheduled to give community groups an equal opportunity to speak and present their 2026 funding requests to Council.

This meeting allows Council to hear directly from the community and make informed decisions during budget deliberations about funding allocations, while also giving consideration to alignment with the Town of Strathmore's budget and strategic priorities.

SUSTAINABILITY

ECONOMIC SUSTAINABILITY:

N/A

SOCIAL SUSTAINABILITY:

N/A

ENVIRONMENTAL SUSTAINABILITY:

N/A

IMPLICATIONS OF RECOMMENDATION:

GENERAL:

This meeting will allow Council the ability to hear funding requests from community groups before starting budget deliberations. Decisions will not be rendered during this information gathering session. This is the opportunity for community groups to:

- present a request for funding
- answer questions from Council
- see other groups present

ORGANIZATIONAL:

For the 2026 Budget, Council will be hearing all Community Group Funding requests in one meeting and will use that information to inform future Council decisions.

OPERATIONAL:

During budget deliberations, Council shall use the information presented to provide Administration with direction as to which groups they may wish to support, and an approximate funding amount to be allocated for community groups in the 2026 Budget.

FINANCIAL:

The Town of Strathmore is preparing for the 2026 Budget. This meeting will allow Council and Administration to hear all funding requests from community groups while reserving a decision on funding until budget deliberations have concluded.

Additional staff time has been used in preparing this report and communicating with participants.

POLICY:

N/A

IMPLEMENTATION:

In order to participate in this year's Community Funding Night, interested delegations were required to submit a completed [Town of Strathmore Funding Request Form](#) to LSAdmin@strathmore.ca by noon on November 6, 2025.

Those applicants who had received funding in 2025 were also required to submit a [Town of Strathmore Funding Accountability Report](#).

All forms were available from Legislative Services and posted on the [Town of Strathmore website](#).

Following the November 17, 2025 meeting, Council will have three meetings for budget deliberations (November 20, 25 and 26). The operating and capital budgets are tentatively scheduled for approval on December 3, 2025.

BACKGROUND:

The Town of Strathmore recognizes the valuable contributions of community organizations that offer recreation, culture, education, and other public services to residents. To support their efforts, Strathmore Town Council has historically provided limited assistance through grants and funding agreements.

Council decides how funds are distributed

- Each year, the Town of Strathmore hosts a meeting to hear funding requests from community groups. This is to:
 - Ensure all organizations have an equal opportunity to present to Council.
 - This event is held on a single evening prior to budget deliberations, so that Council can have a solid idea of what groups are in need of municipal assistance ahead of deciding on a budget for 2026, and to avoid multiple one-off requests throughout the year for funding.
- The information received will help Council in making informed decisions for the 2026 budgeting process, ensuring that funding allocations align with the Town of Strathmore's financial framework.
- Once a budget is approved, community organizations will be notified of the outcome of their funding requests.

On Monday, November 17, 2025 a Council Meeting is scheduled and 17 community groups will present funding requests to Council.

Each group will be provided 10 minutes to present. A bell will sound after 8 minutes to notify presenters that 2 minutes remain. Council may also choose to ask questions.

The order of presentation is as follows:

1. Shock Trauma Air Rescue Service (STARS)
2. Strathmore Performing Arts Festival Association
3. Badlands Search and Rescue
4. Strathmore and District Agricultural Society
5. Strathmore Overnight Shelter
6. Foothills Advocacy In Motion Society (FAIM)
7. The Happy Gang Society of Strathmore
8. Strathmore Youth Theatre Society

9. Wheatland Society of Arts
10. Strathmore and Wheatland County Christmas Hamper Society
11. True North Society
12. Strathmore Municipal Library
13. Happy Cat Sanctuary
14. Hope Bridges Society
15. Mainsprings Pregnancy and Family Care - Strathmore
16. Kakato'si Kristian Ayoungman Foundation
17. Royal Canadian Legion Branch 10

An overview of the 2026 funding request amounts, as compared to 2025, can be found in Attachment I.

KEY ISSUE(S)/CONCEPT(S):

N/A

DESIRED OUTCOMES:

For Council to receive all relevant information regarding community group funding requests and make informed decisions during budget deliberations.

COMMUNICATIONS:

Awareness of this opportunity to speak to Council was provided in two ways:

- The Community Funding Night was publicly posted on social media as an open call for applications.
- Those organizations who had participated in past Delegation Nights were contacted directly to inform them of the November 17 meeting.

Budget Meetings have been scheduled for November 20, 25 and 26. In the interest of transparency and public engagement, these meetings will be open to the public.

ALTERNATIVE ACTIONS/MOTIONS:

N/A

ATTACHMENTS:

[Attachment I: 2026 Funding Requests](#)

[Attachment II: STARS - 2026 Application for Funding and Accountability Report](#)

[Attachment III: Strathmore Performing Arts Festival Association - 2026 Application for Funding and Accountability Report](#)

[Attachment IV: Badlands Search and Rescue Association - 2026 Application for Funding](#)

[Attachment V: Strathmore and District Agricultural Society - 2026 Application for Funding and Accountability Report](#)

[Attachment VI: Strathmore Overnight Shelter - 2026 Application for Funding and Accountability Report](#)

[Attachment VII: Foothills Advocacy In Motion Society - 2026 Application for Funding](#)

[Attachment VIII: The Happy Gang Society of Strathmore - 2026 Application for Funding](#)

[Attachment IX: Strathmore Youth Theatre Society - 2026 Application for Funding and Accountability Report](#)

[Attachment X: Wheatland Society of Arts - 2026 Application for Funding](#)

[Attachment XI: Strathmore Wheatland County Christmas Hamper Society - 2026 Application for Funding and Accountability](#)

[Attachment XII: True North- 2026 Application for Funding](#)

[Attachment XIII: Strathmore Municipal Library - 2026 Application for Funding and Accountability Report](#)

[Attachment XIV: Happy Cat Sanctuary Society of Alberta - 2026 Application for Funding and Accountability Report](#)

[Attachment XV: Hope Bridges Society - 2026 Application for Funding](#)

[Attachment XVI: Mainsprings Pregnancy and Family Support - Strathmore - 2026 Application for Funding and Accountability Report](#)

[Attachment XVII: Kakato'si Kristian Ayoungman Foundation 2026 Application for Funding and Accountability Report](#)

[Attachment XVIII: Royal Canadian Legion Branch 10 - 2026 Application for Funding](#)

Riley Brolly, Manager of Financial Planning, Budgeting & Reporting

Approved
- 12 Nov
2025

Leana Ashbacher, Senior Manager of Financial Services

Approved
- 12 Nov
2025

Kara Rusk, Director of Strategic, Administrative, and Financial Services

Approved
- 12 Nov
2025

Kevin Scoble, Chief Administrative Officer

Approved
- 14 Nov
2025

Johnathan Strathdee, Manager of Legislative Services

Approved
- 14 Nov
2025

Organization	Funding Request Amount 2024 Budget	Funding Amount 2024 Budget - Actual	Funding Request Amount 2025 Budget	Funding Amount 2025 Budget - Actual	Funding Request Amount 2026 Budget
Badlands Search and Rescue	\$ -	\$ -	\$65,000.00	\$ -	Use of indoor storage, no set financial amount
FAIM	\$ -	\$ -	\$ -	\$ -	\$ 4,931.21
Happy Cat Sanctuary	\$ -	\$ -	\$50,000.00	\$ 30,000.00	\$ 55,000.00
Hope Bridges Society	\$ -	\$ -	\$ -	\$ -	\$ 6,500.00
Kakato'si Ayoungman Foundation	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 10,000.00
Mainsprings Pregnancy and Family Support Association	\$ -	\$ -	\$5,000.00	\$ 5,000.00	\$ 10,000.00
Royal Canadian Legion, Strathmore Branch #10	\$ -	\$ -	\$27,250 + GST	\$ -	\$ 10,978.50
Shock Trauma Air Rescue Service (STARS)	\$ 14,339.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 14,399.00
Strathmore 55 Plus Club / Happy Gang	\$ -	\$ -	\$ -	\$ -	\$ 8,000.00
Strathmore and District Ag. Society	\$ 10,000.00	\$ 10,000.00	\$10,000.00	\$ 5,000.00	\$10,000 for Celebration of Lights and \$30,000 for Stampede
Strathmore Municipal Library Board	\$ 407,056.00	\$ 377,000.00	\$425,698.00	\$ 385,000.00	\$ 394,625.00
Strathmore Overnight Shelter	\$ 50,000.00	\$ 20,000.00	\$40,000.00	\$ 20,000.00	\$ 1,000.00
Strathmore Performing Arts Festival	Funded through CIP	Funded through CIP	\$5,000.00	\$ 5,000.00	\$ 5,000.00
Strathmore Wheatland County Christmas Hamper	\$ 5,000.00	\$ 5,000.00	\$5,000.00	\$ 5,000.00	\$ 5,000.00
Strathmore Youth Theatre Company	\$ -	\$ -	\$5,000.00	\$ 5,000.00	\$ 5,000.00
True North	\$ 318,376.00	\$ -	\$14,000.00	\$ -	\$ 10,000.00
Wheatland Society of Arts	\$ 40,000.00	\$ 40,000.00	\$40,000.00	\$ 40,000.00	\$ 40,000.00

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Shock Trauma Air Rescue Service Foundation (STARS)		
CONTACT PERSON:	Jackie Seely		
PHONE NUMBER:	403-516-4856		
MAILING ADDRESS:	Street	1441 Aviation Park NE	
	City	Calgary AB	
	Postal Code	T2E 8M7	
EMAIL ADDRESS:	jseely@stars.ca		
WEBSITE:	www.stars.ca		

TOTAL FUNDING REQUEST: \$ 14,399 (\$1/capita)

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

STARS is built by the community for the community and was born out of necessity to serve rural and remote areas since 1985. We specialize in the most acute, life-threatening illnesses and injuries whether it be by air, ground, or virtual care. Our team's advanced, focused expertise in critical care makes us a vital resource for doctors and other emergency responders. Our job is to always be ready for people who are facing the most urgent, life-threatening health emergencies that medical professionals will ever see. STARS provides critical care, anywhere.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

STARS delivers critical care to the most seriously ill and injured patients, transporting them to tertiary care centres with airborne ICUs and our world-class Air Medical Crew. As a vital extension of community emergency services, STARS is a safety net for rural and remote communities across Western Canada, STARS ensures care wherever people live, work, play, or travel. Operating 24/7 with night vision capability and our full-time Air Medical Crew, STARS is your best hope in a worst-case scenario.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

April 1, 2026	to	March 31, 2027
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

24/7 365 days/year	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	1441 Aviation Park NE		
City	Calgary AB	Postal Code	T2E 8M7

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

It doesn't matter who you are. I doesn't matter where you are. If you need critical care, our mission is to be there for you - physically or virtually, in whatever capacity we can help. Since inception, STARS continues to operate at no cost to the patient.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

In a medical emergency, the first moments can mean the difference between life, death, permanent injury, or full recovery. We work with partners in the chain of survival: Fire, EMS, SAR, and police, to ensure the Town of Strathmore residents and visitors have the best chance at survival. You never want to see us, but you always want to know we're there for you. STARS has been built by the community for the community for 40 years thanks to our donors. Your support ensures sustainable funding for this vital service that is an extension of the Emergency Services within your community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

We're a trusted partner for when doctors and emergency responders need access to our higher-level of expertise. We hire the best nurses, paramedics, and doctors, and train them to tackle the toughest cases they'll see in their career. The most pivotal advantage of our mobile ICUs is that patients start receiving life-saving care right away. What happens in those first moments can be the difference between life and death, or permanent damage and full recovery.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Jackie Seely

PRINT TITLE OF APPLICANT

Donor Relations & Development Office, Municipal Liaison

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Critical Care Mission Operations - Alberta		
Community Association:	Shock Trauma Air Rescue Service Foundation (STARS)		
Contact Information:	Name:	Phone:	Email:
	Jackie Seely	403-516-4856	jseely@stars.ca
Website (if applicable):	www.stars.ca		
Mailing Address:	1441 Aviation Park NE, Calgary AB T2E 8M7		
Amount Requested:	\$14,339	Application Date:	Sept. 30, 2025

PROJECT INFORMATION:

Total Amount Received:	\$10,000
Date(s) Project Took Place:	2024/25 Fiscal Year
What were the funds used for?	Critical Care Mission Operations - Alberta
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	Over 63,000 missions flown since 1985 by providing critical care 24/7 365 days/year. 3927 missions in 2024/25, on average 11+missions/day across all 6 bases.
Was the project successful?	Yes
If you received partial funding, how did that impact the project?	n/a
Please indicate the number of Strathmore citizens this project impacted?	See attached.
How many individuals participated in the project?	402 team members
How many volunteers participated in the project?	529
Approximately how many total volunteer hours were contributed to the project?	2000

PROJECT EXPENSES:

Item:	Expense:
Please refer to the attached Consolidated Financial Statements.	\$
	\$
	\$
TOTAL EXPENSES:	\$

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

Please see story sheet below.

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

SIGNATURE

Report Completed By:

SIGNATURE

Officer Name:

DATE

DATE

Paula Johnson



For the Horizons Spring 2025 issue, Paula's story serves as a Behind the Scenes recounting of her accident and STARS mission to provide critical care. Backing every life-saving STARS mission is a team of allies and experts – emergency communication specialists, doctors, pilots, flight nurses, flight paramedics, and emergency-response partners – working seamlessly to ensure that patients receive the best and most timely care. Here's the incredible story of how a life-saving STARS mission played out.

Last July, Paula Johnson was on a horseback ride with friends in the foothills of southern Alberta, near Head-Smashed-In Buffalo Jump. They were ascending a steep hill when her young horse, Star, spooked, and Johnson was thrown off as the horse bolted downhill. "I've been riding my whole life, and I've never been thrown from a horse like that," she said. "My dad was a cowboy, and I heard his voice in my head telling me to take my foot out of the stirrup. I did, then off I went. I don't remember anything from there, but I'm pretty sure if I hadn't, I would have been dragged."

Johnson was knocked unconscious after hitting the ground with potential head and spinal injuries, making her situation critical. Her friends called 911; Alberta Health Services Emergency



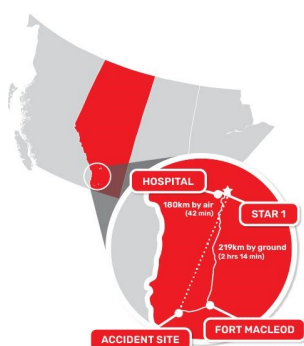
Medical Services (EMS) collected the information and triangulated the call signal to determine Johnson's location. Then, Fort Macleod EMS and fire department were dispatched to the scene.

Calling In STARS

The STARS Emergency Link Centre (ELC) was connected to the call.

"The ELC is integrated with EMS, so event details are shared and updated in real-time," explained John Griffiths, ELC director. "Both agencies began communicating, planning the most effective response, and ensuring all parties knew what was happening."

Because of limited access to the accident scene and concerns for Johnson's injuries, helicopter transport was determined to be most advantageous. The STAR-1 (Calgary) crew had just returned from a call in the same area when they were dispatched to Johnson's call.



STAR-1 Mission Summary

12:47 – Mission accepted after pilots evaluate weather conditions

12:48 – Dispatched

13:05 – Leaves Calgary base after refuelling

13:48 – Lands at scene near Fort Macleod

14:04 – Leaves scene with patient safely loaded

14:44 – Arrived at Foothills Medical Centre in Calgary

Making A Plan

A flurry of activity began: the Fort Macleod Fire Department sent its emergency responders to the scene and tended to Johnson, while EMS assembled at a staging area due to challenging access.

The ELC team of emergency communication specialists also swung into action, supported by clinical oversight by STARS transport physician Dr. Sean Fair. The ELC team pinned Johnson's location on STARS mapping software and evaluated options for STARS' response.

Initially, the fire department planned to move Johnson to the ambulance using a side-by-side off-road vehicle, but it was deemed too difficult and could compromise Johnson's condition. Instead, STARS would land directly at the scene.



Critical Communications and Pre-hospital Care

"Our Link Centre is in constant communication with first responders," said Griffiths. "EMS flagged that the road gets really rough; there were real concerns with access and that Paula may have a spinal injury. All this information helps determine the best course of action, and that's how the plan evolved."

EMS and Fire continued relaying information about the scene and Johnson's condition so that the ELC could coordinate a safe landing and ensure the air medical crew was fully prepared upon arrival.

Once Johnson was safely aboard STAR-1, the STARS air medical crew provided ICU-level care in transit, managing her pain and initiating advanced pre-hospital interventions to optimize her outcome. Meanwhile, the ELC kept Foothills Medical Centre informed, ensuring the trauma team was ready the moment she

arrived.

The STARS crew safely delivered Johnson into hospital care, where she was treated for a broken collarbone, nine broken ribs, a fractured sternum, a hematoma on her hip, and a brain bleed.

During Johnson's flight, two other requests for STAR-1 occurred, which Dr. Fair triaged and assigned to other resources. Johnson's mission was one of 15 that STARS flew that day – July 31, 2024.



The Recovery

One day, a helicopter went over my house, and I went out to see if it was STARS. It wasn't, but I started to cry. I thought, 'Oh my gosh, I actually rode in a STARS helicopter, and because of that, I survived to walk out on my porch and see another helicopter.' I'm so thankful for them."

– Paula Johnson

Johnson has since been recovering at her ranch near Longview, Alta. She visited with both the STARS crew and EMS team that rescued her, and they helped her fill in the blanks of what happened.

"They're so empathetic, caring, and professional. I was just so thankful to meet them and have them help me put the pieces of the puzzle together. Having STARS get me out probably saved my life."



ALLY IMPACT REPORT

TOWN OF STRATHMORE



Thank you, Town of Strathmore

From the beginning, STARS has relied on our allies to help fulfill our mission of providing critical care, anywhere.

Allies like you make it possible for STARS to continue learning, growing and innovating to ensure we can be there for the next patient, and for more communities, wherever they are and in whatever way they need us.

You support essential education and training, necessary tools, and new and improved technology, allowing us to continue providing critical care when it's needed most.

You make it possible for us to save lives, every day.

From all of us at STARS, and on behalf of the patients we serve,

thank you.

BUILT BY THE COMMUNITY,
FOR THE COMMUNITY

730+

communities were
cared for last year



In 2024, the Town of Strathmore generously contributed \$10,000 to support STARS flight operations from the Calgary base that serves the southern region of Alberta - **Thank you!** We are sincerely grateful for your commitment to our fight for life.

With your support, we can surpass obstacles and extend beyond boundaries. Most importantly, you make an immediate response possible for people every day.

STARS was built by the community, for the community, and thanks to allies like you, we can continue to reach the communities within Western Canada and the patients within who need our help.

You allow STARS to use any transportation and tools necessary to reach patients and deliver the care that can save lives.

Because of you, patients like Willem van Lankvelt will have access to world-class, rapid critical care - no matter where they live, work, or play, for generations to come.

Our partnership with the Town of Strathmore is of great pride to STARS, and we are excited to show you the direct impact your gift makes in our communities.

You make critical care anywhere, possible.

Thank you.



TOWN OF STRATHMORE

15-YEAR MISSION OVERVIEW

WHEATLAND COUNTY STARS 15-YEAR MISSION REPORT	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
NEAR BASSANO*						1				1						2
NEAR CARSELAND	3	1	5	3	1	1	1	3		1	2	2	2	1	4	30
NEAR CHEADLE										3	3		3			9
NEAR DRUMHELLER*						1										1
NEAR GLEICHEN SCENE + SAR		1		2		3	8	7	7	7	11	3	7	5	5	66
NEAR HUSSAR	1		1	1					1	2	1	2	1		1	11
NEAR KEOMA*												1		1	1	3
NEAR LANGDON										1	1					2
NEAR ROCKYFORD						1			1		2		6	1		11
SIKSIKA NATION	3	1		1					2	3	3	1	6	2	2	24
NEAR STANDARD		2			3			1		2	1	1	1	2	1	14
STRATHMORE HOSPITAL IFT	7	10	8	11	8	11	14	9	9	11	19	13	15	27	11	183
NEAR STRATHMORE	9	6	12	10	5	7	7	8	4	4	6	12	6	6	4	106
TOTAL	23	21	26	28	17	25	30	28	24	35	49	35	47	45	29	462

* Scene calls and search & rescue (SAR) coded to nearest community - Actual mission location used to identify each occurrence within Wheatland County boundaries

Over the past 15-years, (from 2010 up to and including December 31, 2024) because of your support, STARS was able to carry out 462 critical inter-facility, search and rescue and scene missions within Wheatland County, the Town of Strathmore and the hospital that serves your area. Thank you for helping to support the residents of the Town of Strathmore in the communities where they live, work and play.

STARS is more than transport. Whether by air, ground, or satellite link, the expert care delivered by our doctors, nurses, and paramedics comes in many forms. The STARS Emergency Link Centre also acts as a critical care logistics hub, connecting patients with help beyond STARS. Because of your support, we are wherever we need to be using any transportation and tools necessary to reach our patients and deliver the care that can save their lives. For some patients, a helicopter is the right method to respond. For others, our teams will go by airplane or ground ambulances. Often, our physicians can diagnose and provide care guidance directly through phone or video link. The STARS Emergency Link Centre specializes in bringing together all the healthcare and emergency response professionals who are working to help each patient survive.

Any one of us can experience a life-changing incident or medical complication whether or not we're close to care. That's why STARS exists. Your commitment makes an impact and helps deliver critical care anywhere for your residents, ensuring every one of them has access to care when they need it the most.

Built by the community, for the community.



ESSENTIAL SERVICES FOR ALL, RURAL

UNITED IN PARTNERSHIP

Building a robust health & safety network.

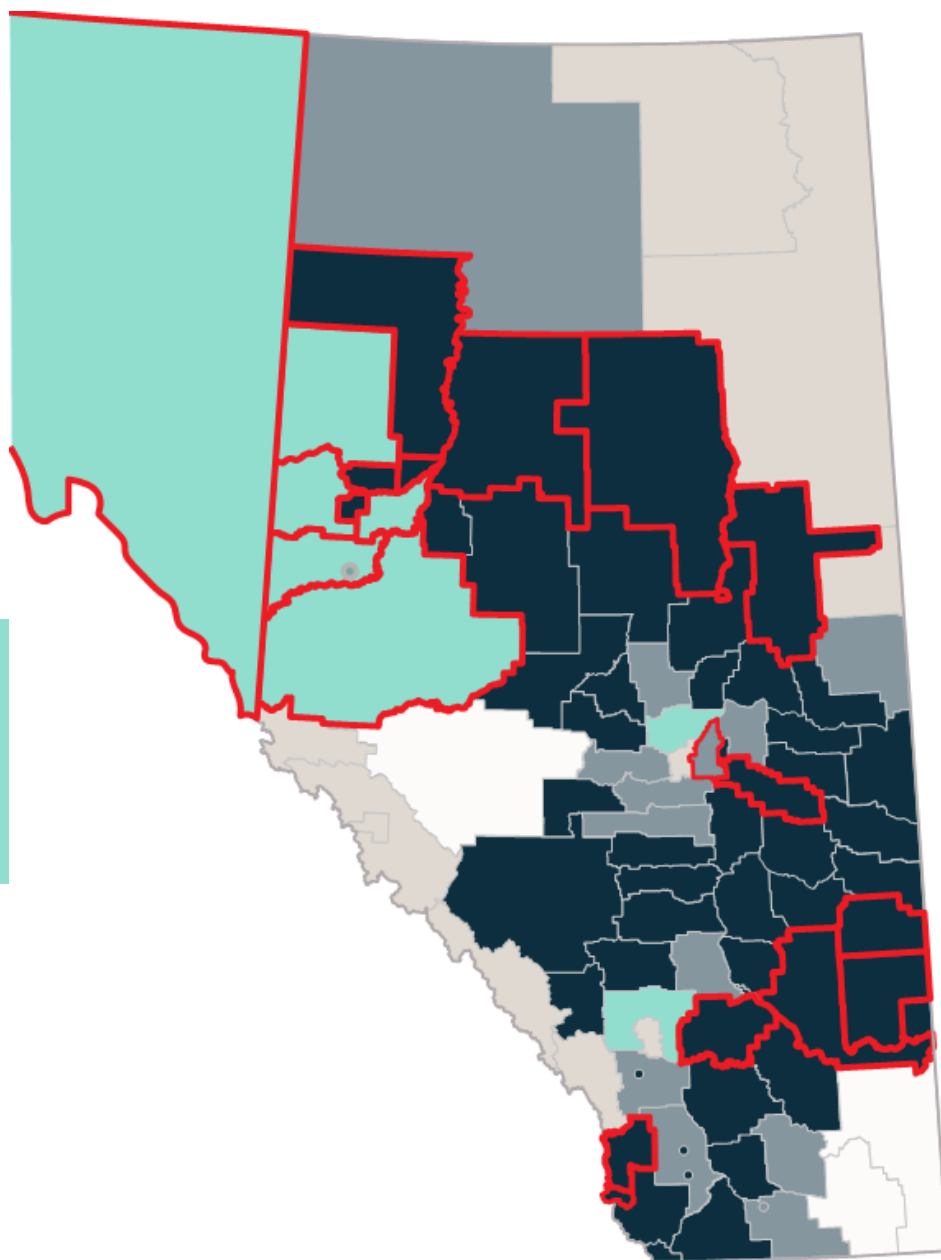
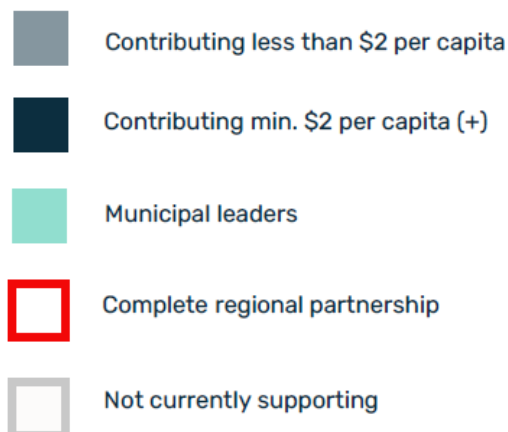
- 95% AB Municipalities in partnership
- Includes northeastern B.C.
- 75% Regional Leaders
- Requests pending

REGIONAL LEADERS

Building
partnerships within.
Based on minimum
\$2 per capita

(9) PROVINCIAL LEADERS

- Fixed rate of support
- Standing motion
- Included in protective services budget



YOU MAKE IT POSSIBLE TO SAVE PEOPLE LIKE WILLEM



During what Willem van Lankvelt thought was going to be a pleasant afternoon on his bike near his family's cabin, his ride took a life-threatening turn when he was struck by a truck.

The force of the impact caused significant head trauma and severe internal bleeding. With 16 years of experience as a paramedic, he knew this was his worst-case scenario. Fortunately with your help, STARS was on the way.

Upon STARS' arrival at the scene, the air medical crew had to work quickly to stabilize Willem.

Willem already had a deep appreciation for STARS before his accident. Through his work, he had seen firsthand the everyday difference STARS makes in the lives of critically ill and injured patients thanks to allies like you. Willem even knew the crew that provided care for him, making this one of the most difficult missions that STARS flight nurse, Melvin Yumang, had ever responded to.

"The extent of his injuries were such that neither myself nor my partner Ray recognized Willem at the time," said Melvin.

He had a skull fracture, traumatic brain injury, multiple fractures of his ribs, and bleeding around his lungs. His jaw muscles were clamped shut so access to his airway was basically impossible.

Call received.
STARS crew is
pre-alerted.

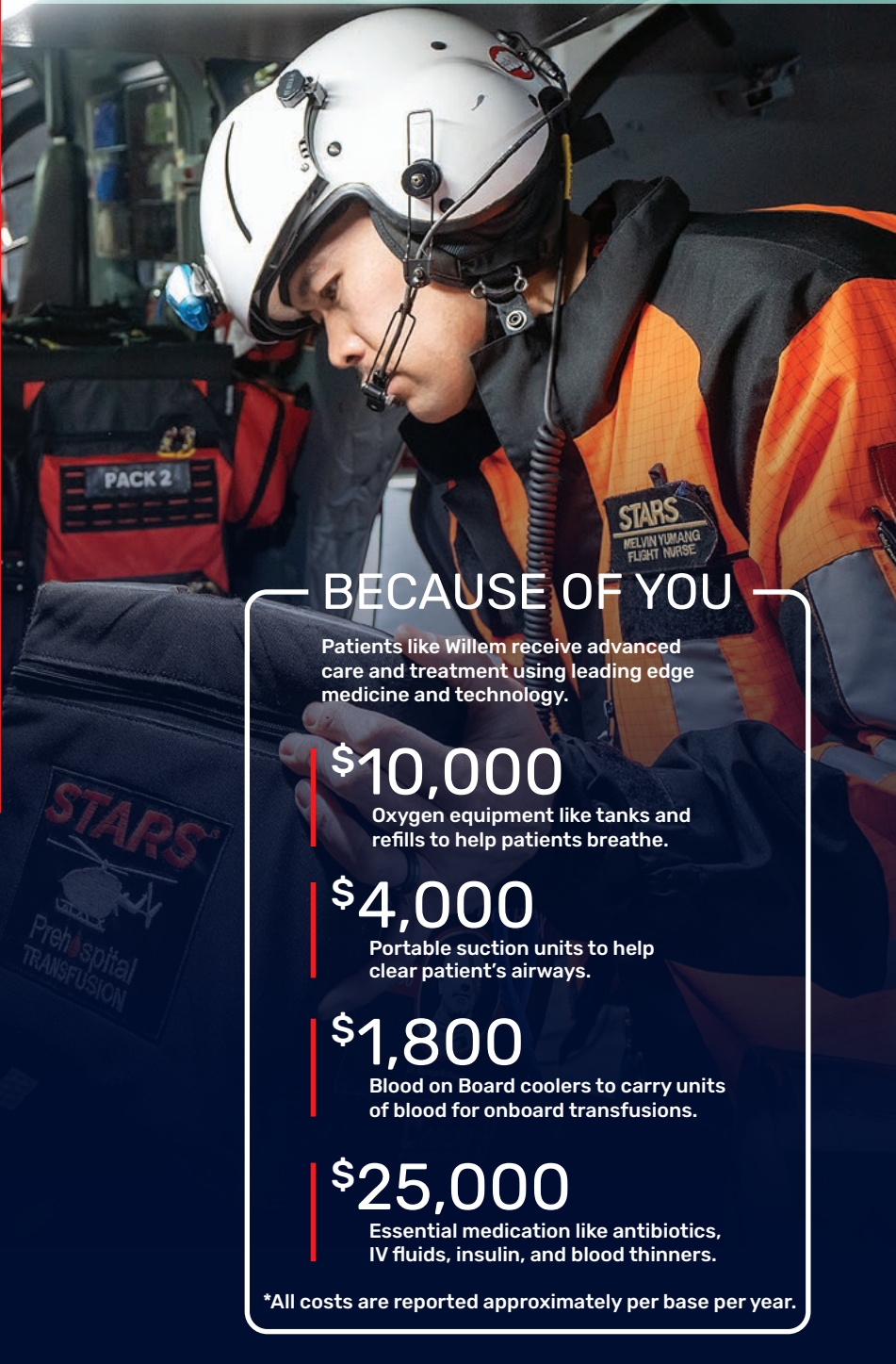
Helicopter dispatched.

Helicopter leaves
the STARS base.

In 2016, registered nurse Melvin Yumang began his journey with STARS. In addition to years of experience in ERs and pediatric ICUs across Canada, Yumang went on to complete the six-month STARS Critical Care and Transport Medicine Academy program – a highly specialized, donor-supported certificate program offered to experienced rural health care professionals and is a requirement for new STARS air medical crew. After this intense course, he was ready to put on the STARS signature blue flight suit and care for the most critical patients. As he reflects on his eight years as a STARS flight nurse, he credits the organization’s success to the expertise of his fellow crew members. Thanks to allies like you, professionals like Yumang have access to essential training needed on STARS’ aircraft and in rural or remote health care settings.

“It’s a privilege to be able to serve those in our community.”

MELVIN YUMANG, STARS FLIGHT NURSE



BECAUSE OF YOU

Patients like Willem receive advanced care and treatment using leading edge medicine and technology.

- \$10,000**
Oxygen equipment like tanks and refills to help patients breathe.
- \$4,000**
Portable suction units to help clear patient’s airways.
- \$1,800**
Blood on Board coolers to carry units of blood for onboard transfusions.
- \$25,000**
Essential medication like antibiotics, IV fluids, insulin, and blood thinners.

*All costs are reported approximately per base per year.



“Will’s accident was quite traumatic,” says STARS flight paramedic Ray Rempel. “There’s two things that STARS can bring to patients. One is speed, the other is a higher level of critical care. Willem needed both on that night. We were able to give him blood, and decompress the chest to allow him to breathe a little bit better. We gave medication to access his airway and provided him with the oxygen he needed.”

Thanks to your support, STARS was able to provide the critical care needed in such a difficult and complex situation. Working alongside our allies – police, fire, and EMS – on the ground, Willem was rapidly transported to the trauma centre where he received definitive care and has been able to make a successful recovery.

Because of donors like you, Willem was able to recover and return to work as a paramedic. Your support helps save people like Willem, wherever they are, whenever they need critical care. Thank you for enabling us to be there when we’re needed most.



“To anybody who has supported STARS, I can’t put into words the impact your support has had on me and my family. Thank you.”

Willem van Lankvelt, STARS VERY IMPORTANT PATIENT



Scan the QR code
to hear Willem’s
story in his
own words.

YOU MAKE IT POSSIBLE FOR US TO IMPACT THOUSANDS OF LIVES

With your commitment to our fight for life, you ensure that everyone has access to critical, life-saving care, no matter where they live, work or play. In the air, on the ground, and virtually, we are wherever we need to be to give patients their best hope in a worst-case scenario.

BECAUSE OF YOU



3,927

MISSIONS WERE FLOWN IN THE LAST YEAR

1,720
AB/BC

1,025
SK

1,182*
MB/ON

11



AVERAGE DAILY MISSIONS

* includes fixed-wing and helicopter missions

Incident types



CARDIAC **18.05%**



ENVIRONMENTAL **0.30%**



NEUROLOGICAL **12.48%**



OBSTETRICAL **1.42%**



PULMONARY **12.64%**



VEHICLE INCIDENT **18.38%**



OTHER MEDICAL **19.20%**



OTHER TRAUMA **17.38%**

With support from allies like you, STARS is able to provide landing zone training for first responders and clinical training sessions for rural medical practitioners in our communities to ensure patients receive the best care possible in a worst-case scenario. This year:

121

outreach education sessions were fulfilled in our communities.

3,800+

participants attended landing zone and clinical education sessions.

YOU MAKE IT POSSIBLE TO CONNECT WITH PATIENTS, FASTER

The STARS Emergency Link Centre (ELC) is the critical care logistics hub. You support highly skilled emergency communications specialists connecting STARS to 911 and other emergency services, overseeing helicopter missions and coordinating transport and care for patients. With dedication from allies like you, the ELC is able to run 24/7/365 and allows us to be there for the next patient, whenever they need us.

Critical patients may now receive care quicker than ever before thanks to the launch of a virtual care trial by STARS in partnership with Saskatchewan Health Authority. STARS Virtual Care allows transport physicians to be connected to local providers during active missions via a secure video connection. The trial is underway across the province of Saskatchewan.

“This new tool is allowing us to provide care more precisely and timely, because when I am consulted I can see the problem directly rather than having someone describe it to me over the phone, especially when they can often be in the midst of dealing with a very critical situation,” said STARS base medical director for Regina and Saskatoon, Dr. Dallas Pearson.



49" Ultrawide monitor
\$3,000

BECAUSE OF YOU

37,365

emergency requests were handled
by the ELC, an average of **102/day**.

114

transport physicians on staff.

8,760

operational hours of logistics
coordination by the ELC.

Phone & Bluetooth headset
\$2,000

Embroidered uniform tops
\$35

Ergonomic dispatch chair
\$2,000

Air dispatch radio system
\$510,000

BECAUSE OF YOU
STARS has flown more than
60,000
total missions since 1985.

YOU MAKE IT POSSIBLE
TO PROVIDE

CRITICAL CARE, ANYWHERE

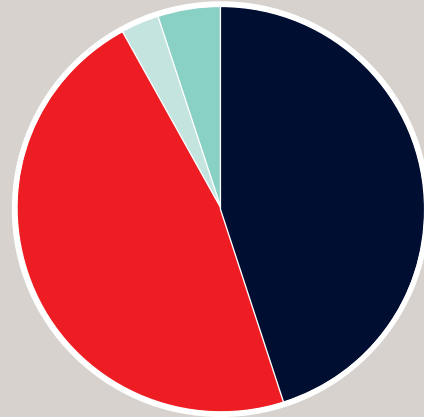
\$11.4M

approximate annual
cost per base

37,345

annual donors

STARS funding sources, fiscal-year 2023-24



- NET FUNDRAISING
- GOVERNMENT CONTRIBUTIONS*
- INDUSTRY SERVICES
- OTHER

* cash received in year

IT IS ONLY POSSIBLE WITH **YOU** BY OUR SIDE

As a charitable not-for-profit, we can only operate with the remarkable support of our community allies.

The unwavering commitment of allies like you makes it possible for us to continue providing life-saving care, wherever and whenever it's needed, and ensure we can serve Western Canadians well into the future.

**Thank you for making sure we can
be there for the next patient, no
matter how far.**

529
active volunteers



NEW MEDICATION HEMORRHAGE CONTROL

STARS has bolstered its medical toolkit with an innovative new blood product to help form blood clots and assist with hemorrhage control.

- Increase to 4 units of blood onboard
- Utilized in severe trauma cases
- New medication for patients requiring more than two units of blood
- Fibrinogen promotes blood clots to form

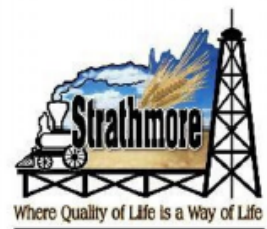
REGIONAL LEADER



BENEFITS

- STARS provides physical response and virtual care consultation
- Assist local practitioners with critical care/procedural guidance
- Together we enhance rural healthcare
- Residents have access to STARS 24/7 across Western Canada
- No cost to the patient

THANK YOU



JACKIE SEELY

DONOR RELATIONS AND DEVELOPMENT OFFICER

403-793-1262

jseely@stars.ca



STAY IN TOUCH

Scan or click the QR code to stay up-to-date with our latest news.



1-888-797-8277 | info@stars.ca | stars.ca





2023/24 FINANCIAL REPORT



2023/24 YEAR IN REVIEW



STARS is a charitable, non-profit organization funded by our allies: visionary individuals, organizations, businesses, event partners and governments.

Since 1985, our success has been grounded in community partnerships and donations. We are committed to continuing those alliances and providing life-saving services well into the future, for your children, your grandchildren, and beyond.

Below you'll find a breakdown of our annual revenue.



\\\\\\\\\\\\\\\\\\\\ HOW WE ARE FUNDED

Fiscal 2023-24 revenues of \$99,045 (amounts in 000's)¹

**GOVERNMENT
CONTRIBUTIONS**

\$38,302

**DONATIONS &
FUNDRAISING**

\$36,457

AB & SK LOTTERIES ^{1,2}

\$14,437

**INDUSTRY SERVICES
REVENUE**

\$5,658

**INVESTMENT & OTHER
INCOME**

\$3,486

CALENDAR²

\$705

¹ Excludes prior year receipts of \$4,891 related to the fleet renewal and \$4,545 related to the 2022-23 lottery recognized in current year revenues

² Shown on a net basis

//// The accompanying consolidated financial statements of STARS as at March 31, 2024 and all other financial and operating information contained in this Annual Financial Report are the responsibility of Management. The consolidated financial statements have been prepared in accordance with accounting policies detailed in the notes to the consolidated financial statements and in accordance with generally accepted accounting principles in Canada.

The organization's systems of internal controls have been designed and maintained to provide reasonable assurance that assets are properly safeguarded and that the financial records are sufficiently well maintained to provide relevant, timely and reliable information to Management. Management believes the systems of internal controls were operating effectively in the 2023-24 fiscal year.

Public Accountants, appointed by the Board of Directors, have independently examined the consolidated financial statements. The Audit and Finance Committee has reviewed these consolidated financial statements with Management and the Public Accountants.

The Board of Directors has approved these consolidated financial statements on the recommendation of the Audit and Finance Committee.

[Originally signed by Katherine Emberly]
President and Chief Executive Officer
STARS

[Originally signed by Linda Dalgetty, FCPA, FCA]
Chief Financial Officer
STARS

June 26, 2024



**YE 20
24**

CONSOLIDATED FINANCIAL STATEMENTS

SHOCK TRAUMA AIR RESCUE SERVICE

March 31, 2024

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Independent auditor's report

To the Board of Directors of Shock Trauma Air Rescue Service

Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Shock Trauma Air Rescue Service and its subsidiary (together, the Organization) as at March 31, 2024 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Organization's consolidated financial statements comprise:

- the consolidated statement of financial position as at March 31, 2024;
- the consolidated statement of fundraising, operations and change in net assets for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for

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"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to



the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Organization to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

Calgary, Alberta
June 27, 2024

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Year ended March 31,

(Canadian dollars in thousands)

	2024 \$	2023 \$
Assets		
Current		
Cash	63,131	45,345
Restricted cash - fleet contributions and grants [note 11]	—	23,599
Investments [notes 7 and 11]	3,232	2,750
Accounts receivable [note 3]	1,036	1,788
Deferred expenses [note 15]	1,259	6,237
Prepaid expenses	1,152	1,129
Risk management contracts [note 20]	—	1,377
Deposits [note 4]	160	—
Assets held for sale [note 5]	—	4,686
Inventory [note 6]	2,760	2,144
Total current assets	72,730	89,055
Deposits [note 4]	—	121
Investments [note 7]	14,453	13,370
Maintenance contracts [note 8]	8,047	5,092
Property and equipment [note 9]	120,682	126,532
	215,912	234,170
Liabilities		
Current		
Accounts payable and accrued liabilities [note 10]	7,908	9,160
Deferred revenue [note 15]	2,551	11,871
Current portion of long-term debt [note 11]	—	23,184
Total current liabilities	10,459	44,215
Deferred contributions [note 12]	86,985	12,019
Deferred fleet contributions and grants [note 13]	—	86,902
Total liabilities	97,444	143,136
Commitments and contingencies [note 18 and 22]		
Net assets [note 14]		
Capital preservation fund	118,211	90,777
Endowment fund - externally restricted	257	257
Total net assets	118,468	91,034
	215,912	234,170

See accompanying notes to the consolidated financial statements

On behalf of the Board:

[Originally signed by Curtis Stange]
Director – Board Co-chair

[Originally signed by Carla Madra]
Director – Audit & Finance Chair

CONSOLIDATED STATEMENT OF FUNDRAISING, OPERATIONS & CHANGE IN NET ASSETS

Year ended March 31, <i>(Canadian dollars in thousands)</i>	2024 \$	2023 \$
Fundraising activities		
Donations and fundraising		
Gross revenue <i>[notes 12 and 13]</i>	36,457	29,190
Direct fundraising expenditures	(5,784)	(5,540)
	30,673	23,650
Lottery <i>[note 15]</i>		
Gross revenue	42,940	32,725
Direct expenditures, including prizes	(23,958)	(18,558)
	18,982	14,167
Calendar		
Gross revenue	1,386	1,415
Direct expenditures	(681)	(700)
	705	715
Total net fundraising revenue before other expenditures	50,360	38,532
General fundraising and administrative expenditures	(2,479)	(2,375)
Excess of revenue over expenditures from fundraising	47,881	36,157
Operating activities		
Operating revenue		
Government contributions	38,302	37,196
Government fleet contributions - Federal and Provincial <i>[notes 12 and 13]</i>	4,891	4,969
Site registration recoveries	3,195	3,628
Fee for services <i>[note 16]</i>	2,463	3,121
	48,851	48,914
Operating expenditures		
Aviation operations <i>[note 6]</i>	32,936	32,126
Clinical operations	24,431	21,924
STARS Emergency Link Centre	4,842	4,735
Base operations and administration	11,037	9,648
Amortization <i>[note 9]</i>	10,369	10,224
	83,615	78,657
Deficiency of revenue over expenditures from operations	(34,764)	(29,743)
Consolidated excess of revenue over expenditures before other items	13,117	6,414
Investment and other income <i>[note 7]</i>	3,486	970
(Loss) gain on risk management contracts <i>[note 20]</i>	(203)	1,415
Consolidated excess of revenue over expenditures before net gain on sale of assets held for sale	16,400	8,799
Accelerated amortization of deferred contributions on sale of assets held for sale	7,184	536
Gain on sale of assets held for sale	3,850	6,462
Net gain on sale of assets held for sale <i>[note 5]</i>	11,034	6,998
Consolidated excess of revenue over expenditures	27,434	15,797
Net assets, beginning of year	91,034	75,237
Net assets, end of year	118,468	91,034

See accompanying notes to the consolidated financial statements

CONSOLIDATED STATEMENT OF CASH FLOWS

March 31, 2024
(Canadian dollars in thousands)

Year ended March 31, (Canadian dollars in thousands)	2024 \$	2023 \$
Operating activities		
Consolidated excess of revenue over expenditures	27,434	15,797
Add (deduct) items not affecting cash:		
Amortization of property and equipment [note 9]	10,369	10,224
Amortization of deferred contributions [note 12]	(8,362)	(1,132)
Accelerated amortization of deferred contributions on sale of assets held for sale [note 12]	(7,184)	(536)
Amortization of deferred fleet contributions and grants [note 13]	—	(5,660)
Unrealized (gain) loss on investments [note 7]	(965)	557
Unrealized gain on risk management contracts [note 20]	—	(381)
Realized loss on risk management contracts [note 20]	203	—
Gain on sale of assets held for sale [note 5]	(3,850)	(6,462)
	17,645	12,407
Net change in non-cash working capital items [note 17]	(8,436)	(908)
Cash provided by operating activities	9,209	11,499
Financing activities		
Proceeds from long-term debt [note 11]	—	8,200
Repayments of long-term debt [note 11]	(23,184)	(3,181)
Proceeds on settlement of risk management contracts [note 20]	1,174	—
Deferred contributions received [note 12]	3,610	995
Deferred fleet contributions and grants received [note 13]	—	5,757
Cash (used in) provided by financing activities	(18,400)	11,771
Investing activities		
Purchase of investments	(2,245)	(1,533)
Proceeds from sale of investments	1,645	944
Proceeds on sale of assets held for sale, net of selling costs of \$34 (2023 - \$409) [note 5]	8,536	11,384
Deposits, net of transfers to property and equipment [note 4]	(39)	2,862
Purchase of property and equipment [note 9]	(4,519)	(17,851)
Cash provided by (used in) investing activities	3,378	(4,194)
Net (decrease) increase in cash and restricted cash	(5,813)	19,076
Cash and restricted cash, beginning of year	68,944	49,868
Cash, end of year	63,131	68,944

See accompanying notes to the consolidated financial statements

March 31, 2024
(Canadian dollars in thousands)

1. Nature of operations

These consolidated financial statements represent the consolidated financial position and operations of Shock Trauma Air Rescue Service ("Service") and Shock Trauma Air Rescue Service Foundation ("Foundation"). Collectively, these entities are referred to as "STARS" or the "Organization".

Service and Foundation are registered federally under the Canada Not-for-Profit Corporations Act. Through its right and ability as the sole member of Foundation to appoint the majority of Foundation's Board of Directors, Service controls Foundation. Service and Foundation are non-profit and non-taxable registered charities pursuant to Section 149 of the *Income Tax Act (Canada)*.

STARS works collaboratively with emergency services, the community, individuals, businesses, corporations, government, and regional health authorities to provide critical care, anywhere through partnership, innovation, and leadership. The current service area for STARS is the provinces of Alberta, Saskatchewan, Manitoba, and the eastern part of British Columbia, where it is a trusted critical care provider. STARS supports critically ill and injured patients by providing emergency medical communications and emergency medical transport by air, by ground or virtually, when needed. Education and research, fundraising and community partnerships are also significant pillars of the STARS program.

Commencing in 2018, STARS began a fleet renewal program that had two key parts:

- The purchase of Airbus H145 medically equipped helicopters, provision of initial training to pilots and aviation engineers on the new aircraft, and phase out and ultimate disposal of the legacy helicopters ("excess fleet") by Service; and
- The capital campaign to fundraise for the Fleet Renewal Program by the Foundation.

At March 31, 2023, all of the ten total Airbus H145 helicopters had been purchased. The capital campaign officially ended on March 31, 2022.

2. Significant accounting policies

Basis of presentation and consolidation

These consolidated financial statements have been prepared in accordance with Part III of the Chartered Professional Accountants of Canada ("CPA Canada") Accounting Handbook - Accounting Standards for Not-for-Profit Organizations. They include the financial results as at and for the year ended March 31, 2024, of Service and Foundation. Transactions and balances between the entities have been eliminated in arriving at the consolidated financial statements.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Net assets

The Capital Preservation Fund (the "Fund") is comprised of unrestricted funds and exists to fund the management of current assets and liabilities of the Organization, and to fund the purchases of future capital expenditures. A portion of the Fund has already funded past purchases of helicopters, buildings, and equipment. Additionally, operating and fundraising surpluses and deficits are allocated to the Fund through resolutions of the Board of Directors.

The Fund also provides the Organization with the ability to have surplus cash on hand to enable sustainability of its operations and continue to deliver on STARS' mission, should future fundraising initiatives not be successful as in the past.

The Endowment Fund is an externally restricted fund where the principal assets are to be maintained in perpetuity. The earnings from these assets are to be expended in accordance with the objectives of the endowment agreements.

Cash and restricted cash

Bank balances are presented under cash and restricted cash. Restricted cash is subject to internal or external restrictions that prevent its use for general operations and must be spent in accordance with the relevant restrictions applied by management, donors, or government bodies.

Foreign currency translation

Foreign currency balances are translated into Canadian dollars as follows: monetary assets and liabilities at the rates of exchange prevailing at the consolidated statement of financial position date, non-monetary assets and liabilities at historical exchange rates and revenue and expenses at the approximate rate of exchange prevailing at the time of the transactions. Both realized and unrealized gains and losses resulting from the settlement or restatement of foreign currency transactions are included in the consolidated statement of fundraising, operations and change in net assets, other than those related to designated hedges.

Inventory

Inventory is valued at the lower of cost or net realizable value, with cost determined on a specific item basis. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

Investments

Investments are recorded at fair value with realized and unrealized gains and losses and any impairment recognized in the consolidated statement of fundraising, operations and change in net assets. Investments maturing within one year of the consolidated statement of financial position are classified as current.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Property and equipment

Property and equipment are recorded at cost less accumulated amortization and any provision for impairment. The cost of contributed property and equipment is considered to be fair value at the date of contribution. The cost of property and equipment made up of significant separable component parts is allocated to the component parts when practicable and when estimates can be made of the estimated useful lives of the separate components. Assets under capital lease are accounted for at cost, which corresponds to the present value of the minimum lease payments on recognition, less accumulated amortization.

Amortization of property and equipment and assets under capital lease is provided over the estimated useful life of the Organization's assets on a straight-line basis or using the variable charge method. Helicopters and related equipment are componentized into helicopter airframe and aviation equipment and engines. Expenditures incurred to get an asset ready for use are capitalized and amortized over the asset's useful life once they are operating in the manner intended by management. The cost of routine repairs and maintenance is charged to operating expenditures as incurred.

Asset type	Method	Useful life
Helicopter airframe and aviation equipment	Straight-line	3 to 20 years
Engines	Variable charge	12.5 years
Buildings	Straight-line	20 years
Medical equipment	Straight-line	2 to 5 years
Computer hardware and software	Straight-line	2 to 3 years
Other (leasehold improvements and office equipment)	Straight-line	Lesser of term of lease (where applicable) or 5 years

Engines are amortized using the variable charge method whereby amortization is calculated based on the actual flight hours incurred each fiscal year compared to an estimated 5,000 hours until an overhaul is completed, and the hours are reset to zero.

Property and equipment is classified as held for sale when management commits to a plan whereby the asset is available for immediate sale in its present condition, an active program to locate a buyer has been initiated, the sale is probable and expected to be recognized as a sale within one year, the asset is being actively marketed for sale at a price that is reasonable and it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn. Assets held for sale are measured at the lower of their carrying value and their fair value less selling costs and are no longer amortized.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Maintenance and repairs

The Organization has long-term maintenance contracts (the “Contracts”) that cover both engines and covered parts for helicopter airframe and aviation equipment. The annual cost of these Contracts is based on a contractual hourly rate multiplied by the number of flight hours (subject to a minimum required hours). The provisions of the Contracts allow for the prepayment of engine overhauls and covered parts replacement which, when performed, will extend the life of the helicopters. An estimate of the proportion of the annual contractual hourly rate related to prepayment has been recorded as maintenance contracts on the consolidated statement of financial position. When engine overhauls or covered parts replacement occurs, the amount is transferred to the appropriate property and equipment category. The remainder of the amounts paid under the Contracts are expensed as incurred and included in aviation operations expenditures on the consolidated statement of fundraising, operations and change in net assets.

Impairment

Property and equipment are reviewed for impairment when conditions indicate that a capital asset no longer contributes to STARS’ ability to provide critical care services, or when conditions indicate that the carrying value of the asset may no longer be recoverable. The Organization assesses impairment by comparing the carrying value of the asset against the undiscounted cash flows expected from the asset’s use and disposition. When a capital asset is impaired, the net carrying amount of the capital asset is written down to the asset’s fair value or replacement cost. Any impairment losses are recognized as expenses in the consolidated statement of fundraising, operations and change in net assets and are not reversed if the fair value of the related asset subsequently increases.

Financial instruments

The Organization initially records arm’s length financial instruments at fair value. Subsequently, the Organization measures financial instruments as follows:

- Investments in equity instruments that are quoted in an active market at fair value;
- All other financial assets, including cash, restricted cash, accounts receivable, deposits and maintenance contracts, at amortized cost;
- All other financial liabilities, including accounts payable and accrued liabilities and long-term debt, at amortized cost; and
- Risk management contracts, not designated as a hedge, at fair value.

Transaction costs incurred on the acquisition of financial instruments that are measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and are then amortized using the straight-line method.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Long-term debt

Long-term debt is initially measured at fair value, net of transaction costs and financing fees. It is subsequently measured at amortized cost. Transaction costs and financing fees are amortized on a straight-line basis.

Risk management contracts

The Organization uses financial derivative instruments to economically hedge the impact of foreign currency changes in anticipated transactions denominated in foreign currencies and to mitigate the effect of changes in variable interest rates on variable rate debt. Although management considers all risk management contracts to be economic hedges, none have been designated as effective hedges for accounting purposes.

Risk management contracts are initially measured at fair value with subsequent changes in fair value recognized as gains or losses on risk management contracts in the consolidated statement of fundraising, operations and change in net assets. The fair value of these derivative contracts is based on an estimate of the amounts that would be paid or received to settle these instruments at the consolidated statement of financial position date.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Revenue recognition

Type of revenue	Revenue recognition policy
1) Donation contributions, including those received from government agencies.	Deferral method.
a) Restricted contributions	Recognized as revenue in the year in which the related expenses are incurred, unless related to property and equipment, in which case they are deferred and amortized to revenue in the same manner as the related asset.
b) Fleet contributions and grants	Fleet contributions and grants are externally restricted funds received from donors and government agencies that are to be used only for helicopter purchases and pilot and aviation engineer training. Fleet contributions and grants are deferred and amortized to revenue in the same manner as the related asset or expenditure.
c) Unrestricted contributions and government contributions	Recognized when received or receivable if the amount to be received can reasonably be estimated and collection is reasonably assured.
d) Endowment contributions	Recognized as an increase in net assets when received. Earnings from endowment assets are to be recognized in accordance with the objectives of the endowment agreements.
2) Revenue received in advance of the period to which it relates	Recorded as deferred revenue.
3) Site registration and other fees for service	Recognized as revenue when the service has been performed if the amount can be reasonably estimated and collection is reasonably assured.
4) Lottery revenue has two elements:	The two elements are determined based on:
a) Ticket revenue associated with a purchaser buying a ticket with the intended purpose of winning a prize	The stand-alone value of the ticket revenue component measured at fair value as compared to other similarly prize-based lotteries recognized at the time the prizes are drawn.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Type of revenue	Revenue recognition policy
b) Contribution revenue based on the ticket purchasers intended purpose to contribute to STARS mission	The contribution component comprised of the residual and recognized when received.
5) Calendar and merchandise revenue	Recognized at the time when calendars or merchandise are sold if the amount can be reasonably estimated, and collection is reasonably assured.
6) Fundraising event revenue	Initially deferred and recognized as revenue when the event occurs.
7) Realized interest, unrealized gains and losses on investments and investment revenue	Recognized in revenue as earned.
8) Donations of in-kind investments	Recorded at market value on the date of donation (excluding goods & services tax).

Donations of services and materials

Donations in kind are recorded at fair market value only when fair market value can be reasonably estimated and when the donated materials or services would otherwise normally be purchased and paid for by the Organization. The value of donations in kind recorded in fiscal 2024 was \$982 (2023 – \$1,018). Volunteers contribute substantial donated time and services throughout the year to STARS; however, due to the difficulty of determining fair market value of these donated services, this value is not recorded in these consolidated financial statements.

Expense recognition

Costs incurred for lottery and annual event marketing material not meeting the definition of an asset are expensed in the year incurred. All prize costs for the lottery and refundable fundraising deposits paid prior to the event are recorded as deferred expenses on the consolidated statement of financial position until the lottery draw is held, or the event occurs.

March 31, 2024
(Canadian dollars in thousands)

2. Significant accounting policies (continued)

Use of estimates

The preparation of the consolidated financial statements in conformity with Part III of the CPA Canada Accounting Handbook requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenditures during the reporting periods. Management believes the most significant estimates and assumptions are associated with the valuation of accounts receivable, inventories, fair value of assets held for sale, fair value and useful life of property and equipment, estimate of prepayments related to maintenance contracts, fair value of investments and fair value of risk management contracts. If the underlying estimates and assumptions upon which the consolidated financial statements are based change in future periods, actual amounts may differ materially from those included in the accompanying consolidated financial statements.

Revisions to accounting estimates are recognized in the period in which the estimates are made and in any future years affected.

Cloud computing arrangements

Effective March 1, 2023, the Organization early adopted the new Accounting Guideline AcG-20, *Customer's Accounting for Cloud Computing Arrangements*. This new guideline provides guidance on both accounting for a customer's expenditures in a cloud computing arrangement and determining whether a software intangible asset exists in the arrangement.

Under the new AcG-20, enterprises are provided with an optional simplification approach to expense the expenditures related to the elements in a cloud computing arrangement, as incurred. An accounting policy choice is also available to either capitalize directly attributable expenditures on implementation activities when the arrangement is a software service or expense such expenditures as incurred.

The Organization has chosen to apply the simplification approach to account for expenditures in cloud computing arrangements. Under this approach, the Organization recognizes the expenditures related to the elements in cloud computing arrangements as an expense as incurred. The Organization has also made an accounting policy choice to capitalize directly attributable expenditures on implementation activities when the arrangement is a software service.

For the year ended March 31, 2024, the Organization expensed \$230 (2023 - \$nil) for software services included in operating expenditures and capitalized \$451 (2023 - \$nil) in directly attributable expenditures on implementation activities related to software services.

March 31, 2024
(Canadian dollars in thousands)

3. Accounts receivable

	2024 \$	2023 \$
Site registration recoveries	1,008	1,379
Out of province patients and other	98	617
Government remittances	224	331
	1,330	2,327
Less: Allowance for doubtful accounts	(294)	(539)
Balance, end of year	1,036	1,788

4. Deposits

Deposits relate to H145 helicopter purchases and upgrades and are included in the cost of the asset upon arrival of the helicopter or completion of the upgrade and final payment.

	2024 \$	2023 \$
Balance, beginning of year	121	2,983
Additions	329	4,043
Transfers to property and equipment	(290)	(6,905)
	160	121
Less: short-term deposits	(160)	—
Long-term deposits	—	121

5. Assets held for sale

	2024 \$	2023 \$
Balance, beginning of year	4,686	216
Transfers from property and equipment [note 9]	—	9,392
	4,686	9,608
Less: disposals	(4,686)	(4,922)
Balance, end of year	—	4,686

March 31, 2024
(Canadian dollars in thousands)

5. Assets held for sale (continued)

In November 2021, the Organization committed to a plan to dispose of four BK117 helicopters with a carrying value of \$nil that were considered excess fleet. These helicopters were sold on May 25, 2022, for total proceeds of \$3,131, resulting in a gain on sale of assets held for sale of \$3,105, net of costs to sell. The remaining four BK117 helicopters with a carrying value of \$20 were identified as excess fleet and transferred from property and equipment in November 2022. Two of these BK117 helicopters with a carrying value of \$20 were sold on November 10, 2022, for total proceeds of \$2,037, resulting in a gain on sale of assets held for sale of \$2,017. On August 21, 2023, one BK117 helicopter, with a carrying value of \$nil, along with an additional engine from the last BK117 helicopter held for sale, with a carrying value of \$nil, were sold for total proceeds of \$1,659, resulting in a gain on sale of assets held for sale of \$1,656, net of costs to sell.

In November 2022, the Organization committed to a plan to dispose of two AW139 helicopters with a carrying value of \$9,372 that were considered excess fleet and transferred from property and equipment at that time. These helicopters were ready for immediate sale when transferred and one helicopter, with a carrying value of \$4,686, was sold on January 20, 2023, for total proceeds of \$6,371, resulting in a gain on sale of assets held for sale of \$1,302, net of costs to sell. Outstanding deferred contributions of \$536 associated with this helicopter were also recognized. On February 6, 2024, the last AW139 helicopter, with a carrying value of \$4,686, was sold for total proceeds of \$6,911 resulting in a gain on assets held for sale of \$2,194, net of costs to sell. Outstanding deferred contributions of \$7,184 associated with this helicopter were also recognized.

As part of the capital campaign to fundraise for the fleet renewal program that concluded on March 31, 2022, the Organization restored a classic car with a carrying value of \$216 that was sold for a selling price of \$254 on April 20, 2022, resulting in a gain on sale of assets held for sale of \$38.

The total gain on sale of assets held for sale of \$3,850 (2023 - \$6,462) and outstanding deferred contributions of \$7,184 (2023 - \$536) are included in the net gain on sale of assets held for sale in the consolidated statement of fundraising, operations and change in net assets for the years ended March 31, 2024 and 2023.

6. Inventory

	2024 \$	2023 \$
Helicopter parts	2,548	1,942
Calendar and merchandise inventory	212	202
Balance, end of year	2,760	2,144

The amount of inventories recognized in aviation operations expenditures on the consolidated statement of fundraising, operations and change in net assets during the year ended March 31, 2024 was \$697 (2023 - \$1,788), including \$nil (2023 - \$929) related to the impairment of excess fleet inventory.

March 31, 2024
(Canadian dollars in thousands)

7. Investments

Most of the Organization's bond/fixed income and equity funds are professionally managed under pooled portfolio management service agreements. The Organization's Statement of Investment Beliefs ensures that the investment portfolio is managed with a primary emphasis on preservation and security of capital and a secondary emphasis on growth of that capital. The mix of investment assets at March 31 is as follows:

	2024 \$	2023 \$
Classified as current assets		
Cash and cash equivalents	3,232	2,750
	3,232	2,750
Classified as non-current assets		
Bonds/fixed income	6,979	6,427
Canadian equities	3,660	3,306
Global equities	3,814	3,637
	14,453	13,370

Included in cash and cash equivalents as at March 31, 2024 is a \$1,000 (March 31, 2023 - \$1,000) guaranteed income certificate that is pledged as collateral under the Organization's credit facilities (note 11).

Investment and other income on the consolidated statement of fundraising, operations and change in net assets for the year ended March 31 included:

	2024 \$	2023 \$
Investment income	2,502	1,465
Gain on sale of investments	19	62
Unrealized gain (loss) on investments	965	(557)
Total investment and other income	3,486	970

March 31, 2024
(Canadian dollars in thousands)

8. Maintenance contracts

In fiscal 2020, Service entered into two Contracts for long-term maintenance related to engines and helicopter and aviation equipment. Both Contracts are for a term of ten years and provide for escalation of the contractual rate as defined in the Contract over that period.

	2024 \$	2023 \$
Balance, beginning of year	5,092	2,003
Additions	2,955	3,089
Balance, end of year	8,047	5,092

9. Property and equipment

	March 31, 2024			March 31, 2023
	Cost \$	Accumulated amortization \$	Net carrying value \$	Net carrying value \$
Helicopters & aviation equipment	106,738	17,432	89,306	93,338
Engines	34,816	9,432	25,384	27,102
Buildings	6,534	3,720	2,814	3,118
Medical equipment	7,635	6,603	1,032	1,233
Computer hardware and software	4,435	2,833	1,602	1,378
Other	5,913	5,369	544	363
	166,071	45,389	120,682	126,532

Included in property and equipment are assets under capital lease as follows:

	March 31, 2024			March 31, 2023
	Cost \$	Accumulated amortization \$	Net carrying value \$	Net carrying value \$
Buildings	4,876	2,845	2,031	2,276
	4,876	2,845	2,031	2,276

Property and equipment include \$2,887 of assets not yet in use at March 31, 2024 (March 31, 2023 - \$1,788) and, as such, are not subject to amortization.

March 31, 2024
(Canadian dollars in thousands)

9. Property and equipment (continued)

Two AW139 helicopters with a carrying value of \$9,372, along with four BK117 helicopters with a carrying value of \$20 (total of \$9,392), were transferred to assets held for sale during fiscal 2023 as discussed in note 5.

10. Accounts payable and accrued liabilities

	2024 \$	2023 \$
Accounts payable and accrued liabilities	7,894	9,085
Government remittances owing	14	75
Balance, end of year	7,908	9,160

11. Long-term debt

	2024 \$	2023 \$
Syndicated credit facility	—	22,555
Revolving demand credit facility	—	629
Total long-term debt	—	23,184
Less: current portion	—	(22,555)
Demand credit facility	—	(629)
Long-term portion of long-term debt	—	—

Syndicated credit facility

On March 28, 2019, the Organization entered into a non-revolving term syndicated credit facility (the "Syndicate") for the purchase of H145 helicopters. Individual helicopter loans were drawn under Canadian dollar bankers' acceptances which carried stamping fees of 140 basis points or as prime loans bearing interest at prime plus 40 basis points. The Syndicate had a term of five years, with individual loan amortization periods of 15 – 24 years, and quarterly repayments of \$429 (2023 – \$429) with the additional draw on the Syndicate of \$8,200 in fiscal 2023. The Syndicate was secured by the Organization's helicopter assets and intellectual property and had a maturity date of March 28, 2024. On May 1, 2023, the Organization repaid the full balance outstanding on the Syndicate of \$22,419 without penalty, utilizing restricted cash – fleet contributions and grants. STARS also settled the two interest rate swap contracts related to this debt as discussed in note 20.

March 31, 2024
(Canadian dollars in thousands)

11. Long-term debt (continued)

Demand credit facility

On March 19, 2019, the Organization entered into a \$1,000 credit facility (the "Facility") for ongoing general corporate purposes. The Facility is revolving, due on demand, can be drawn in increments of \$5 and bears interest at bank prime. The Organization drew on the Facility on March 31, 2022, in order to repay a term loan held at a different financial institution related to the Winnipeg hangar. Additionally, the Organization determined that monthly principal payments of \$3 (March 31, 2023 - \$3) would be made, based on the remaining amortization period of the term loan of 18 years at the time of the draw. On December 15, 2023, the Organization repaid the full balance outstanding of \$605 on the Facility.

The total amount outstanding on the Facility as at March 31, 2024 was \$nil (March 31, 2023 - \$629). A \$1,000 guaranteed investment certificated (included in investments - note 7) has been pledged as collateral for the Facility.

12. Deferred contributions

Contributions are deferred when a donor restricts the usage of their contribution to a specific purpose. Most deferred donations received by the Organization relate to amounts to be used for the purchase of helicopters, training for pilots and aviation engineers and medical equipment.

	2024 \$	2023 \$
Balance, beginning of year	12,019	12,692
Transfers from deferred fleet contributions and grants [note 13]	86,902	—
Restricted contributions received	3,610	995
Amortization of amounts related to operating expenditures	(1,426)	(507)
Accelerated amortization of deferred contributions on sale of assets held for sale [note 5]	(7,184)	(536)
Amortization of amounts related to government funded property and equipment	(4,891)	—
Amortization of amounts related to property and equipment	(2,045)	(625)
Balance, end of year	86,985	12,019

With the completion of the fleet renewal program in fiscal 2023, the deferred fleet contributions and grants balance of \$86,902 at March 31, 2023 was transferred to deferred contributions for presentation purposes. Amortization of amounts related to operating expenditures and property and equipment are included in gross donations and fundraising revenue on the consolidated statement of fundraising, operations and change in net assets.

March 31, 2024
(Canadian dollars in thousands)

13. Deferred fleet contributions and grants

Fleet contributions and grants are deferred and restricted for the fleet renewal program – including helicopter purchases and pilot and aviation engineer training.

	2024 \$	2023 \$
Balance, beginning of year	86,902	86,805
Transfers to deferred contributions	(86,902)	–
Contributions received	–	5,757
Amortization of amounts related to operating expenditures	–	(391)
Amortization of amounts related to government funded property and equipment	–	(4,969)
Amortization of amounts related to property and equipment	–	(300)
Balance, end of year	–	86,902

The deferred fleet contributions and grants balance at March 31, 2023 of \$86,902 were transferred to deferred contributions for presentation purposes as discussed in note 12. Amortization of amounts related to operating expenditures and property and equipment are included in gross donations and fundraising revenue on the consolidated statement of fundraising, operations and change in net assets.

14. Net assets

Capital preservation fund

	2024 \$	2023 \$
Unrestricted	118,441	90,777
Balance, end of year	118,441	90,777

Endowment fund

	2024 \$	2023 \$
Medical physicians	20	20
Doctors on board	237	237
Balance, end of year	257	257

March 31, 2024
(Canadian dollars in thousands)

15. Lottery revenue and expenses

Alberta lottery

The following table summarizes the net lottery revenue recognized during the fiscal year and amounts deferred to the next fiscal year. This deferral is based on contribution margins for prize draws occurring in April. For fiscal 2024, STARS introduced a daily cash raffle prize of 40 cash prizes drawn from March 28, 2024 – April 30, 2024.

	2024 \$	2023 \$
Lottery close date	Mar 21, 2024	Mar 22, 2023
Main lottery prize draw date	Mar 28, 2024	Apr 5, 2023
Daily cash raffle prize draw dates	Mar 28 - Apr 30, 2024	Not applicable
Lottery revenue	32,434	21,763
Lottery expenses	(17,530)	(11,768)
Net lottery revenue	14,904	9,995

	2024 \$	2023 \$
Deferred ticket revenue [a]	1,500	11,432
Deferred expenses [b]	(750)	(6,137)
Net revenue deferred to the next fiscal year	750	5,295

The net revenue deferred of \$750 relates to the daily cash raffle and will be recorded in the fiscal year ending March 31, 2025 (\$5,295 in the fiscal year ended March 31, 2024, related to the main lottery).

	2024 \$	2023 \$
[a] Deferred revenue		
Deferred ticket revenue	1,500	11,432
Other deferred revenue	1,051	439
Balance, end of year	2,551	11,871

	2024 \$	2023 \$
[b] Deferred expenses		
Deferred lottery expenses	750	6,137
Other deferred expenses	509	100
Balance, end of year	1,259	6,237

March 31, 2024
(Canadian dollars in thousands)

15. Lottery revenue and expenses (continued)

Saskatchewan lottery

The Saskatchewan lottery begins and concludes within each fiscal year, thus there is no deferred revenue or expense associated with this lottery. Accordingly, the entire net contribution of \$4,078 was recognized during the year ended March 31, 2024 (2023 - \$4,172). This net contribution was comprised of \$10,506 in lottery revenue and \$6,428 in lottery expenses (2023 - \$10,962 in lottery revenue and \$6,790 in lottery expenses).

16. Fee for service

	2024 \$	2023 \$
Support and other services	2,404	2,751
Foreign currency (loss) gain	(68)	290
Human patient simulator	71	65
Other	56	15
	2,463	3,121

17. Net change in non-cash working capital items

	2024 \$	2023 \$
Accounts receivable	752	505
Deferred expenses	4,978	358
Prepaid expenses	(23)	103
Inventory	(616)	1,080
Maintenance contracts	(2,955)	(3,089)
Accounts payable and accrued liabilities	(1,252)	277
Deferred revenue	(9,320)	(142)
	(8,436)	(908)

March 31, 2024
(Canadian dollars in thousands)

18. Commitments and contingencies

Commitments

The Organization is obligated to make payments under certain base and office space lease agreements. At March 31, 2024 the aggregate payments in the next five years and thereafter are set out in the table below:

	\$
2025	2,418
2026	2,139
2027	745
2028	352
2029	58
Thereafter	898
	6,610

Contingent liabilities

STARS is party to certain legal actions resulting from its operations activities. These actions are routine litigation and administrative proceedings arising in the ordinary course of business, some of which are covered by liability insurance, and none of which are expected to have a material adverse effect on the consolidated financial position, results of fundraising and operations or cash flows of the Organization.

19. Financial risk management

The existence of financial instruments exposes the Organization to financial risks. The Organization's overall risk management program seeks to mitigate these risks and reduce volatility that may otherwise occur in its financial performance. Financial risk management is carried out by the Organization's finance group, under policies approved by the Board of Directors. STARS' policies for minimizing these risks are detailed below.

Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market prices. Components of market risk to which the Organization is exposed are discussed below.

Interest rate risk

Interest rate risk refers to the risk that the fair value of a financial instrument or the future cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest-bearing financial liabilities (long-term debt and credit facilities) carried by the Organization. STARS manages interest rate risk by sourcing its borrowings from different sources providing short-term and long-term funding options, seeking to fix interest rates where practical through the use of interest rate swap derivative contracts and controlling the mix of liabilities with fixed and variable interest rate obligations.

March 31, 2024
(Canadian dollars in thousands)

19. Financial risk management (continued)

Currency risk

Currency risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in foreign currency exchange rates. The Organization enters into foreign currency purchase transactions and has liabilities that are denominated in foreign currencies and thus is exposed to the financial risks of earning fluctuations arising from changes in foreign exchange rates and the degree of volatility of these rates. The Organization uses foreign currency forward derivative contracts from time to time to mitigate its foreign currency risk.

Price risk

Price risk is the risk of a decline in the value of a security or portfolio. The Organization is subject to price risk on its investments for three primary reasons:

- Changing interest rates impact the market value of fixed rate investments such as bonds;
- Foreign exchange rates impact the market value of investments denominated in currencies other than the Canadian dollar; and
- General economic conditions affect the market value of the equity investments held by the Organization.

STARS manages this risk by using an investment manager for its long-term portfolio investments and by investing other funds in short term fixed rate products with high credit ratings in line with the Organization's Investment Policy.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's main credit risk relates to its accounts receivable and maintenance contracts. STARS manages this risk by ensuring that it enters into business relationships with reputable, credit worthy organizations.

The Organization strives to mitigate risk of financial loss due to financial institution failure by maintaining cash balances in highly liquid investments or deposits in or with major Canadian financial institutions.

The Organization is also exposed to counterparty credit risk inherent in risk management contracts. In all contracts that the Organization may enter into, the counter party is a major Canadian financial institution, and the Organization assesses this risk as minimal.

March 31, 2024
(Canadian dollars in thousands)

19. Financial risk management (continued)

Liquidity risk

Liquidity risk includes the risk that:

- The Organization will not have sufficient funds to settle a transaction on the due date; and/or
- The Organization may be unable to settle or recover a financial asset.

To help mitigate these risks, STARS maintains cash and access to undrawn credit facilities, and adheres to its capital management policies discussed in note 21, and continually monitors forecasted cash flows and available credit under existing banking arrangements. Additionally, the Organization uses an investment manager to help alleviate the risk that the Organization would be required to sell a portion of its investment portfolio at a time that the market for these investments is unfavorable.

20. Risk management contracts

From time to time, the Organization uses financial derivative instruments to reduce its exposure to fluctuations in interest rates and foreign currencies. At March 31, 2024 there were no risk management contracts outstanding.

The following is a summary of all risk management contracts that were in place at March 31, 2023:

Interest rate swap contracts

Interest rate swap contracts		
Term	Notional (\$CDN)	Fixed rate
April 2022 - Jan 2029	\$6,551	3.56%
April 2022 - Dec 2035	\$7,804	2.93%

In May 2023, in conjunction with repayment of the Syndicate as discussed in note 11, both interest rate swap contracts were settled for proceeds of \$1,174. As of March 31, 2024, the realized loss on risk management contracts related to these contracts was \$203 (2023 – gain of \$163) and the unrealized gain was \$nil (2023 – \$393).

The fair value associated with STARS' interest rate swap contracts at March 31, 2024 was an asset of \$nil (2023 – asset of \$1,377).

March 31, 2024
(Canadian dollars in thousands)

20. Risk management contracts (continued)

Foreign currency forward contracts

To mitigate foreign currency risk on deposit payments for the purchase of H145 aircraft and operating costs related to helicopter maintenance and pilot and aviation engineer training, the Organization utilizes foreign currency forward contracts as required. As at March 31, 2024 and 2023 there were no such contracts outstanding. For the year ended March 31, 2024, the realized gain on risk management contracts related to foreign currency forward contracts was \$nil (2023 – \$871) and the unrealized loss was \$nil (2023 – \$12)

At the consolidated statement of financial position date, the fair value of the risk management contracts were determined with reference to a quotation from a derivatives dealer which the Organization accepts as the fair value of these instruments.

21. Capital management

STARS' objective when managing its capital is to safeguard its assets and continue as a going concern to provide appropriate benefits and services to its beneficiaries and its stakeholders.

A portion of the Organization's capital is restricted, and the Organization must meet certain requirements to utilize externally restricted funds, as described in note 2. The Organization has internal control processes to ensure that the restrictions are met prior to the utilization of these funds and the Organization has been in compliance with these restrictions throughout the year.

22. Supplemental disclosures

Commitments

As disclosed in note 18, the Organization is obligated to make payments under certain base and office space lease agreements. At March 31, 2024 the aggregate payments in the next five years and thereafter, by province, are set out in the table below:

	Alberta \$	Saskatchewan \$	Manitoba \$	Total \$
Commitments				
2024	1,537	823	58	2,418
2025	1,449	632	58	2,139
2026	680	7	58	745
2027	294	—	58	352
2028	—	—	58	58
Thereafter	—	—	898	898
	3,960	1,462	1,188	6,610

March 31, 2024
(Canadian dollars in thousands)

22. Supplemental disclosures (continued)

Other considerations

Beginning in the year ended March 31, 2014, in the province of Manitoba, the Organization committed to funding the deficiencies in fundraising activities from unrestricted cross provincial donations. During the years ended March 31, 2024 and 2023, the province of Manitoba did not have any such fundraising-related deficiencies which the Organization would have had to fund.

The Organization has also established individual bank accounts for each province to segregate fundraising and operations revenues and expenditures. On a monthly and/or quarterly basis, STARS reconciles revenues and expenditures for each province which results in an interprovincial receivable or payable. Cash transfers settle interprovincial receivable or payable accounts on a monthly and/or quarterly basis.

23. Related party transactions

Certain members of the STARS Board of Directors hold positions at organizations where the Organization has commercial activities in the ordinary course of business. As such, these organizations are related parties to STARS.

24. Comparative figures

Certain prior year figures have been reclassified when necessary to conform to the current year's presentation.

March 31, 2024
(Canadian dollars in thousands)

25. Fundraising expenses and other

As required under Section 7(2) of the Charitable Fundraising Act Regulation of Alberta, the Saskatchewan Charitable Fund-raising Businesses Act, and the Manitoba Charities Endorsement, the Organization discloses the following additional information:

Alberta Charitable Fundraising Act	2024 \$	2023 \$
Gross contributions	25,046	23,171
Gross gaming proceeds	32,233	21,523
Soliciting contributions expense [a]	5,558	5,097
[a] Soliciting contributions expense includes:		
Fundraising expenses	2,035	1,999
Remuneration paid to employees	2,997	2,572
Third party fundraising expenses	526	526
Saskatchewan Charitable Fundraising Businesses Act	2024 \$	2023 \$
Gross contributions	11,815	10,126
Gross gaming proceeds	10,535	11,113
Soliciting contributions expense [b]	2,816	3,037
[b] Soliciting contributions expense includes:		
Fundraising expenses	1,516	1,822
Remuneration paid to employees	1,031	995
Third party fundraising expenses	269	220
Manitoba Charities Endorsement	2024 \$	2023 \$
Gross contributions	2,308	2,407
Gross gaming proceeds	—	3
Soliciting contributions expense [c]	911	951
[c] Soliciting contributions expense includes:		
Fundraising expenses	403	515
Remuneration paid to employees	417	388
Third party fundraising expenses	91	48

Gross contributions include capital campaign receipts. The gross gaming proceeds were realized from lottery sales and other gaming activities, both of which are governed by each province's gaming authority. The remuneration paid to employees includes those whose principal duties are fundraising.



TOWN OF STRATHMORE
APPLICATION FOR
FUNDING

PO Box 2280,
1 Parklane Drive Strathmore, AB T1P 1K2

GROUP NAME:	Strathmore Performing Arts Festival Association		
CONTACT PERSON:	Loralee Laycock		
PHONE NUMBER:	ATIA Sec. 20(1)		
MAILING ADDRESS:	Street	PO Box 2511	
	City	Strathmore	
	Postal Code	T1P 0B3	
EMAIL ADDRESS:	strathmorepaf@gmail.com		
WEBSITE:	strathmorepaf.com		
TOTAL FUNDING REQUEST:	\$	5000	

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

The Strathmore Performing Arts Festival (SPAF) has been providing opportunities for music and fine arts education in Strathmore and surrounding areas since 2019. We provide opportunities for amateur performers to share their craft with professionals in their field, receiving constructive feedback and recommendations to compete annually at the Alberta Provincial Music Festival. Since its inception, the festival has continued to grow, with entries last year totalling approximately 480 with over 1000 participants from Strathmore and surrounding areas. The festival runs for 10 days locally, with participants performing at several local venues in Strathmore, including Holy Cross Collegiate, Strathmore High School, Strathmore United Church, Strathmore Alliance Church, and our final concert at Hope Community Covenant Church. Our festival committee consists of volunteers from the community, including teachers, parents, and patrons of the arts. Additionally, over 50 volunteers are required to assist in the daily operations of the festival. SPAF has been fortunate to receive donations from many businesses and organizations in the community, all of which goes directly back to the running of the festival and to monetary awards given to participants at our final concert. Last year we awarded 119 awards totalling \$9750, and sent 37 entrants to compete at the Alberta Provincial Music Festival. Our SPAF participants were well represented, with several receiving placements in their respective classes and all receiving high quality instruction from world-class adjudicators. Three of our competitors were also recommended to compete in the Canada West festival, consisting of competitors from Alberta, Saskatchewan and British Columbia. Two of those received a third place finish, which brought more recognition of our community on a broader scale. We are very proud of all of our participants, and thrilled that they are able to represent our town.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

All funds are dedicated directly to the running of the festival, award money for recipients, payment for adjudicators, rental costs of venues, and entry fees for participants to the Alberta Provincial Music Festival.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

March 18, 2026	to	April 1, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

9:00 am - 9:00 pm Daily	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	Multiple locations, including three local churches and three local schools in Strathmore		
City		Postal Code	

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

Last year SPAF had approximately 1000 participants, including individual and ensemble performances, and volunteers. Individual performers pay per entry, dependant on age. For our 2026 festival, participants aged 13 and under will pay \$25/entry, and participants aged 14 and up will pay \$35/entry. Ensembles are charged more depending on the amount of time they will be spending with an adjudicator. Admission for those interested in viewing performances are by donation only. We do charge a minimal fee of \$5/person or \$10/family for our final concert admission, which helps to offset the cost of renting Hope Community Covenant Church for our final concert.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Hundreds of people in Strathmore, both performers and audience members, attend the Strathmore Performing Arts Festival. The festival has classes in many musical disciplines, and the variety is appealing to people from different backgrounds. Performances are open to the public and we encourage community involvement through attendance, as well as through volunteering. Additionally, the festival promotes local businesses through our sponsorship program, advertising these donors at all of our venues and at our final concert. We also try to source local resources whenever possible, from the hotels we book for our adjudicators to the places we recommend for them to eat. As the festival runs over many days, this gives many opportunities for those visiting our community to visit local businesses, restaurants, and accommodations. As our mandate is to encourage the arts in our community, we feel that the most beneficial aspect of SPAF in our community is to not only share the talents of our local amateur artists with their friends and family, but to share it with the larger community as well, promoting the arts and encouraging appreciation for and love of the arts for all who may attend.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER

SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

The Strathmore Performing Arts Festival provides an opportunity for the youth in our community who take music and voice lessons to perform in a local festival. If we were not providing this service locally, these performers would need to travel to other towns and cities such as Drumheller and Calgary, often at a great cost for them in admission fees and travel expenses. By offering this festival in our town, we provide our young performers an opportunity to participate, without facing the roadblocks of travel to develop and showcase their talents.

- ☐ Budget for the funding application is attached
- ☐ Previous Year's Financial Statement is attached
- ☐ Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Loralee Laycock

PRINT TITLE OF APPLICANT

President

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

The information on this form is being collected in accordance with the Municipal Government Act and will be managed in compliance with the Access to Information Act (ATIA) and the Protection of Privacy Act (POPA). If you have any questions about the collection of your information, please contact the Town of Strathmore's ATI Coordinator at 403-934-3133 or by emailing ATIA@Strathmore.ca.

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Strathmore Performing Arts Festival		
Community Association:	Strathmore Performing Arts Festival Association		
Contact Information:	Name:	Phone:	Email:
	Loralee Laycock	ATIA Sec. 20(1)	strathmorepaf@gmail.com
Website (if applicable):	strathmorepaf.com		
Mailing Address:	PO Box 2511 Strathmore AB T1P 0B3		
Amount Requested:	\$5000	Application Date:	September 18, 2024

PROJECT INFORMATION:

Total Amount Received:	\$5000
Date(s) Project Took Place:	March 26 - April 9, 2025
What were the funds used for?	Payment to Adjudicators & Rental of Facilities/Equipment
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	Each year the goal of our festival is to encourage the arts in Strathmore. We feel the project met the desired objective, allowing us to reward participants for their hard work through multiple scholarships
Was the project successful?	Yes
If you received partial funding, how did that impact the project?	N/A
Please indicate the number of Strathmore citizens this project impacted?	A rough estimate would be 1500 people
How many individuals participated in the project?	Participants - approximately 1000
How many volunteers participated in the project?	50
Approximately how many total volunteer hours were contributed to the project?	500

PROJECT EXPENSES:

Item:	Expense:
Adjudicator Fees	\$ 2690
Piano Moving & Tuning	\$ 2310
	\$
TOTAL EXPENSES:	\$ 5000

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

Each year the Strathmore Performing Arts Festival provides new and exciting opportunities for young musicians and performers in our community to learn from professionals in their field. Last year we were able to bring in a grand piano from Calgary that was tuned and prepped for our performers. This is unique to our festival, as it allows them to perform in trios and quartets on two grand pianos in one venue. Of all of the festivals in our province, ours is the only one that is equipped with this opportunity. Our adjudicators often comment on the unique ability for our students to be able to play in two pianos in one performance.

Another major benefit of the second piano is that the adjudicator can provide instruction on one piano while the performer is able to receive feedback and make modifications to their performance based on the feedback they have received. Being able to work with the young performers in this way is a huge advantage to our performers, and would not be possible without the second piano being brought in.

Additionally, our rented grand piano is moved to Hope Community Covenant Church for our final concert. As the church is the biggest venue in town and can accommodate the average audience we have of approximately 400 people, it is necessary for us to bring in a piano for the performers. Again, without the generous donation of Town of Strathmore, this would not be possible, as Hope Church does not currently have a piano at all, but an electric keyboard which is insufficient for the performances at the final concert.

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

ATIA Sec. 20(1)

SIGNATURE

SIGNATURE

Report Completed By:

Officer Name:

Loralee Laycock

September 29, 2025

DATE

DATE

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	BADLANDS SEARCH AND RESCUE ASSOCIATION (BSAR)		
CONTACT PERSON:	Elise Brown, Secretary/Fundraising Director		
PHONE NUMBER:	403-324-9434		
MAILING ADDRESS:	Street	Box 408	
	City	Rockyford, AB	
	Postal Code	T0J 2R0	
EMAIL ADDRESS:	secretary@badlandsearchandrescue.com		
WEBSITE:	www.badlandsearchandrescue.com		

TOTAL FUNDING REQUEST: \$ Use of indoor storage

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Search and Rescue operations for persons reported as missing/lost, overdue, injured; provide emergency assistance in times of disaster, natural or otherwise

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

We are in need of an indoor storage facility within the municipality. Currently our 2005 Ford truck and Command Post trailer used for carrying equipment and for use at Search and Rescue Operations is stored outdoors at Wheatland West Fire Hall. The equipment has sustained significant hail damage in recent years and continuous adverse weather conditions is taking its toll on the equipment. Recent negotiations with a local vehicle supply company may result in our organization receiving a primary response replacement vehicle in coming weeks. Additionally, we have applied for a grant to obtain a smaller more versatile trailer. Indoor space is also required for the theoretical portions of regular training requirements.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

	to	
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Immediately upon access to indoor storage	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street			
City	Strathmore	Postal Code	

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

No fee structure - there are approximately 35,000 residents within BSAR territory including 16,000 in Strathmore, 9,800 in Wheatland County, and 8,400 in Drumheller

EXPLAIN WHY THE GROUP'S PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Search and Rescue teams are called upon by tasking agencies which include Law Enforcement, Governmental Groups or other Search and Rescue Teams to provide assistance in searches for persons, evidence, provide emergency assistance, disaster response, First Aid during large events, and much more.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

Our members being fully trained within the legislative requirements of Search and Rescue Alberta provide a niche and wide scope of capabilities. We train with multi-jurisdictional organizations in disaster response, the skillset is recognized through Law Enforcement tasking, and can provide numbers of members to assist during times of crisis events.

☐

Budget for the funding application is attached

☒

Previous ^{Month's} ~~Year's~~ Financial Statement is attached including Year to Date

☐

Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

M. Elise Brown

PRINT TITLE OF APPLICANT

Secretary/Fundraising Director

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

BADLANDS SEARCH AND RESCUE ASSOCIATION

Income and Expense Statements for the Year to Date – September 30, 2025

	Year to Date	Year to Date
	<u>2024-12-31</u>	<u>2025-09-30</u>
Income		
Uniform Sales	255	
County Grants		
SARAB Grants	22931.02	2381.4
East Strathmore Solar /Wind Project LB	3600	1500
Langdon Firehouse Fundraiser		3256.5
Fund Raising	8205.85	2416.68
Paid Meat Orders #1 Event		5625.75
Paid Meat Orders #2 Event		7706.05
Casino Run	60585.28	
Donations - Drum. Fish & Game	500	500
- Misc	4550	
Event Gran Fondo	3000	3000
Training Grant-Gov't Ab.		
- SAR Ab.		
Memberships	1200	1350
Sale of Radios/Equipment		
RCMP Mileage Reimbursement	2638.55	228.8
Misc.	2373.28	173.27
Total Income	109838.98	28138.45
Expenses		
Vehicle License	465	332
Equipment – Radios/Phone	46.18	125.94
Transportation/Gas/Supplies	1335.22	929.97
Repairs	552.53	677.25
Training		5364.23
Refund Unused Donation to Wheatland Co	46.42	
Refund Excess Grant for TTT to SARAB		2171.25
Fire Blankets		126.2
Insurance-General	1125	1725
Insurance-Trucks & Trailer	6223.48	3693
Drone Expenses		20
Drone Training		2800.84
SAR Alberta Membership	150	150
Website License	430.8	
Radio License	540.87	555.5
Uniforms/Harness	1118.83	
Raffle/Fundraising Expense	6556.68	11292.47
Cell Phone	390	292.5
Star Link	353.14	749.34
Casino Run Deposit		
Cheque Order	169.91	
Misc.	331.25	191.98
Total Expenses	19835.31	31197.47

Sheet1

Net Income	90003.67	-3059.02
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Capital Purchases	3333.3	15280.23
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Balance Sheet:

ASSETS:	Bank Balance	93826.05	75486.83
	Inventory (Clothes & Harness)	3407.97	2615.22
	Equipment at cost	47695.78	62976.01
Total Assets		144929.8	141078.06

Net Worth	144929.8	141078.06
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TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Strathmore & District Agricultural Society		
CONTACT PERSON:	Doug Raycroft		
PHONE NUMBER:	403-934-5811		
MAILING ADDRESS:		Street	Box 2085 122 Brent Blvd
		City	Strathmore
		Postal Code	T1P 1X1
EMAIL ADDRESS:	doug@strathmorestampede.com		
WEBSITE:	strathmorestampede.com		

TOTAL FUNDING REQUEST: \$ 10,000

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Celebration of Lights Display, Carriage rides every Saturday, Free hot chocolate and cookies, Santa's Cottage with raffle prizes and Santa visits to the Kids, Kids New Years Eve Party.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

The fund will be utilized for advertising the event in the community, supplies & maintenance of the Light display and Santa's cottage, Entertainment (Sleigh rides, Santa, Fireworkds), and volunteer appreciation and free amenities (hot chocolate and cookies).

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

November 29, 2025	to	January 1, 2026 Celebration of Lights Display
November 29, 2025	to	Dec 23 + NYE - Sleigh Rides

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Celebration of Lights	Nov 29/2025 - Jan 1/2026 Nightly (6-9 pm daily)
Sleigh Rides	Every Saturday 6 - 9 pm (Dec 23 and NYE Party)

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	33 Wheatland Trail		
City	Strathmore	Postal Code	T1P 1X3

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

13,000 plus

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Celebration of Lights is a community based event that is very important in bringing the community together to celebrate the spirit of the holidays and give the community a chance to meet new and old friends and let the children be involved in a loving event.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

There is no other event in the community that has a light display for the holidays as the Strathmore Celebration of Lights. We also do not have any other event available for the kids in the community, in particular the Sleigh rides and Santa's Cottage.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME
PRINT TITLE OF APPLICANT
SIGNATURE OF APPLICANT

Doug Raycroft

CEO

ATIA Sec. 20(1)

Strathmore & District Agricultural Society

STRATHMORE CELEBRATION OF LIGHTS

BUDGET

2025-2026

		Revenue	Expense	
4060	Raffles	1,000.00		
4015	Income Inkind	500.00		
4040	Grants & Contributions	7,000.00		
4100	Sales - Food	0.00		
4400	Sponsorships	16,500.00		
4010	Admissions	900.00		
4404	Donations	6,000.00		
5010	Advertising & Promotion		1,000.00	
5016	Expense Inkind		500.00	
5020	Interest & Charges		0.00	
5023	Square Fees		100.00	
5043	Contract - Entertainment		12,000.00	
5200	Office Supplies / Printing		0.00	
5500	Purchases - Food		2,600.00	
5520	Purchases - Other beverages		500.00	
5605	Raffle Prizes		500.00	
5610	Rentals - Equipment		0.00	
5700	Repairs & Mtce. - Buildings		1,000.00	
5710	Repairs & Mtce. - Equip and Furn		14,500.00	
5745	Supplies		1,000.00	
5760	Utilities - Heat		850.00	
5770	Utilities - Power		1,750.00	
5782	Volunteer Appreciation		750.00	
5900	Waste Removal		1,200.00	
		31,900.00	38,250.00	
	Net Income		-6,350.00	

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Strathmore & District Agricultural Society		
CONTACT PERSON:	Doug Raycroft		
PHONE NUMBER:	403-934-5811		
MAILING ADDRESS:	Street	Box 2085 122 Brent Blvd	
	City	Strathmore	
	Postal Code	T1P 1X1	
EMAIL ADDRESS:	doug@strathmorestampede.com		
WEBSITE:	strathmorestampede.com		

TOTAL FUNDING REQUEST: \$ 30,000

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Strathmore Stampede, Annual event for the community and surrounding area.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

Sponsorship

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

July 31, 2025	to	August 3, 2025
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	33 Wheatland Trail		
City	Strathmore	Postal Code	T1P 1X3

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

Over 400 volunteers,
Over 45,000 attendees over the event.

EXPLAIN WHY THE GROUP'S PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

The Stampede provides benefits the Town greatly through revenues to local businesses, community spirit and by building the reputation and brand of our community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

The Stampede is the premier tourist attraction to Strathmore and in turn benefits the Town and attracts more visitors both tourist and corporate from the area, the surrounding area, as well as overseas.

☒
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☐

Budget for the funding application is attached

Previous Year's Financial Statement is attached

Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME
PRINT TITLE OF APPLICANT
SIGNATURE OF APPLICANT

Doug Raycroft
ATIA Sec. 20(1)

Strathmore & District Agricultural Society

HERITAGE DAYS GENERAL

BUDGET

2025-2026

				Revenue	Expense
4010	Admissions			825,000.00	
4015	Income Inkind			25,000.00	
4035	Space Rental			4,400.00	
4080	Sales - Bottles			4,600.00	
4098	Sales - Ice			500.00	
4135	Sales - Programs			2,000.00	
4130	Sales - Merchandise			35,000.00	
4400	Sponsorships			25,000.00	
4409	Authentigate Collected			49,000.00	
4920	Commissions			50,000.00	
4948	Collected Surcharge (ATM)			3,000.00	
5005	Accommodations				14,000.00
5008	Payfacto Fees				100.00
5009	Rafflebox Fees				0.00
5010	Advertising & Promotion				27,000.00
5016	Expense Inkind				25,000.00
5013	Travel Expenses				500.00
5020	Bank interest and charges				220.00
5023	Square Fees				10,000.00
5025	Authentigate Expenses				65,000.00
5039	Contract Services - Security				67,000.00
5040	Contract Services - Heritage Days				33,000.00
5043	Contract - Entertainment				75,000.00
5110	Insurance				3,000.00
5130	Licenses Memberships & Dues				800.00
5143	Livestock Feed				0.00
5170	Meetings				500.00
5200	Office Supplies / Printing				8,000.00
5220	Postage & Courier				800.00
5240	Prizes, Buckles/Merchandise				1,500.00
5500	Purchases - Food				500.00
5520	Purchases - Other Beverages				7,000.00
5525	Purchases - Ice				300.00
5530	Purchases - Merchandise				25,000.00
5610	Rentals - Equipment				105,000.00
5620	Rentals - Facilities				600.00
5710	Repairs and Maint - Equip and Furn				500.00
5735	Signage				4,000.00
5740	Supplies, Janitorial				6,000.00
5742	Supplies, Safety				0.00
5745	Supplies				11,000.00
5000	Volunteer Appreciation				5,000.00
5800	Wages - Regular staff				120,000.00
5820	C.P.P., Employer's Portion				5,000.00
5822	E.I., Employer's Portion				2,500.00
5840	Staff training & development				350.00
5900	Waste Removal				40,000.00
				1,023,500.00	664,170.00
	Net Income				359,330.00

Strathmore & District Agricultural Society

HERITAGE DAYS WAGONS

BUDGET

2025-2026

			Revenue	Expense
4400	Sponsorships		45,000.00	
4015	Income Inkind		2,750.00	
5016	Expense In-Kind			2,750.00
5040	Contract Services - Heritage Days			22,000.00
5042	Contract - Announcing			4,000.00
5146	Livestock - Veterinary			1,000.00
5200	Office Supplies / Printing			500.00
5240	Prizes - Buckles / Merchandise			1,400.00
5245	Prizes - Cash Payouts			135,000.00
5610	Rentals - Equipment			3,000.00
			47,750.00	169,650.00
	NET INCOME			

Strathmore & District Agricultural Society
HERITAGE DAYS RODEO

BUDGET
2025-2026

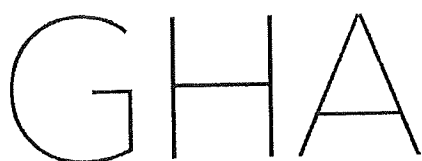
		Revenue	Expense
4020	Entry Fees	21,000.00	
4015	Income Inkind	90,000.00	
4400	Sponsorships	350,000.00	
5013	Travel Expenses		700.00
5016	Expense In Kind		90,000.00
5031	CPRA Fees		21,000.00
5040	Contract Services - Heritage Days		26,000.00
5042	Contract - Announcing		13,000.00
5045	Contract - Judging/Timekeeping		5,000.00
5046	Contract - Livestock Handling		22,000.00
5051	Conventions & Conferences - Non Rec		300.00
5130	Licenses, Memberships & Dues		14,000.00
5140	Livestock - Contracts		81,000.00
5143	Livestock - Feed		3,300.00
5146	Livestock - Veterinary		1,000.00
5240	Prizes - Buckles/Merchandise		4,000.00
5245	Prizes - Cash Payouts		205,000.00
5610	Rentals Equipment		0.00
5720	Repairs & Mtce - Grounds		1,000.00
5745	Supplies		4,000.00
5782	Volunteer Appreciation		1,500.00
		461,000.00	492,800.00
	Net Income		

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Financial Statements

Year Ended October 31, 2024

(Unaudited)



GREGORY
HARRIMAN
& ASSOCIATES LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Strathmore & District Agricultural Society

We have reviewed the accompanying financial statements of Strathmore & District Agricultural Society (the Society) that comprise the statement of financial position as at October 31, 2024, and the statements of revenue and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Strathmore & District Agricultural Society as at October 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with ASNPO.

ATIA Sec. 20(1)

Strathmore, Alberta
December 12, 2024

Gregory, Harriman & Associates LLP
Chartered Professional Accountants

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY
Statement of Financial Position
October 31, 2024
(Unaudited)

	2024	2023 <i>(Restated)</i>
ASSETS		
CURRENT		
Cash <i>(Note 3)</i>	\$ 468,598	\$ 866,825
Accounts receivable	56,841	77,042
Goods and Services Tax receivable	34,516	3,211
Prepaid expenses	11,549	10,186
	<u>571,504</u>	<u>957,264</u>
PROPERTY AND EQUIPMENT <i>(Note 4)</i>	4,927,762	2,882,351
LONG TERM PREPAID EXPENSE	10,833	15,833
OTHER ASSETS	2,828	5,216
	<u>\$ 5,512,927</u>	<u>\$ 3,860,664</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities <i>(Note 5)</i>	\$ 123,003	\$ 120,790
Deferred revenue <i>(Notes 6, 9)</i>	111,797	299,929
Current deferred contributions <i>(Note 6)</i>	3,750	3,750
Current portion of long term debt <i>(Note 8)</i>	48,983	4,687
	<u>287,533</u>	<u>429,156</u>
DEFERRED CAPITAL CONTRIBUTIONS <i>(Note 6)</i>	123,868	127,618
UNAMORTIZED CAPITAL CONTRIBUTIONS <i>(Note 7)</i>	602,207	522,055
LONG TERM DEBT <i>(Note 8)</i>	2,057,213	420,547
	<u>3,070,821</u>	<u>1,499,376</u>
NET ASSETS		
Unrestricted net assets	222,744	426,222
Net assets invested in property and equipment	2,219,362	1,935,066
	<u>2,442,106</u>	<u>2,361,288</u>
	<u>\$ 5,512,927</u>	<u>\$ 3,860,664</u>

ENVIRONMENTAL CONTINGENCY *(Note 10)*

COMMITMENTS *(Note 11)*

APPROVED ON BEHALF OF THE BOARD

ATIA Sec. 20(1)

Director

Director

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Statement of Revenue and Expenditures

Year Ended October 31, 2024

(Unaudited)

	2024	2023 (Restated)
REVENUE (Schedule 1)	\$ 3,882,004	\$ 3,127,046
EXPENSES	904,334	702,513
Wages and benefits	671,498	619,319
Contract services	368,979	354,928
Prizes	303,484	234,447
Purchases	261,733	242,597
Utilities	218,183	145,700
Amortization	147,187	137,135
Rental	138,150	-
Donations in kind	91,836	87,927
Supplies	86,971	87,856
Livestock contracts	82,373	76,870
Office	81,337	51,693
Repairs and maintenance	67,552	81,612
Advertising and promotion	66,172	67,666
Bank charges	64,313	48,013
Waste removal	55,704	44,096
Insurance	46,017	51,635
Interest and bank charges	29,446	285
Interest on long term debt	28,233	30,106
Volunteer appreciation	26,043	17,283
Conventions and conferences	22,752	16,687
Other licenses	17,100	16,216
Professional fees	10,409	10,385
Telephone	7,834	7,108
Livestock feed and veterinary	5,696	7,588
Bad debts	547	532
Property taxes	100	3,062
Donations		
	3,803,983	3,143,259
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS	78,021	(16,213)
OTHER INCOME		
Interest from other sources	6,210	5,789
Dividend income	241	1,789
Miscellaneous income	100	1,629
Gain (loss) on disposal of property and equipment	(3,754)	17,788
	2,797	26,995
EXCESS OF REVENUE OVER EXPENSES	\$ 80,818	\$ 10,782

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Statement of Changes in Net Assets

Year Ended October 31, 2024

(Unaudited)

	Unrestricted net assets	Net assets invested in property and equipment	2024	2023 (Restated)
NET ASSETS - BEGINNING OF YEAR	\$ 426,222	\$ 1,935,066	\$ 2,361,288	\$ 2,350,506
Excess (deficiency) of revenue over expenses	80,818	-	80,818	10,782
Increase (decrease) equity in property and equipment	(284,296)	284,296	-	-
NET ASSETS - END OF YEAR	\$ 222,744	\$ 2,219,362	\$ 2,442,106	\$ 2,361,288

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Statement of Cash Flows

Year Ended October 31, 2024

(Unaudited)

	2024	2023 (Restated)
OPERATING ACTIVITIES		
Excess of revenue over expenses	\$ 80,818	\$ 10,782
Items not affecting cash:		
Amortization of property and equipment	218,183	145,700
Gain (loss) on disposal of property and equipment	3,754	(17,788)
	<u>302,755</u>	<u>138,694</u>
Changes in non-cash working capital:		
Accounts receivable	20,201	(28,768)
Accounts payable	2,213	38,889
Prepaid expenses	3,636	(1,019)
Goods and Services Tax receivable	(31,305)	(14,639)
Deferred capital contributions	(188,132)	254,381
Unamortized capital contributions	80,152	(40,062)
Long term prepaid expense	(3,750)	(3,750)
	<u>(116,985)</u>	<u>205,032</u>
Cash flow from operating activities	<u>185,770</u>	<u>343,726</u>
INVESTING ACTIVITIES		
Purchase of property and equipment	(2,267,348)	(558,253)
Proceeds on disposal of property and equipment	-	20,000
Other assets	2,388	-
Cash flow used by investing activities	<u>(2,264,960)</u>	<u>(538,253)</u>
FINANCING ACTIVITIES		
Proceeds from long term debt financing	1,685,481	417,745
Repayment of long term debt	(4,518)	(9,300)
Cash flow from financing activities	<u>1,680,963</u>	<u>408,445</u>
INCREASE (DECREASE) IN CASH FLOW	<u>(398,227)</u>	<u>213,918</u>
Cash - beginning of year	<u>866,825</u>	<u>652,907</u>
CASH - END OF YEAR	<u>\$ 468,598</u>	<u>\$ 866,825</u>

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Revenue

(Schedule 1)

Year Ended October 31, 2024

(Unaudited)

	2024	2023 (Restated)
OPERATING REVENUE		
Admissions	\$ 823,311	\$ 821,234
Campground revenue	633,436	510,914
Sales - beverages and food	576,379	495,795
Sponsorships	385,730	273,545
Facility rentals	382,608	236,007
Grants and subsidies	294,694	307,940
Concert admissions	238,887	182,143
Donations in kind	138,150	99,830
Fundraising, raffles and auctions (Note 9.)	126,171	(11,042)
Sales - other	82,124	7,246
Entry fees	67,990	94,851
Commissions	56,834	47,897
Campground sales	47,701	37,979
Sales - merchandise	15,169	10,499
Donations	8,967	5,991
Automated teller machine surcharges	2,122	5,067
Memberships	1,731	1,150
	<u>\$ 3,882,004</u>	<u>\$ 3,127,046</u>

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY
Notes to Financial Statements
Year Ended October 31, 2024
(Unaudited)

1. DESCRIPTION OF ORGANIZATION

Strathmore & District Agricultural Society is a registered not-for-profit organization, which was incorporated under the Agricultural Societies Act of the Province of Alberta, and operates community facilities, organizes agricultural activities, including fairs and rodeos, and supports rural development, leadership and training activities. All activities are intended to support agriculture and improve the quality of life in agricultural communities.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements were prepared in accordance with Canadian accounting standards for Not-for-Profit Organizations (ASNFPPO).

Revenue Recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted investment income is recognized as revenue when earned.

Property and Equipment

Property and equipment is recorded at cost less accumulated amortization. These assets are amortized over their estimated useful lives at the following rates and methods:

Building and improvements	4%	declining balance method
Roads and fences	8%	declining balance method
Fencing, electrical and plumbing	10%	declining balance method
Outdoor rink	10%	declining balance method
Recreational facilities	10%	declining balance method
Machinery and equipment	20%	declining balance method
Automotive and electronic equipment	30%	declining balance method
Computer equipment	55%	declining balance method
Racetrack improvements	2 years	straight-line method
Horseshoe pits	10%	declining balance method
Western Events Centre	4%	declining balance method
Infield suites	4%	declining balance method

Half the normal amortization is taken in the year of acquisition. No amortization is taken in the year of disposition.

Other Assets

The Society follows the cost method of accounting for its investments. Investments in a Co-operative are recorded at cost plus undistributed patronage allocations.

(continues)

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Notes to Financial Statements

Year Ended October 31, 2024

(Unaudited)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Donations In Kind

Donations in kind represent items contributed to the Society that would otherwise have been purchased. They are valued at the price the Society would otherwise have had to pay to acquire them.

Contributed Services and Materials

The operations of the organization depend on both the contribution of time by volunteers and donated materials from various sources. The fair value of donated services can be reasonably determined and are therefore reflected in these financial statements. The fair value of donated materials can be reasonably determined and are therefore reflected in these financial statements.

Government Assistance

Government assistance for acquiring fixed assets and related to expenses is recorded as unamortized capital contributions and is amortized on the same basis and according to the same rates as the related fixed assets or to income as eligible expenditures are incurred.

Income Taxes

Strathmore & District Agricultural Society is a registered not-for-profit organization and is exempt from income taxes under paragraph 149(1)(e) of the Income Tax Act (Canada).

Unrestricted Net Assets

These amounts are not restricted and are available for any purpose approved by the Board of Directors.

Net Assets Invested in Property and Equipment

This balance represents Strathmore & District Agricultural Society's net investment in property and equipment. It is the original asset cost, less accumulated amortization, debt directly related to property and equipment if applicable and any deferred capital contributions related to the assets.

Financial Instruments Policy

The Society initially measures its financial assets and financial liabilities at fair value.

The Society subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

(continues)

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY
Notes to Financial Statements
Year Ended October 31, 2024
(Unaudited)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Measurement Uncertainty

The precise value of many assets and liabilities is dependent on future events. As a result, the preparation of financial statements for a period involves the use of approximations, which have been made using careful judgment by management. Actual results could differ from those approximations.

The useful lives and related amortization of property and equipment is an area where management makes significant estimates and assumptions in determining the amounts to be recorded in the financial statements.

Uncertainty exists regarding the collectibility of accounts receivable. The value of accounts receivable was determined using reports provided by the society. Collection issues could result in the write down of this asset.

3. CASH

	2024	2023
Savings account	\$ 202,282	\$ 267,891
Infield suites account	152,981	39,267
AGLC gaming accounts	89,976	189,803
Grant revenue account	55,127	55,122
Celebration of Lights account	32,617	29,371
Rodeo and program accounts	8,997	16,506
ATM and petty cash accounts	7,534	14,073
Interest reserve account	-	83,417
Operating account	(80,916)	171,375
	<u>\$ 468,598</u>	<u>\$ 866,825</u>

The AGLC funds are restricted for the purposes outlined in the Casino and 50/50 applications.

The Society has received grants and donations that are restricted in their use and are to be utilized for the Lions Regional Outdoor Rink. Since the project has not been completed for which funding totaling \$55,118 (2023 - \$55,118) has been received, \$55,118 of the grant revenue and donations accounts on hand are not available for general use by the Society.

The Society has an authorized overdraft with Connect First Credit Union with a maximum limit of \$200,000 and bears interest at prime plus 1.00% with an effective interest rate at year end of 6.95%. This credit facility is secured by a general security agreement providing interest over all present and after-acquired property and by way of registered mortgages against land and property owned by the Society. \$200,000 remains unused at year end.

The Society has entered into a new credit facility for the construction of new infield suites to be completed in 2024. As a condition of the financing, the Society has entered into an account set-off agreement whereas funds from the initial construction loan advances are to be maintained in a separate bank account and restricted for use to pay interest on the construction loan advances. The interest reserve account balance at year-end is \$0 (2023 - \$83,417).

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Notes to Financial Statements

Year Ended October 31, 2024

(Unaudited)

4. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	2024 Net book value	2023 Net book value
Land and landscaping	\$ 515,806	\$ -	\$ 515,806	\$ 515,806
Building and improvements	2,296,871	1,139,787	1,157,084	1,208,354
Roads and fences	15,785	12,994	2,791	3,033
Fencing, electrical and plumbing	577,690	448,436	129,254	138,507
Outdoor rink	345,047	217,120	127,927	142,141
Recreational facilities	744,786	447,783	297,003	177,953
Machinery and equipment	630,920	479,800	151,120	70,321
Automotive and electronic equipment	290,011	246,040	43,971	47,258
Computer equipment	29,065	26,443	2,622	28
Racetrack improvements	93,737	35,377	58,360	68,202
Horseshoe pits	17,434	4,019	13,415	14,906
Western Events Centre	137,191	-	137,191	74,914
Infield suites	2,346,568	55,350	2,291,218	420,928
	<u>\$ 8,040,911</u>	<u>\$ 3,113,149</u>	<u>\$ 4,927,762</u>	<u>\$ 2,882,351</u>

Current costs incurred for the development of the Western Events Centre are still under development and/or not yet completed. Therefore, no amortization is being claimed until completion.

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2024	2023
Accounts payable	\$ 83,423	\$ 23,708
Accrued liabilities	16,633	21,292
Payroll liabilities	11,578	30,261
Credit card payable	5,769	4,414
Damage deposits	5,600	7,723
Holdbacks payable	-	33,392
	<u>\$ 123,003</u>	<u>\$ 120,790</u>

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY
Notes to Financial Statements
Year Ended October 31, 2024
(Unaudited)

6. DEFERRED CONTRIBUTIONS

	2023 (Restated)	Increases	Decreases	2024
<u>Current</u>				
Deferred revenue - AGLC	\$ 189,803	\$ -	\$ 99,828	\$ 89,975
Campground income	16,612	18,323	16,612	18,323
Deferred contributions	3,750	3,499	-	7,249
Prepaid concert tickets	50,481	-	50,481	-
Deferred revenue - infield suites	40,000	-	40,000	-
Deferred revenue - 50th Gala dinner	3,033	-	3,033	-
	<u>303,679</u>	<u>21,822</u>	<u>209,954</u>	<u>115,547</u>
 <u>Long Term</u>				
Lions Regional Outdoor Rink project	55,118	-	-	55,118
Livestock Pavilion and Remuda Building Link - Cadets	37,500	-	2,500	35,000
Livestock Pavilion improvement	35,000	-	1,250	33,750
	<u>127,618</u>	<u>-</u>	<u>3,750</u>	<u>123,868</u>
	<u>\$ 431,297</u>	<u>\$ 21,822</u>	<u>\$ 213,704</u>	<u>\$ 239,415</u>

Prior year prepaid concert tickets represents amounts received in advance for the Clint Black Cowboy Town concert that took place in June 2024. The concert ticket revenue received was recorded as deferred revenue in the prior year and recorded as income in 2024.

Amounts for the Livestock Pavilion and Lions Regional Outdoor Rink project represent unspent donations, contributions and grants received for capital projects.

In 2019, the Society received a contribution of \$50,000 from the Strathmore Air Cadets for weekly use of the Society's facilities, on Wednesday nights, and up to 12 Mondays a year for a 20 year term for the use of the Livestock Pavilion. The contribution is amortized straight line over 20 years.

In 2012, the Society received a contribution of \$50,000 from The Strathmore & Wheatland County Christmas Hamper Society for the use of the Livestock Pavilion from November 15 to December 31 each and every year for a 40 year term. This contribution is amortized straight line over 40 years.

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Notes to Financial Statements

Year Ended October 31, 2024

(Unaudited)

7. UNAMORTIZED CAPITAL CONTRIBUTIONS

	2024	2023
Restricted capital funding:		
Livestock Pavilion and Remuda Building Link	\$ 163,154	\$ 169,952
Lions Regional Outdoor Rink	129,297	143,587
Energy Efficiency Grant	115,794	125,769
Baseball Diamond Upgrade	107,072	-
Livestock Pavilion	45,341	47,230
Campground Washrooms	16,300	18,111
Horseshoe Pits Grant	15,815	17,406
ATV Outlander	9,434	-
Closing capital contributions	\$ 602,207	\$ 522,055

The unamortized capital contributions will be recognized in revenue as the related amortization expense for the capital addition is incurred. An amount of \$43,654 (2023 - \$40,062), which represents the current year amortization of these projects, has been recognized as income in the current year.

8. LONG TERM DEBT

	2024	2023
Connect First Credit Union demand loan funded to assist with the construction of the infield suites, bearing interest at prime plus 1% with an effective rate of 6.95% as at October 31, 2024. This is a drawdown loan with an authorized maximum of \$2,200,000. This demand loan is interest bearing only until completion of construction at which time the demand loan will be converted to a 20-year mortgage. This demand loan is secured by way of registered mortgage against land and property owned by the Society.	\$ 2,103,226	\$ 417,744
ATB Financial loan bearing interest at 3.45% per annum, repayable in monthly blended payments of \$303. The loan matures on August 25, 2025 and is secured by assets with a book value of \$9,828.	2,970	6,439
JD Canada loan bearing interest at 4.94% per annum, repayable in monthly blended payments of \$496. The loan matured on July 18, 2024 and has been fully paid.	-	1,051
	2,106,196	425,234
Principal due within in one year	(48,983)	(4,687)
	\$ 2,057,213	\$ 420,547

(continues)

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY
Notes to Financial Statements
Year Ended October 31, 2024
(Unaudited)

8. LONG TERM DEBT *(continued)*

Principal repayment terms are approximately:

2025	\$ 48,983
2026	64,692
2027	<u>1,992,521</u>

\$ 2,106,196

Subsequent to the year end, on November 22, 2024, the current construction loan was converted into a mortgage. The mortgage for a balance of \$2,172,005 begins on February 1, 2025, bearing interest at 6.07% per annum, repayable in monthly blended payments of \$15,649. The initial term of the mortgage matures on January 1, 2027 (Note 12).

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Notes to Financial Statements

Year Ended October 31, 2024

(Unaudited)

9. PRIOR PERIOD ADJUSTMENT

The Society has determined an error in the recording of the prior year deferred revenue with regards to AGLC funding. As a result the following adjustments were made:

	<u>2023</u>
<u>Adjustment to Deferred Revenue</u>	
As previously reported	\$ 60,604
Adjustment to deferred revenue	<u>129,200</u>
As restated	<u>\$ 189,804</u>
 <u>Adjustment to Raffle Income</u>	
As previously reported	\$ 99,699
Adjustment to raffle income	<u>(129,200)</u>
As restated	<u>\$ (29,501)</u>

10. ENVIRONMENTAL CONTINGENCY

Land owned by the Society includes a reclaimed landfill site, which has the potential to pollute ground water and affect the health of individuals. The Society, as the current owner, may be liable for costs related to cleaning up this property and for other damages in the event of a lawsuit. The risk of this contingency being realized is not determinable, and the related potential costs have not been estimated, but could be material.

11. COMMITMENTS

The Society has entered into an agreement for a photocopier lease and into an agreement with Outdoor Box Office (Authentigate) to provide ticketing and admission services.

The following is a summary of future aggregate payments, not including GST of these agreements.

2025	\$ 110,475
2026	25,235
2027	<u>20,000</u>
	<u>\$ 155,710</u>

12. SUBSEQUENT EVENTS

On November 22, 2024, the Society entered into a financing agreement with Connect First Credit Union converting their existing construction loan to a mortgage. All details of the new mortgage are outlined in Note 8.

On November 8, 2024, the Society entered into an agreement with Invictus Entertainment Group for Cooper Alan to perform at Cowboy Town Concert on June 21, 2025.

STRATHMORE & DISTRICT AGRICULTURAL SOCIETY

Notes to Financial Statements

Year Ended October 31, 2024

(Unaudited)

13. FINANCIAL INSTRUMENTS

The Society's financial instruments consist of: cash, accounts receivable, other assets, accounts payable and accrued liabilities and long term debt. The risks attached to these financial statements are as follows:

Credit Risk

Credit risk arises from the possibility that the entities to which the Society provides services may experience financial difficulty and be unable to fulfil their obligations. The Society is exposed to financial risk that arises from the credit quality of the entities to which it provides services. As the Society provides products and services to a variety of customers, its credit risk is minimized.

Interest Rate Risk

Interest rate risk arises from the possibility that the value of, or cash flows related to, a financial instrument will fluctuate as a result of changes in market interest rates. The Society is exposed to financial risk from interest rate differentials between market interest rates and the rates used on their financial instruments.

Fair Value

The fair value of cash, accounts receivable and accounts payable and accrued liabilities, corresponds approximately to their carrying amount because of their short term maturity dates.

The fair value of long term debt is determined using the present value of future cash flows under current financing agreements.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk mainly in respect of the accounts payable and accrued liabilities.

14. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Strathmore Overnight Shelter		
CONTACT PERSON:	Elizabeth Karp		
PHONE NUMBER:	ATIA Sec. 20(1)		
MAILING ADDRESS:	Street	102 Canal Gardens	
	City	Strathmore, AB	
	Postal Code	T1P 0C4	
EMAIL ADDRESS:			
WEBSITE:			

TOTAL FUNDING REQUEST: \$ 1000.00

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

providing shelter & help to vulnerable in the community

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

Utilities and food

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Year round	to	
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

24/7	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	102 Canal Gardens		
City	Strathmore, AB	Postal Code	T1P 0C4

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

16-25 per night. There is no fee charged

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

It keeps people safe from the cold and provides food and shelter for those in need.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

There is no other adult only homeless shelter in the community. We give 3 meals per day plus snacks and endeavour to help the vulnerable with reorganizing their lives.

☐

Budget for the funding application is attached

☐

Previous Year's Financial Statement is attached

☐

Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Elizabeth Karp

PRINT TITLE OF APPLICANT

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:			
Community Association:	Strathmore Overnight Shelter Society		
Contact Information:	Name:	Phone:	Email:
	Elizabeth Karp	ATIA Sec. 20(1)	ATIA Sec. 20(1)
	John Deck	ATIA Sec. 20(1)	ATIA Sec. 20(1)
Website (if applicable):	www.strathmoreovernightshelter.com		
Mailing Address:	102 Canal Gardens, Strathmore AB T1P 0C4		
Amount Requested:	20,000.00	Application Date:	Oct 2024

PROJECT INFORMATION:

Total Amount Received:	20,000.00
Date(s) Project Took Place:	Jan 1, 2025 - Oct 31, 2025
What were the funds used for?	General Operations to be open 24 hours
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	The ability to provide support to more individuals. Objectives were met and results are in every successful client outcome
Was the project successful?	Continues to improve with every client
If you received partial funding, how did that impact the project?	N/A
Please indicate the number of Strathmore citizens this project impacted?	Every Strathmore citizen is impacted
How many individuals participated in the project?	More than 10,000
How many volunteers participated in	Over 100 volunteers a month

the project?	
Approximately how many total volunteer hours were contributed to the project?	Overall more than 4000 volunteer hours

PROJECT EXPENSES:

Item:	Expense:
Operating Supplies - Food, Cleaning, Repairs	\$ 5,000.00
Shelter Support Staff	\$ 10,000
Rent and Utilities	\$ 5,000.00
TOTAL EXPENSES:	\$ 20,000.00

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.
On top of the 6000 dinners for those who accessed shelter, we gave out food to 5500 in the Strathmore community Our weekly liquidation sale, provides needed goods to those who can't afford to buy necessary items Developers in our town got together and gave the shelter 76000.00 to go towards an expansion that we are in the process of building to give the shelter more room and office and storage space. Victim services gave us some of their extra funding as they are in transition. Hope Mission continues to be a big support for us. Caterers continue to support us with their extras. One hutterite colony donated a truck load of gravel for our parking lot. Another colony brings us potatoes and vegetables.

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

~~SIGNATURE~~ SIGNATURE

Report Completed By: Officer Name:

John Deck, Treasurer John Deck, Treasurer Oct 20, 2025 Oct 20, 2025

~~DATE~~ DATE

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Foothills Advocacy in Motion Society
CONTACT PERSON:	Andrea Gawin
PHONE NUMBER:	ATIA Sec. 20(1)
MAILING ADDRESS:	
EMAIL ADDRESS:	andrea@faims.org
WEBSITE:	www.faims.org

TOTAL FUNDING REQUEST: \$ 4,931.21

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

FAIM supports adults with development disabilities in all areas of daily living. We provide employment prep and supported employment opportunities, as well as community access programs so that individuals may engage in their community in ways meaningful to them. This can include taking part in volunteer opportunities, or leisure/social activities. FAIM also provides home living supports, where individuals have the opportunity to live outside of their family home, with a care provider or supportive roommate. Here they learn skills to support independence, such as cooking, cleaning, budgeting and managing their living space. Our outreach program supports those who live independently in the community, and may require assistance with certain daily tasks in order to maintain their independence.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

FAIM purchased a building in late 2024, and renovated it with doors opening in June 2025. The funds are being requested to improve accessibility to the building by installing automatic, accessible doors.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Monday	to	Friday
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

5 days a week	8:00am-4:00pm
24/7 home living support	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	1016 Westridge Rd		
City	Strathmore	Postal Code	T1P 1H8

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

40+ intakes ongoing

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

People supported by FAIM engage in many different opportunities to experience meaning and purpose within their communities. This is often mutually beneficial as many individuals volunteer in their community giving back to other local non-profits.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

While there are other similar organizations in the community, FAIM differs in that we provide wraparound support which includes the home living program. Individuals are able to access services across all areas of their lives. FAIM also collaborates with other similar organizations, participating in joint programs, and social activities.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Andrea Gawin

PRINT TITLE OF APPLICANT

Director of Client Services

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

FOOTHILLS ADVOCACY IN MOTION SOCIETY
Financial Statements
Year Ended March 31, 2025

FOOTHILLS ADVOCACY IN MOTION SOCIETY

Index to Financial Statements

Year Ended March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of Foothills Advocacy in Motion Society

Qualified Opinion

We have audited the financial statements of Foothills Advocacy in Motion Society (the "Society"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets, cash flows, and schedules for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Society derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, and net assets as at April 1, 2023 and March 31 for both the 2025 and 2024 years. The audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Emphasis of Matter

We draw attention to Note 4 of the financial statements, which indicate that the Society is economically dependent on revenue received from government funding without which the Society may not be able to discharge its liabilities. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

(continues)

Independent Auditor's Report to the Members of Foothills Advocacy in Motion Society (*continued*)

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Ascend LLP
Chartered Professional Accountant
 Airdrie, Alberta
 June 16, 2025

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Statement of Operations****Year Ended March 31, 2025**

	2025	2024
REVENUES		
Operating grant	\$ 10,748,518	\$ 8,980,282
Sale of goods and service	207,612	175,548
Interest income	92,269	89,092
Fundraising	57,878	64,250
Donations	52,558	30,907
Casino revenue	44,503	22,730
Grants	8,240	5,900
Membership dues	1,365	2,735
	11,212,943	9,371,444
EXPENSES (Schedule 1)	11,275,070	8,992,344
(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES FROM OPERATIONS	(62,127)	379,100
OTHER EXPENSES		
Gain on disposal of tangible capital assets	203,046	-
Repayment of prior contract surplus	98,243	(577,884)
Current contract payback/recovery	-	(98,243)
	301,289	(676,127)
(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES	\$ 239,162	\$ (297,027)

The accompanying notes are an integral part of these financial statements

FOOTHILLS ADVOCACY IN MOTION SOCIETY
Statement of Changes in Net Assets
Year Ended March 31, 2025

	Investment in Tangible Capital Assets Fund		Unrestricted Fund		2025	2024
NET ASSETS - BEGINNING OF YEAR	\$	897,070	\$	750,858	\$ 1,647,928	\$ 1,944,955
Excess of revenues over expenses		-		239,162	239,162	(297,027)
Amortization allocated		(50,604)		50,604	-	-
Tangible capital asset additions		930,490		(930,490)	-	-
Transfer to deferred capital contribution		-		-	-	-
NET ASSETS - END OF YEAR	\$	1,776,956	\$	110,134	\$ 1,887,090	\$ 1,647,928

The accompanying notes are an integral part of these financial statements

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Statement of Financial Position****March 31, 2025**

	2025	2024
ASSETS		
CURRENT		
Cash (Note 5)	\$ 735,549	\$ 722,723
Short-term investments (Note 6)	426,460	196,450
Accounts receivable (Note 7)	1,812,401	1,841,133
Goods and services tax recoverable	28,929	9,529
Prepaid expenses	82,617	122,284
	<u>3,085,956</u>	<u>2,892,119</u>
TANGIBLE CAPITAL ASSETS (Note 8)	1,776,956	897,070
LONG-TERM INVESTMENTS (Note 6)	-	412,000
	<u>\$ 4,862,912</u>	<u>\$ 4,201,189</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities (Note 9)	\$ 569,260	\$ 439,729
Deposits	1,588	1,310
Current portion of long term debt (Note 10)	19,966	-
Deferred revenue (Note 11)	1,595,012	1,815,512
	<u>2,185,826</u>	<u>2,256,551</u>
LONG TERM DEBT (Note 10)	576,764	-
DEFERRED CAPITAL CONTRIBUTION (Note 12)	213,232	198,467
OPERATING GRANT REPAYABLE	-	98,243
	<u>2,975,822</u>	<u>2,553,261</u>
NET ASSETS		
Investment in Tangible Capital Assets Fund	1,776,956	897,070
Unrestricted Fund	110,134	750,858
	<u>1,887,090</u>	<u>1,647,928</u>
	<u>\$ 4,862,912</u>	<u>\$ 4,201,189</u>

CREDIT FACILITY (Note 13)

LEASE COMMITMENTS (Note 14)

CONTINGENT LIABILITY (Note 15)

ON BEHALF OF THE BOARD

 _____ Director


 _____ Director

The accompanying notes are an integral part of these financial statements

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Statement of Cash Flows****Year Ended March 31, 2025**

	2025	2024
OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 239,162	\$ (297,027)
Items not affecting cash:		
Amortization of tangible capital assets	50,604	48,376
Gain on disposal of tangible capital assets	(203,046)	-
Donation-in-kind	-	(17,500)
	<u>86,720</u>	<u>(266,151)</u>
Changes in non-cash working capital:		
Accounts receivable	28,732	(1,564,549)
Goods and services tax	(19,400)	(4,933)
Prepaid expenses	39,667	(83,103)
Accounts payable and accrued liabilities	129,530	184,994
Deposits	278	330
Deferred revenue	(220,500)	1,804,839
	<u>(41,693)</u>	<u>337,578</u>
Cash flow from operating activities	<u>45,027</u>	<u>71,427</u>
INVESTING ACTIVITIES		
Purchase of tangible capital assets	(1,598,201)	(18,467)
Proceeds on disposal of tangible capital assets	870,757	-
Purchase of investments	(426,460)	(208,450)
Proceed on disposal of investments	608,450	161,905
	<u>(545,454)</u>	<u>(65,012)</u>
Cash flow used by investing activities	<u>(545,454)</u>	<u>(65,012)</u>
FINANCING ACTIVITIES		
Deferred capital contributions	14,766	34,585
Operating grant repayable	(98,243)	98,243
Proceeds from long term loan	600,000	-
Repayment of long term loan	(3,270)	-
	<u>513,253</u>	<u>132,828</u>
Cash flow from financing activities	<u>513,253</u>	<u>132,828</u>
INCREASE (DECREASE) IN CASH FLOW	<u>12,826</u>	<u>139,243</u>
Cash - beginning of year	<u>722,723</u>	<u>583,480</u>
CASH - END OF YEAR	<u>\$ 735,549</u>	<u>\$ 722,723</u>

The accompanying notes are an integral part of these financial statements

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Notes to Financial Statements****Year Ended March 31, 2025**

1. NATURE OF OPERATIONS

Foothills Advocacy In Motion Society (the "Society") is a not-for-profit organization incorporated provincially under the Societies Act of Alberta. As a registered charity, the Society is exempt from the payment of income tax under Subsection 149(1) of the Income Tax Act.

The Society supports adults with developmental disabilities within the foothills of Alberta to live and work in their community through assistance with both residence and employment skills training and opportunities. The Society has three branches of operations: High River, Okotoks, Strathmore and Airdrie. The Society's main income is funding from the Persons with Developmental Disabilities ("PDD") department of the Alberta government. Other income streams for the Society include donation and fundraising activities as well as revenue for services the clients perform within the community, such as recycling, bottle collection and other light labour.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIESBasis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts and highly liquid temporary money market instruments with original maturities of three months or less. Bank borrowings are considered to be financing activities.

Fund accounting

Foothills Advocacy in Motion Society follows the deferral method of accounting.

The Unrestricted Fund accounts for the Society's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating grants.

The Tangible Capital Asset Fund reports the assets, liabilities, revenue and expenses related to the Society's tangible capital assets.

Revenue recognition

Foothills Advocacy in Motion Society follows the deferral method of accounting for contributions.

The Society receives advance payments from the PDD to assist with cash flow at the beginning of their contract and any advance payments that have yet to be allocated against an invoice for client services provided is deferred until invoiced. Externally restricted revenue, such as donations, casino revenue and grants, are recognized in the year the related expenses are incurred. Unrestricted contributions, such as sale of goods and service, interest income and fundraising, are recognized as revenue when they are received or receivable if the amount can be reasonably assured. On an annual basis the board makes a decision whether to internally restrict revenue or not depending on the reported profits for the year. When revenue is internally restricted it is recognized when the expense is incurred.

Membership dues are recognized as revenue when the service is performed.

(continues)

FOOTHILLS ADVOCACY IN MOTION SOCIETY

Notes to Financial Statements

Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Buildings	4%	declining balance method
Furniture and fixtures	20%	declining balance method
Tools and equipment	20%	declining balance method
Vehicles	30%	declining balance method
Server equipment	55%	declining balance method
Computer equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method

The Society regularly reviews its tangible capital assets to eliminate obsolete items. Government grants and contribution from others are treated as reduction of tangible capital asset cost.

Tangible capital assets acquired during the year but not available for use are not amortized until they are placed into use.

Amortization of leasehold improvements is recorded over the remaining term of the lease plus the first renewal option.

Amortization is recorded beginning in the month the tangible capital assets are available for use until the tangible capital assets are disposed or use is discontinued.

Donated assets and services

Donated capital and investments are recorded in the financial statements at fair value on the date of the donation. Donated materials and services are not recorded because the fair market value is not readily determinable. With the exception of volunteer time, such material and services are not significant. During the year, \$0 (2024 - \$17,500) in assets were donated.

Measurement Uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in income in the period in which they become known. Actual results could differ from these estimates. Significant items subject to estimates and assumptions include:

- Amortization of tangible capital assets;
- Estimated useful lives of assets; and
- Deferred revenue and deferred capital contributions.

(continues)

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Notes to Financial Statements****Year Ended March 31, 2025**

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)Financial Instruments

Measurement of financial instruments

The Society initially measures its financial assets and liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of the transaction costs directly attributable to the instrument. Amounts due to and from related parties are measured at the exchange amount, being the amount agreed upon by the related parties.

The Society subsequently measures its financial assets and liabilities at cost or amortized cost, except for derivatives and equity securities quoted in an active market, which are subsequently measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash, accounts receivable and short-term investments.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, deposits and long-term debt.

Impairment

For financial assets measured at cost or amortized cost, the Society determines whether there are indications of possible impairment. Where there is an indication of impairment, and the Society determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in income. A previously recognized impairment loss may be reversed. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in income.

3. FINANCIAL INSTRUMENT RISKS

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of March 31, 2025:

Concentration of credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society has 99% (2024 - 92%) of its accounts receivable from the Government of Alberta. The Society does not anticipate any issue in relation to collecting these amounts.

Liquidity risk

The Society does have a liquidity risk in the accounts payable and accrued liabilities of \$569,260 (2024 - \$439,729) and long-term debt. Liquidity risk is the risk that the Society cannot repay its obligations when they become due to its creditors. The Society reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due; maintains an adequate line of credit to repay trade creditors and repays long term debt interest and principal as they become due. In the opinion of management the liquidity risk exposure to the Society is low and is not material.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Society is mainly exposed to interest rate risk.

(continues)

FOOTHILLS ADVOCACY IN MOTION SOCIETY
Notes to Financial Statements
Year Ended March 31, 2025

3. FINANCIAL INSTRUMENT RISKS (continued)

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Society manages exposure through its normal operating and financing activities. The Society is exposed to interest rate risk primarily through its interest bearing long-term debt.

Unless otherwise noted, it is management's opinion that the Society is not subject to significant credit, currency or other price risks arising from these financial instruments.

4. ECONOMIC DEPENDENCE

The Society receives substantially all its revenue from renewable contracts with Government of Alberta. The Society is economically dependent on these contracts and its management's opinion that loss of such funding will result in the Society being unable to provide their services to their clients.

5. RESTRICTED CASH

Included in cash is \$34 (2024 - \$44,219), which is restricted for certain program costs in accordance with the terms of the casino license held.

6. INVESTMENTS

The Society has a three-year non-redeemable guaranteed investment certificate, bearing interest at 7.00%, maturing in January 2026. Accordingly, this amount is classified as short term.

7. ACCOUNTS RECEIVABLE

	2025	2024
Trade receivables	\$ 5,362	\$ 6,884
Accrued interest receivable	4,907	4,195
Due from Government of Alberta	1,802,132	1,830,054
	<u>\$ 1,812,401</u>	<u>\$ 1,841,133</u>

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Notes to Financial Statements****Year Ended March 31, 2025****8. TANGIBLE CAPITAL ASSETS**

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Land	\$ 359,140	\$ -	\$ 359,140	\$ 258,640
Buildings	1,045,739	72,566	973,173	540,862
Furniture and fixtures	200,792	175,583	25,209	44,098
Tools and equipment	45,682	39,222	6,460	8,075
Vehicles	114,167	81,051	33,116	25,428
Server equipment	16,919	16,919	-	-
Computer equipment	80,285	63,201	17,084	19,967
Leasehold improvements	416,369	53,595	362,774	-
	<u>\$ 2,279,093</u>	<u>\$ 502,137</u>	<u>\$ 1,776,956</u>	<u>\$ 897,070</u>

9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2025	2024
Trade payables	\$ 71,864	\$ 44,938
Accrued liabilities	10,500	6,949
Wage payable	236,961	225,269
Vacation payable	249,935	162,573
	<u>\$ 569,260</u>	<u>\$ 439,729</u>

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Notes to Financial Statements****Year Ended March 31, 2025****10. LONG TERM DEBT**

	<u>2025</u>	<u>2024</u>
Connect First and Servus Credit Union loan, bearing interest at prime plus 0.55% per annum, repayable in monthly blended payments of \$4,480. The loan is secured as disclosed in Note 13.	\$ 596,730	\$ -
Principal due in one year	(19,966)	-
	<u>\$ 576,764</u>	<u>\$ -</u>

Principal repayment terms are approximately:

2026	\$ 19,966
2027	21,145
2028	22,393
2029	23,715
2030	25,115
Thereafter	484,396
	<u>\$ 596,730</u>

11. DEFERRED REVENUE

	Balance, beginning of year 2023	Received	Recognized	Balance, end of year 2024
PDD revenue	\$ 1,757,222	\$ 10,578,517	\$ (10,748,518)	\$ 1,587,221
Fundraising	6,096	-	(6,096)	-
Employment bursary	7,975	2,026	(2,244)	7,757
Casino fund	44,219	318	(44,503)	34
	<u>\$ 1,815,512</u>	<u>\$ 10,580,861</u>	<u>\$ (10,801,361)</u>	<u>\$ 1,595,012</u>

Deferred revenue related to casino funds represent contributions to be used within 24 months of receipt for the expenses pre-approved by Alberta Gaming, Liquor and Cannabis Commission.

FOOTHILLS ADVOCACY IN MOTION SOCIETY
Notes to Financial Statements
Year Ended March 31, 2025

12. DEFERRED CAPITAL CONTRIBUTION

	Balance, beginning of year 2023	Received	Recognized	Balance, end of year 2024
Fundraising and donation	\$ 189,040	\$ 5,000	\$ -	\$ 194,040
Investment income	9,427	9,765	-	19,192
	<u>\$ 198,467</u>	<u>\$ 14,765</u>	<u>\$ -</u>	<u>\$ 213,232</u>

Deferred capital contributions relate to funds that have been internally restricted by the Board for future capital expenditures in relation to the Society's capital campaign.

13. CREDIT FACILITY

The Society has access to one mortgage facility authorized by Connect First and Servus Credit Union (the "Connect First") as disclosed in Note 10 and one authorized overdraft facility with a maximum authorized amount of \$726,050 bearing interest at prime rate plus 1.00% per annum. As at year end, the Society had \$726,050 (2024 - \$665,000) of the authorized overdraft facility available for use.

The Society also has a MasterCard facility with Connect First with a maximum authorized limit of \$25,000. As at year end, \$25,000 (2024 - \$10,000) is available for use.

The mortgage facility, authorized overdraft facility and MasterCard facility are secured as disclosed below.

Shared security:

1. General Security Agreement in 1st position in the name of Foothills Advocacy in Motion Society, dated December 12, 2005 with All PAPP
2. Amending Credit Facility Letter signed by the Borrower and dated
3. Mortgage Amendment Agreement increasing the face value of the mortgage to \$726,050.00
4. Solicitor's letter of opinion regarding capacity, due authorization and legal effectiveness of security

Specific security for the mortgage facility:

1. Continuous Demand Mortgage registered in 1st position in the amount of \$600,000.00 over land and building located at 1016 Westridge Road, Strathmore, Alberta legally described as Plan 9611453, Block 1, Lot 9 in the name of Foothills Advocacy in Motion Society
2. General Assignment of Leases and Rents registered by way of Caveat over land and building located at 1016 Westridge Road, Strathmore, Alberta
3. Real Property Report with proof of Zoning Compliance from the appropriate regulating authority or Title Insurance

The Society is subject to financial and non-financial covenants relating to the above facilities; of which, it is in compliance at year end.

FOOTHILLS ADVOCACY IN MOTION SOCIETY
Notes to Financial Statements
Year Ended March 31, 2025

14. LEASE COMMITMENTS

The Society has a long term lease with respect to its premises in Strathmore which expires on April 30, 2025. The monthly payment for premises is \$2,730 per month.

During the year, the Society entered into a lease for premises in Okotoks which expires on February 28, 2031. The monthly payment for premises is \$13,225 per month from 2024 to 2028 and \$14,106 per month from 2028 to 2029.

The Society also leased premises in Airdrie in this year. The lease expires on September 30, 2029 and has monthly payments of \$8,376 for the first year. The monthly payment increases consistently each year after that.

Future minimum lease payments as at March 31, 2025 are as follows:

2026	\$ 267,526
2027	270,380
2028	275,964
2029	276,845
2030	227,899
	\$ 1,318,614

15. CONTINGENT LIABILITY

For the purpose of the accompanying financial statements, contingent liabilities have been evaluated by management.

The Society has a contingent liability for the contract with Government of Alberta. Under the terms of the contract, any unspent contract funds are refundable to Alberta Community and Social Services pursuant to their review of the Society's financial reporting. Accordingly, the contract funding may be amended through negotiation between Alberta Community and Social Services and the Society after the end of the contract term.

16. SUBSEQUENT EVENT

For the purpose of the accompanying financial statements, subsequent events have been evaluated by management.

There was no subsequent events that would have a material impact on these financial statements.

FOOTHILLS ADVOCACY IN MOTION SOCIETY**Expenses
(Schedule 1)****Year Ended March 31, 2025**

	2025	2024
Salaries and benefits (<i>Schedule 2</i>)	\$ 9,658,976	\$ 7,995,107
Service delivery	684,759	342,760
Repairs and maintenance	170,257	78,851
Facility expenses	166,331	98,945
Office	79,530	39,893
Professional development	75,557	54,252
Professional fees	73,129	51,647
Insurance	69,164	56,979
Interest and bank charges	50,741	39,571
Amortization	50,604	48,376
Utilities	47,889	32,526
Advertising and promotion	39,947	18,825
Telephone	28,478	70,696
Fundraising	28,434	36,115
Automotive	26,008	18,926
Equipment rentals	10,114	7,905
Memberships	8,272	797
Interest on long term debt	6,873	-
Bad debts	7	173
	\$ 11,275,070	\$ 8,992,344

**Schedule of Salaries and Benefits
Year Ended March 31, 2025****(Schedule 2)**

	2025	2024
Salaries and benefits		
Administration	\$ 637,842	\$ 286,562
Support home and respite	2,915,370	2,727,365
Supervisory	1,231,843	1,016,134
Direct consumer support	4,873,921	3,965,046
	\$ 9,658,976	\$ 7,995,107

The accompanying notes are an integral part of these financial statements

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	THE HAPPY GANG SOCIETY OF STRATHMORE		
CONTACT PERSON:	Vern McCutcheon		
PHONE NUMBER:	403 934-5504		
MAILING ADDRESS:	Street	85A Lakeside Blvd.	
	City	STRATHMORE, AB.	
	Postal Code	T1P1L8	
EMAIL ADDRESS:	happygangofstrathmore@gmail.com		
WEBSITE:	www.thehappygang.ca		

TOTAL FUNDING REQUEST: \$ 8,000.00

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

billards, functional fitness, cribbage, bridge, yoga, Christmas Party, Pot Lucks, Yearly Teas/garage sales, A.G.M.- B.B.Q., Bus trips.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

1. Purchase of Chairs
2. Removal of Furnace for more storage
3. Extra Shed + Levelling.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

As Soon As Funds become available.	to	
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

When funds are available CHAIRS	Shed delivery as soon as possible
Furnace removal as soon as possible	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	85A Lakeside Blvd.		
City	Strathmore, Ab.	Postal Code	T1P1A1

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

Fee structure is \$50.00 yearly,
2024-25 Season (232 members)
2025-26 Season (174 members)

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

1. to promote physical and Mental Health (to create a sense of purpose and belonging)
2. to pass down knowledge and contribute economically and socially.
3. to combat isolation and loneliness.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

There is no other Seniors group that provides all the activities that are available at the happy gang.
Seniors Groups Strengthen Communities by keeping older adults active, connected and empowered.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME
PRINT TITLE OF APPLICANT
SIGNATURE OF APPLICANT

Vernon Larry McCutcheon

President

Vernon McCutcheon

ITEMS LISTED FOR FUNDING
QUOTES GIVEN TO HAPPY GANG OF STRATHMORE

FURNACE ROOM (REMOVAL)	
(Sunshine Mechanical Services Ltd.)	\$1,180.00
REPLACE FLOORING	\$819.90
CHAIRS	
(ULINE)	\$2,291.57
SHED	
(RONA)	\$2,249.99
LEVELLING OF SHED	\$890.00
TOTAL	\$7,431.46

Proposal

Invoice

Sonshine Mechanical Services Ltd.

Plumbing & Heating Repairs
Furnace Replacements

Gas Fitting
Renovations

Bill Kinjerski
Email: sonshine@platinum.ca

Phone: (403) 901-1021
Fax: (403) 361-2342
Cell: (403) 554-7404

• PLUMBING, HEATING

FITTINGS • STEEL •

SUBMITTED TO The Happy Gang of Strathmore	CONTACT NAME & NUMBER ATIA Sec. 20(1)
DATE Oct.17/25	JOB NAME
ADDRESS 86A Lakeside Blvd.	JOB LOCATION 86A Lakeside Blvd.
CITY/TOWN, PROVINCE, POSTAL CODE Strathmore Ab. T1P-1A1	JOB PHONE happygangofstrathmore@gmail.com
WE HEREBY SUBMIT SPECIFICATIONS AND ESTIMATES FOR:	
Remove boiler and air handler from meckanical room	
disconnect water lines, gas line, electrical and duct work cap of water, gas, electrical and ductwork as required remove equipment from site.	
NOTE: Does not include replacing floor covering	

WE PROPOSE hereby to furnish material and labor-complete in accordance with above specifications,

FOR THE SUM OF: \$1,180.00 plus G.S.T.

One Thousand One Hundred and Eighty Dollars

PAYMENT TO BE MADE AS FOLLOWS: Upon acceptance of this proposal.

The full balance plus GST on completion plus GST.

All material is guaranteed to be as specified. All work to be completed in a workmanlike manner according to standard practices. Any alterations or deviation from the above specifications involving extra cost will be executed only upon written orders, and will become an extra charge over and above the estimate. All agreements contingent upon strikes, accidents or delays beyond our control. Owner to carry fire, flood, windstorm and other necessary insurance. Sonshine Mechanical workers are fully covered by the applicable safety insurance programs.

Authorized Signature for Sonshine Mechanical Services Ltd. Per.:

Note: This pi

15 days

Acceptance of Proposal: The above prices, specifications and conditions are satisfactory and are hereby accepted. Sonshine Mechanical Services Ltd. Is hereby authorized to do the work as specified. Payment will be made as outlined above.

Signature: _____

Signature: _____



STRATHMORE FLOORING CONCEPTS INC.

42 A SPRUCE PARK DRIVE

STRATHMORE, AB T1P 1J2

PHONE: 403 934 4954

ATIA Sec. 20(1)

Quote

Quote #

43667

Customer PO

Contract #

Date

2025-10-20

Sales Person1

Dave Friesen

Sales Person2

Acct # ATIA Sec. 20(1)

For: 403 403 510 5451 Fax

Ship To: 403 403 510 5451

Happy Gang Society of Strathmore
85A Lakeside Blvd.
STRATHMORE, ALBERTA T1P 1K1

Happy Gang Society of Strathmore
85A Lakeside Blvd.
STRATHMORE, ALBERTA T1P 1K1

Type	Quantity	Product Des. Labour Description	Colour / Item Number Room	Price	Total
Vinyl Plank/tile					
Materials	53.82SqFt	Haven Tile 20 x 20	TLDB3632 - Reclaimed Bianco	\$3.50	\$188.37
Labour	1 Each	Install Minimum Charge		\$281.25	\$281.25
Transition					
Materials	1 Each	Futura LVT Reducer 5mm	Satin Nickle - 405EN	\$36.25	\$36.25
Labour	12lin.ft	Install Nosings or Transitions		\$1.35	\$16.20
Adhesive					
Materials	1 Each	Uzin KE 2000 S 1 Gallon	KE 2000 S - 1 Gallon	\$114.70	\$114.70
Labour	48SqFt	Commercial Floor Prep		\$0.55	\$26.40
Cove & Cap					
Materials	28LnFt	Tarkett Rubber cove base 4" stock 120 lin ft per roll		\$1.70	\$47.60
Labour	28LnFt	Install Rubber cove base 4 "		\$0.95	\$26.60
Adhesive					
Materials	1 Each	Eco Cove Base Adhesive (Stock) 850ML TUBE		\$17.20	\$17.20
Labour	28LnFt	Remove Rubber Base		\$0.43	\$12.04
Sundries					
Materials	1 Each	Nu Flex Nuflex 302 Kitchen/Bath silicone - 300ml -	NU30248 - 300ml silicone translucent STOCK	\$14.25	\$14.25

Information

Total

Current quote is based on customer provided measurements. Quote is subject to change once site visit and measurements are completed.

Labour	\$362.49
Materials	\$418.37
Contract Total	\$780.86
GST	\$39.04
Grand Total	\$819.90
Date	Ck#
Deposit	

- Estimates Valid for 30 Days. Subject to product availability.

- If for any reason material or labour is delayed or unsatisfactory, or the project is not complete in the set time frame, the consumer will be responsible for their own expenses including accommodations and meals.

ULINE PRICING REQUEST # PRB1218087

From Uline Customer Service <customer.service@uline.ca>

Date Fri 2025-10-10 10:33 AM

To ATIA Sec. 20(1)

1 attachment (105 KB)

Uline_Pricing_Request_25214671_110830182_1.pdf;



800-295-5510 | uline.ca

PRICING REQUEST

ATIA Sec. 20(1)

Thank you for your interest in Uline!

PROVIDED TO:

STRATHMORE HAPPY GANG SOCIETY
85A LAKESIDE BLVD
STRATHMORE AB T1P1A1
CANADA

SHIP TO:

STRATHMORE HAPPY GANG SOCIETY
85A LAKESIDE BLVD
STRATHMORE AB T1P1A1
CANADA

25214671	HI-WAY 9	10/10/25		
10 EA H-3734BU	FABRIC STACKABLE CHAIR WITH ARMRESTS - BURGUNDY	89.00	890.00	
14 EA H-3733BU	FABRIC STACKABLE CHAIR - BURGUNDY	82.00	1,148.00	
	IN STOCK			

SUB-TOTAL 2,038.00	SALES TAX 109.12	SHIPPING/HANDLING 144.45	TOTAL 2,291.57
-----------------------	---------------------	-----------------------------	-------------------

NOTE:

DELIVERY TIME 1 BUSINESS DAY VIA HI-WAY 9.
ATTENTION: YVONNE RUYS

Well Made Here - Shop our products made in Canada! [Shop Now](#)

RONA+ Sunridge
Way NE

Closed Now
7:00 AM

Opens Saturday

FR

Track My
Order

Customer
Support



My
Account

Departments

Promotions

Flyer

DIY
Projects
& Ideas

Installation
Services

Products
Made in
Canada

Are
you
a
PRO

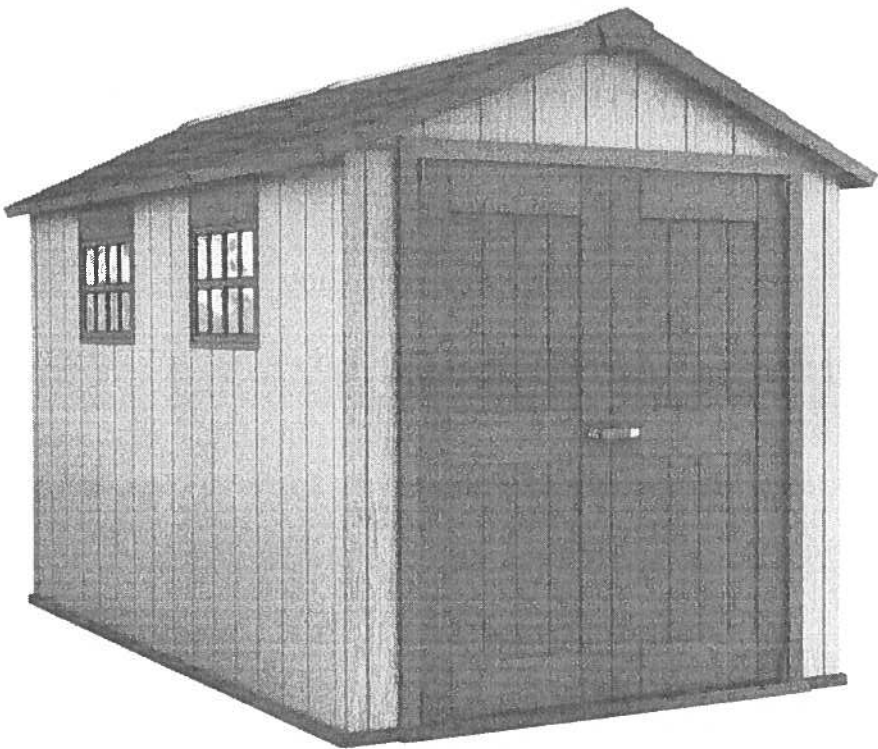
Get \$150 off when you spend \$2,000 or more on eligible items at regular price.

Restrictions Apply. Click Apply Offer to secure your savings. Promo code will be provided at checkout.

[APPLY OFFER](#)

[No Thanks](#)

**PRICE
DROP**



Keter Oaklar Shed

Article #16525006

★★★★★ 2.8 (2)

2,249⁹

~~\$2,499.99~~

SAVE \$250 until O

Starting at \$188/m

Financing availabl



Pick-Up

RONA+ Sunridge

● 3 in Store Aisle &

Order now, picku



ADD TO WISH LIST 

 Delivery
● We'll call withi

1

Hassle-Free Return
Return or exchange
90 days. Exceptions
See details.

PRICES AND AVAILABILITY
ONLINE AND IN-STORE

Description

Give your backyard the style it deserves and the strength it needs. The Oakland 7511 is an ultra-rugged, weather-resistant shed that provides generous storage space with a heavy-duty floor, heavy-duty ceiling and a double wall build with steel reinforcement. Style-wise, its DUOTECH walls boast an attractive weathered wooden texture that is uniquely paintable as well as double doors, a skylight, and Victorian-style windows.

- Keter combines innovative technology, smart engineering and distinctive materials so you can enjoy a whole new level of durability, functionality and appearance in your shed
- Natural look and feel: DUOTECH(TM) panels are designed to have the look and feel of weathered natural wood with all the durability of a resin construction
- Rigidity and strength: engineered for strength with rib-reinforced double DUOTECH(TM) wall panels and added durability with steel reinforcement
- Maintenance-free: DUOTECH(TM) panels are weather-proof and guard against rust, decay, peeling and fading, eliminating any need for upkeep
- Hassle-free assembly: shed comes with all parts needed DUOTECH(TM) wall panels, sloped flooring panel and double doors
- Easily customized: while the shed comes storage-ready, it's DUOTECH(TM) panels can be easily modified with your favorite shades of paint to matches your outdoor space
- Includes: built-in ventilation and internal lock with padlock compatibility
- Recommendation: level the ground surface or construct a wooden or concrete base as a sturdier foundation

Product specifications

Actual Interior Width(ft)	6.58	Color/Finish Family
Common Exterior Length(cm)	335.28	Common Exterior Le

The Happy Gang of Strathmore

2024 - 2025 - REVENUE AND EXPENSES													
	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	TOTALS
INCOME													
MATURING GICS	0	0	0	0	0	0	0	0	0	40000	0	0	40000
Registered Mail	0	0	0	0	0	0	0	0	0	0	0	0	0
Membership Fees	7700	1700	400	200	800	200	200	0	50	220	60	20	11550
Float	0	0	275	0	0	0	0	0	0	0	0	0	275
Drop-Ins	5	45	5	0	25	5	15	0	0	0	0	10	110
Coffee	55	52	35	10	50.2	57	106.4	56.35	25	35	25	90.60	597.55
Gov't Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Lions Donation	0	0	0	0	0	0	0	0	0	0	0	0	0
GIC Interest	0	0	0	0	0	0	0	0	0	4340.19	0	0	4340.19
Bank Int.	0.01	0.01	150.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	150.12
Raffles	240.5	490	165	142.5	0	0	242.5	0	0	0	0	0	1280.5
Garage/Bake Sale	0	0	275	0	0	0	0	0	2462.7	0	0	0	2737.7
Equip Rental/Sales	0	0	0	0	0	0	0	0	110	30	0	0	140
Maturing GIC	0	0	0	0	0	0	0	0	0	0	0	0	0
Hall Rent	0	0	0	100	0	100	0	100	0	0	0	100	400
Donation	247.5	0	0	700	100	0	684.8	50	0	150	5	0	1937.3
Xmas/New Years	0	0	0	1800	0	0	0	0	0	0	0	0	1800
Trips (Jubiliations)	0	0	0	0	0	0	802.2	0	0	0	0	0	1202.2
Strawberry Tea	0	0	1132	0	0	0	0	0	305	0	0	0	1437
TOTAL INCOME	8248.01	2287.01	2437.01	2952.51	975.21	762.01	2050.91	206.36	2952.71	44775.2	90.01	220.61	67957.56
EXPENSES													
GIC Reinvestments	0	0	0	0	0	0	0	0	0	40000	0	0	40000
Web site	0	0	0	0	0	0	0	0	0	0	0	0	0
Advertising/Reg.Mail	0	13.2	0	84	0	0	16.55	84.37	84	0	16.55	0	298.67
Membership Expense	55.65	0	50	0	0	0	0	0	0	0	0	0	105.65
Xmas/New Years	0	0	10	2028.78	0	0	0	0	0	0	0	0	2038.78
Donations	0	0	45	0	0	100	0	0	0	0	0	0	145
Raffles	53.09	0	0	0	0	0	0	0	0	0	0	0	53.09
Equipment	0	20	0	0	0	0	0	0	0	0	277.07	0	297.07
Kitchen Supplies	294.92	354.14	63.96	61.92	23.08	220.97	143.31	91.05	50.12	20.69	54.57	306.76	1685.49
Coffee Supplies	0	6.1	27.12	23.03	40.03	23.94	0	56.45	23.87	3	37.67	70.18	311.39
GIC Reinvestments	0	0	0	0	0	0	0	0	0	0	5000	0	5000
Maint. FLOOR&SHED	0	0	0	0	0	62.92	353.75	124.64	1031.66	0	0	0	1572.97
Cleaners	0	0	0	0	0	1125	360	0	0	0	0	1185	2670
Miscellaneous	5	0	0	0	0	0	113.4	600	0	0	7.55	0	725.95
Office Expense	0	113.68	0	0	0	0	0	52.5	0	0	0	0	166.18
Property Insurance	0	0	0	0	0	0	1532	0	0	0	0	0	1532
Property Rent	0	0	0	0	0	0	4618.88	0	0	0	0	0	4618.88
Pro Water	0	0	0	0	180.5	38	0	38	0	38	38	38	370.5
Telephone	25.15	25.15	25.15	25.15	25.15	35.65	46.15	46.15	46.15	46.15	46.15	46.15	438.3
Town - Utilities	0	0	0	0	0	0	0	0	0	0	0	0	0
Electricity (Direct)	50.52	69.89	72.73	165.24	221.5	288.46	255.06	224.75	179.75	106.58	125.39	60.81	1820.68
Gas	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0
Float	0	0	275	0	0	0	0	0	0	0	0	0	275
BBQ	0	0	0	0	0	0	0	0	0	0	0	0	0
Bank Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Trips (Jubiliations)	0	0	0	0	0	400	802.2	0	0	0	0	0	1202.2
50th Anniversary	0	0	0	0	0	0	0	0	168	0	0	0	168
Strawberry Tea	0	0	0	0	0	0	0	0	42	29.42	0	0	71.42
TOTAL EXPENSES	484.33	602.16	568.96	2388.12	1615.26	1169.94	8241.3	1317.91	1625.55	40243.84	5602.95	1706.9	65567.22

pg. 5

THE HAPPY GANG SOCIETY OF STRATHMORE
INCOME FOR THE YEAR ENDING AUGUST 31, 2025

BANK BALANCE FOR SEPTEMBER 1, 2025 **\$8691.14**

INCOME:

MEMBERSHIP **\$11550.00**

BANK/GIC INTEREST (150.12 + 4340.19) **\$4490.31**

HALL RENTAL **\$400.00**

PRIVATE DONATIONS **\$1937.30**

MATURING GICS **\$40000.00**

DROP INS **\$110.00**

EQUIPMENT RENTAL/SALES **\$ 140.00**

TRIP (JUBILATIONS) **\$1202.20**

COFFEE **\$597.55**

RAFFLES **\$1280.50**

EVENTS (2462.70 + 1712. + 1800. + 275) **\$6249.70**

(XMAS TEA&BAKE SALE/GARAGE/STRAWBERRY TEA,etc)

TOTAL INCOME: \$67957.56

Pg. 5 Budget

THE HAPPY GANG SOCIETY OF STRATHMORE

EXPENSE FOR THE YEAR ENDING AUGUST 31, 2025

EXPENSE:

MEMBERSHIP EXPENSE	\$105.65
DIRECT ENERGY	\$1820.68
SHAW – PHONE	\$438.30
PRO WATER	\$370.50
ADVERTISING & REGISTERED MAIL (78.17+430.50)	\$508.67
JANITORIAL	\$2670.00
INSURANCE	\$1532.00
TOWN UTILITIES /FIRE INSPECTION (4618.88+113.40)	\$4732.28
KITCHEN/OFFICE SUPPLIES (1799.17 +52.50)	\$1851.67
COFFEE SUPPLIES	\$311.39
ACTIVITIES (GAMES, VIDEOS)	\$20.00
JUBILATIONS	\$1202.20
EQUIPMENT	\$277.07
RAFFLE EXPENSES	\$ 53.09
DONATIONS	\$ 145.00
EVENT EXPENSES (2038.78 + 304.42)	\$2343.20
GIC PPURCHASE/REINVESTMENTS (40,000+ 5,000)	\$45000.00
MAINTENANCE (FLOORS+SHED) (892.50+353.75+326.72)	\$1572.97
MISCELLANEOUS (PLAQUES + TAXI (5 + 7.55 +600)	\$ 612.55
TOTAL:	\$65567.22

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Youth Theatre Society Strathmore OA Youth Theatre Company Strathmore		
CONTACT PERSON:			
PHONE NUMBER:	ATIA, Sec. 20(1)		
MAILING ADDRESS:	Street		
	City	ATIA, Sec. 20(1)	
	Postal Code		
EMAIL ADDRESS:	Chelsea@youththeatrecompany.ca		
WEBSITE:	youththeatrecompany.ca		

TOTAL FUNDING REQUEST: \$ 5000

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Our group provides meaningful opportunities for youth to participate in full-scale theatrical productions, whether performing on stage, working behind the scenes, or engaging as part of the audience. Each production welcomes participants of all ages and encourages mentorship, collaboration, and the building of relationships and community connections. With a 3 to 4 month preparation window for each show, participants have time to build confidence, develop new skills, and expand their understanding of theatre through hands-on experience.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

These funds will support the rental of rehearsal facilities and the purchase of essential supplies such as props, set pieces, costumes, paint, tools, fabric, and other materials needed to bring a production to life. Each show also requires the purchase of play scripts and performance rights. Every production involves a wide range of creative and practical resources, and we strive to include as many people as possible in the process so participants can experience every aspect of theatre. The funds will allow us to offer youth, teens, and adults a full performing arts experience through acting, singing, and dancing on stage, as well as hands-on work behind the scenes in art, construction, sewing, and technical design. A typical production includes 25 to 40 individuals onstage and a similar number contributing offstage, all learning new skills while working together toward a shared creative goal.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

September 2, 2025	to	February 1, 2026
February 3, 2026	to	May 18, 2026

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

rehearsals 3 to 4 times weekly for 2 - 3 hours	5 afternoons/evenings a week commitment for the 3 show
about 50 volunteer hours weekly offstage	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	Rehearsals at Westmount School		
City	Strathmore	Postal Code	T1P1B2

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

For each production (we typically stage two per year), participation is determined through an application or audition process, and the number of individuals involved depends on the nature of the show. Because our productions are created by and for all ages, we generally have between 30 and 60 participants per show. We do not charge a participation fee. Instead, all participants or their family members contribute volunteer hours to support the many aspects of production. Everyone involved onstage also takes part in the behind the scenes work such as set construction, costume preparation, and promotion to help bring the show to life.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

We believe the arts are an essential part of life, and theatre provides unique opportunities for expression, creativity, and connection. Our programs give youth the chance to learn about theatre while developing teamwork, problem-solving, and communication skills. We have seen children, teens and adults from across the area come together, forming lasting friendships and finding a place where they truly belong. Theatre connects generations through mentorship among adults, teens, and youth, while also drawing new audience members to Strathmore from surrounding communities. This growing interest continues to strengthen and enrich the local arts community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

Strathmore has one other long-standing theatre company that offers valuable opportunities for local performers. While their focus is primarily on adult productions, our group was created to provide consistent opportunities for youth to explore and participate in all aspects of theatre. Our goal is to create productions that involve all ages and are for all ages. Since beginning our classes three years ago, we have stayed in communication with the other company and meet once a year to share plans for the upcoming season. Many individuals in our productions are also involved in theirs, which helps maintain connection and coordination within the local theatre community. Our shared presence has provided more opportunities in Strathmore for individuals and families to participate in and enjoy live performance.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Chelsea Hall

PRINT TITLE OF APPLICANT

President

SIGNATURE OF APPLICANT

ATIA, Sec. 20(1)

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	All-Ages Theatre Production – James and the Giant Peach		
Community Association:	Youth Theatre Society Strathmore		
Contact Information:	Name:	Phone:	Email:
	Chelsea Hall	ATIA, Sec. 20(1)	chelsea@youththeatrecompany.ca
	Lynn Elkin	ATIA, Sec. 20(1)	lynn@youththeatrecompany.ca
Website (if applicable):	www.youththeatrecompany.ca		
Mailing Address:	ATIA, Sec. 20(1)		
Amount Requested:	\$5000	Application Date:	October 2024

PROJECT INFORMATION:

Total Amount Received:	\$5000
Date(s) Project Took Place:	Jan – May 2025
What were the funds used for?	To obtain the resources, materials and supplies to allow the show to go on (licensing, costumes, props, sets, rehearsal space, performance space).
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	We were able to put on a successful show for the benefit of members of the community (8 shows over two weeks) and provided a theatre experience for the more than 50 individuals involved, the majority of which were youth.
Was the project successful?	Yes in terms of participants and audience members. Financially, thanks to the town grant and a number of people donating materials and supplies, we covered the costs of the show.
If you received partial funding, how did that impact the project?	n/a
Please indicate the number of Strathmore citizens this project impacted?	Directly, at least 50 on stage and behind the scenes and about 550 audience members.
How many individuals participated in the project?	27 cast, 25 behind the scenes.
How many volunteers participated in the project?	Everyone.
Approximately how many total volunteer hours were contributed to the project?	Over a 4 month period, 500+ hours collectively.

PROJECT EXPENSES:

Item:	Expense:
See attachment	\$
	\$
	\$
TOTAL EXPENSES:	\$

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

These funds allowed us to offer the participants (pre-teens, teens and adults) a full performing arts experience with acting, singing, dance plus behind the scenes art, construction, sewing and much more.

We had a few experienced performers but the majority were new to musical theatre. At a recent review of the process, a common view was that it was really fun for all and they learned so much. We started in January 2025 with rehearsals four days a week leading to two weeks of shows (8 performances) on the Mothers day and May Long weekends. Given the warmer weather and other commitments, we were very happy with over 550 people attending (our maximum was 640 seats). We had multiple requests at the final show for tickets but were at our 80 seat limit.

We've attached pictures which tell the story of the show much better than words.

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

ATIA, Sec. 20(1)

SIGNATURE

Report Completed By:

Lynn Elkin

June 24, 2025

DATE

ATIA, Sec. 20(1)

SIGNATURE

Officer Name:

Chelsea Hall

June 24, 2025

DATE

**James and the Giant Peach
income Statement**

Revenues		Actual
Ticket Sales		8519.19
Concession		1293.93
Donations		279
Raffle		907
Town grant		5000
		15999.12
Expenses		Actual
Rehearsal space and insurance		290
Venue rental		3212
Scripts and Music copies		985.36
Licensing Fees/MTI costs		5147.48
Set, Sound and Lighting		1305.82
Concession		89.83
Advertising		680.32
Costumes & Props		4268.22
Cast party		
	0	15979.03

all donated

Net Gain **20.09**

Examples of costs covered by others

TH - pizza for party \$150

PN - items for insect costumes

CDH - supplies, drinks for cast party

171 - storage space

SF - water and chocolate bars

SE - concession items

Youth Theatre Society
2024 Income Statement
August to December

Revenue

Tickets Sales	\$ 8,961.82
Concession Rev	\$ 1,108.00
Donations/Sponsors	\$ 2,286.00
Class/Workshop	
Other - residual from classes	\$ 2,579.65

Total Revenue	<u>\$ 14,935.47</u>
---------------	----------------------------

Expenses

Fall Show	\$ 11,894.28
non-Show projects	\$ 372.45
Spring25 show	\$ 66.40
Office and Admin	\$ 390.60
Insurance	\$ 222.00
Bank Fees	\$ 19.62
Accounting/Legal	\$ 116.00

Total Expenses	<u>\$ 13,081.35</u>
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Net Income	<u>\$ 1,854.12</u>
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Board Approval ____Y____

Chelsea Hall, President

Lynn Elkin, Treasurer

Willy Wonka - Budget
Sept 2025 - Jan 2026

Revenues	Budget
Ticket sales	13000
Cash Sponsorship	500
Concession	1000
Donations	200
50/50	1000
	15700

Expenses	Budget
School rental	60
Insurance (50% of year)	260
Venue rental	3500
Printing Scripts/posters	500
Music printing	1250
Licensing Fees/MTI costs	6000
Set/Set piece creation	3000
Sound system	400
Lighting	1200
Concession	100
Advertising	1500
Costumes	2500
Props	750
Cast party	200
	21220

**Youth
Theatre
Company**
STIRATHMORE

**Bringing the joy of theatre
to all ages!**

www.youththeatrecompany.ca



From: noreply@esolutionsgroup.ca
To: [LegServ Admin](#)
Subject: New Response Completed for Delegation Request Form
Date: November 3, 2025 4:23:12 PM

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Hello,

Please note the following response to Delegation Request Form has been submitted at Monday November 3rd 2025 4:19 PM with reference number 2025-11-03-001.

- **Applicants Name**
Brandy Hebbes
- **Organization Name (If Applicable)**
Wheatland Society of Arts
- **Meeting date requested (day/month/year)**
17/11/2025
- **Applicant's phone number**
ATIA Sec. 20(1)
- **Applicant's email address**
treasurer@wheatlandarts.ca or bhebbes@wheatlandarts.ca
- **Applicant's Address**
box 2388 Strathmore AB T1P 1K3
- **Please list the name and title of the individuals that will be presenting to Council in the space provided.**
Brandy Hebbes (@ Delegation Night)
- **Please select the purpose of your presentation.**
Request for Funding
- **Please provide a brief summary regarding your delegation in the space provided.**
We will be requesting continued funding with an ask of \$40,000.

We have received this level of funding for several years. We are beyond grateful and feel the Town's ongoing support both financially and otherwise has been pivotal to our success in providing a vast offering of visual art and pottery in Strathmore. Wheatland Society of Arts has been around since 1986 in varying capacities. In 2017 we secured a space to set up the art studio and in 2023 we opened a pottery studio next to the art studio. As the numbers in the report will show both studios are growing in leaps and bound, serving large numbers of people of all ages and abilities. The Society is mostly run by a dedicated handful of volunteers, with many other volunteers contributing at some lesser levels as well. We strive to shop locally and hire instructors locally as much as possible. We are always always open to collaborations and try to contribute back to Town events as much as possible - to strive to do our part to offer more to our citizens and create situations to bring people together.

Application file and 2025 funding accountability file are too big to attach so will send by email

- **The Town has a computer and screen available for presentations. If you require specific technical requirements for your presentation please specify them in the space provided.**

I will submit PowerPoint presentation file by email.

- **Is/has this matter gone before an appeal board?**

No

- **The Town of Strathmore endeavours to provide equal opportunities to individuals and groups to appear before Council as a delegation. As a result, please indicate if you have you spoken on this topic before.**

No

[This is an automated email notification -- please do not respond]



PO Box 2280,
1 Parklane Drive
Strathmore, AB T1P 1K2

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Wheatland Society of Arts		
CONTACT PERSON:	Brandy Hebbes		
PHONE NUMBER:	ATIA Sec. 20(1)		
MAILING ADDRESS:	Street	Box 2388	
	City	Strathmore, AB	
	Postal Code	T1P 1K3	
EMAIL ADDRESS:	treasurer@wheatlandarts.ca		
WEBSITE:	www.wheatlandarts.ca		

TOTAL FUNDING REQUEST: \$ 40,000

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Between the art studio and the pottery studio, we offer expansive visual arts and pottery programming spanning all age, ability, and economic demographics. We strive to develop programs that bridge age groups and social structures in an attempt to do our part to foster exclusivity and pull our community together.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

The main focus of the use of these funds from Town of Strathmore is for accessible, inclusive, and low-cost programming. the funding also helps with overhead to keep the studio running - such as advertising and administration.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Jan 1 2026	to	Dec 31, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

multiple programs run daily year round	
see website or brochures for full programs	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	115 (art studio) and 117 (pottery studio) 3rd Ave		
City	Strathmore	Postal Code	

The information on this form is being collected in accordance with the Municipal Government Act and will be managed in compliance with the Access to Information Act (ATIA) and the Protection of Privacy Act (POPA). If you have any questions about the collection of your information, please contact the Town of Strathmore's ATI Coordinator at 403-934-3133 or by emailing ATIA@Strathmore.ca.

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

please see attached documents that reflect the requested data.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Art enriches lives! Not only that, but it is a lower cost recreational activity than organized sports and so many other options.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

We strongly believe the expanse of our programming is truly exceptional and unique. We continually adjust programming to address areas where there seems the most need or interest. We believe we are the exclusive provider of pottery classes in Strathmore.

There are other groups that provide visual art and other art forms. They are all valuable also! - and we strive to support and collaborate with those other groups as much as possible. These opportunities come and go and we are always open to working together to figure out how to offer more to our community.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Brandy Hebbes

PRINT TITLE OF APPLICANT

Treasurer, Programming Committee Chair

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

Town of Strathmore Accountability Report 2024

PROJECTED BUDGET
Calendar Year 2025

Budget as at Oct 31, 2025
NOT full calendar year

PROJECTED BUDGET
Calendar Year 2026

projections pending

INCOME	Revenue		Expense		Revenue		Expense	
Classes/Programming	\$ 92,300.00		\$ 7,200.00		\$ 107,932.00		\$ 6,561.77	
Private Party/Event	\$ 1,500.00				\$ 7,220.00			
Summer Camp					\$ -			
Membership	\$ 1,200.00				\$ 3,234.00			
Miscellaneous	\$ -				\$ 66,663.19			
Grants	\$ 20,000.00				\$ 18,650.00			
Municipal Government	\$ 40,000.00				\$ 40,000.00			
EXPENSES								
Advertising and Promotions		\$ 7,200.00		\$ 6,561.77				\$ 7,000.00
Awards/Event Sponsorship								
Internet/phone		\$ 1,100.00		\$ 846.70				\$ 1,100.00
Outside Services -Other		\$ 25,000.00		\$ 12,931.02				\$ 20,000.00
Outside Services -Instructor		\$ 70,000.00		\$ 58,648.60				\$ 90,000.00
Refunds (for classes)								more paid instructors
Supplies - Studio		\$ 35,000.00		\$ 27,611.05				\$ 35,000.00
Rent		\$ 21,120.00		\$ 17,850.00				\$ 21,120.00
Repairs and Maintenance		\$ 5,000.00		\$ 4,027.08				\$ 8,000.00
Utilities		\$ 19,000.00		\$ 16,800.00				klm repairs
Professional Services		\$ 2,600.00		\$ 2,405.00				increased power use
Supplies - Office		\$ 1,000.00		\$ 902.57				insurance increase
Miscellaneous		\$ 2,045.00		\$ 8,236.73				incl. volunteer events
	\$ 155,000.00	\$ 189,065.00		\$ 156,820.52		\$ 183,000.00	\$ 219,020.00	
Net Income / Loss	-\$ 34,065.00			\$ 86,878.67		-\$ 36,020.00		

Casino year

DETAILS of combined items

Classes/Programming Income		Classes/Programming Income	
Class Income	91000	Class Income	110000
Donations	500	Donations	1000
Donations-Studio	800	Donations-Studio	5000
Student Fees		Student Fees	
Sales Commissions		Sales Commissions	
Miscellaneous Income		Miscellaneous Income	
Casino Income		Casino Income	
Fundraising Income		Fundraising Income	2000
Miscellaneous Income		Miscellaneous Income	
Investment Interest Income		Investment Interest Income	
Provincial Gov't Income		Provincial Gov't Income	
Professional Services		Professional Services	
Accounting/Bookkeeping		Accounting/Bookkeeping	
Legal Fees		Legal Fees	
Licenses/Permits	100	Licenses/Permits	100
Insurance	2500	Insurance	2500
Miscellaneous Expenses		Miscellaneous Expenses	
Bank Service Charges	45	Bank Service Charges	200
Casino Expenses		Casino Expenses	
Fundraising Expenses		Fundraising Expenses	3000
Uncategorized Expenses	2000	Uncategorized Expenses	5000

Wheatland Society of Arts

Profit & Loss

January through October 2025

	Jan - Oct 25
Ordinary Income/Expense	
Income	
Casino Income	64,157.11
Class Income	100,859.00
Donations	1,876.00
Donations - Studio Supplies	5,197.00
Fundraising Income	2,269.93
Grants	2,500.00
Investment Interest Income	236.15
Membership Income	3,234.00
Miscellaneous Income	16,150.00 County # 16,000
Municipal Gov't Income	40,000.00 Town
Private Party Income	7,220.00
Total Income	243,699.19
Expense	
Advertising and Promotion	6,561.77
Bank Service Charges	57.75
Casino Expenses	
Casino Advisor	2,350.95
Miscellaneous Expense	75.00
Casino Expenses - Other	0.00
Total Casino Expenses	2,425.95
Fundraising Expenses	1,336.90
Insurance Expense	2,405.00
Internet Expense	846.70
Outside Services	
Instructor Fees	58,648.60
Outside Services - Other	12,931.02
Total Outside Services	71,579.62
Rent Expense	17,850.00
Repairs & Maintenance	4,027.08
Supplies - Office	902.57
Supplies - Studio	27,611.05
Uncategorized Expenses	4,416.13
Utilities Expense	16,800.00
Total Expense	156,820.52
Net Ordinary Income	86,878.67
Net Income	86,878.67

1:17 PM
2025-05-03
Accrual Basis

Wheatland Society of Arts
Profit & Loss
May 2024 through April 2025

Fiscal Year

as presented at
2025 AGM

	May '24 - Apr 25
Ordinary Income/Expense	
Income	
Class Income	122,179.00
Donations	9,013.63
Donations - Studio Supplies	4,393.00
Fundraising Income	457.00
Grants	14,880.00
Investment Interest Income	236.15
Membership Income	3,470.00
Miscellaneous Income	0.00
Municipal Gov't Income	40,000.00
Private Party Income	5,260.00
Total Income	199,888.78
Expense	
Advertising and Promotion	8,952.71
Bank Service Charges	45.00
Casino Expenses	
Miscellaneous Expense	75.00
Casino Expenses - Other	0.00
Total Casino Expenses	75.00
Fundraising Expenses	6,406.00
Insurance Expense	1,905.00
Internet Expense	1,016.04
Outside Services	
Instructor Fees	67,779.57
Outside Services - Other	17,507.46
Total Outside Services	85,287.03
refund	485.00
Rent Expense	21,420.00
Repairs & Maintenance	3,875.32
Supplies - Office	1,031.95
Supplies - Studio	31,270.14
Uncategorized Expenses	1,021.45
Utilities Expense	20,181.39
Total Expense	182,972.03
Net Ordinary Income	16,916.75
Net Income	16,916.75

Wheatland Society of Arts **average weekly schedule

Monday	
Art Studio	
10-11:30	Adaptive Art weekly class
12:30-3:30	Young at Heart open studio for seniors
4-5:30	Afterschool weekly class age 6-9
6:30-8	Pre-Teen weekly class age 9-12
Pottery Studio	
1-3:30	Wheel Throwing session weekly class age 9+
6-8:30	Wheel Throwing session weekly class age 9+
5-8:30	open studio
Tuesday	
Art Studio	
10-11	homeschool age 5-9
11:15-12:30	homeschool age 10+
12:45-1:45	homeschool age 5-9
4-6	youth -pop up class
7-9	youth or adult -pop up class
Pottery Studio	
11-2	open studio
6-8:30	Wheel Throwing Level 2 weekly class age 16+
6:30-9	Handbuild session weekly class age 16+
6-9	open studio
Wednesday	
Art Studio	
10-11	Preschool age 3-5+
12-1:30	homeschool pop up class
2-5	Instructor Mentorship Studio
6-9	Instructor Mentorship Studio
Pottery Studio	
6-8:30	Wheel Throwing session weekly class age 9+
6:30-9	handbuild pop up class age 16+
6-9	open studio
Thursday	
Art Studio	
10-3	open studio
4-6	youth -pop up class
7-9	youth or adult -pop up class
6-9	Stained glass studio (2 Thurs/mo)
Pottery Studio	
6-8:30	Wheel Throwing session weekly class age 9+
6:30-9	handbuild pop up class age 9+
6-9	open studio

Friday	
Art Studio	
9-12	Carving open studio weekly
12:30-2:30	Adaptive Art weekly class
7-9:30	Wine and Paint age 18+ (2/mo)
7-9	pop up class or private event (2/mo)
Pottery Studio	
6-8:30	Wheel Throwing session weekly class age 9+
6:30-9	youth -handbuild pop up class age 9+
6:30-9	other pop up event most weeks
6-8:30	open studio
Saturday	
Art Studio	
10-3	Various art workshops
4-6	various youth or adult pop up class
7-9	various class or private event
Pottery Studio	
9-3	open studio
4-9	various private event or pop up class
Sunday	
Art Studio	
	various private event or class -flexible booking times
Pottery Studio	
10-12:30	Wheel Throwing session weekly class age 16+
PM	various private event or class -flexible booking times

Fall 2025 General Information on Fees and Programming

Membership year: Jan 1 to Dec 31

Adult membership: \$20/year; drops to \$10 at July 1

Adaptive membership: no charge

Youth membership: no charge (lasts until 18th birthday)

Membership is required for youth but optional for adults

For most of our programming supplies are included in the cost of the class so people do not need to purchase items just to participate.

Art Studio

Weekly low cost Programming

- Young at Heart: \$3 members, \$5 non-members *designed for seniors but all are welcomed
- Open Studio Thursdays: \$3 members, \$5 non-members ***open to anyone**
- Adaptive Art (for handicapped): \$0 >2 classes per week
- Youth Programs: \$25 per month
 - Preschool Club (age 3-5)
 - After School (age 5-9)
 - Pre-Teen (age 9-12)
 - Homeschool (age 5-9, age 10+)
 - Pop-up youth art classes: \$10
 - Teen Nights (age 13-17) \$5-10
- Teens are also welcome at many adult classes

Family Paint Day: \$5/person (to max of \$15 per family group)

Holiday "Events" are free or a \$5 drop in fee

Artist Demos vary in cost from \$0 to \$20

Art shows are free admission

Adult Classes (Adult and 16+, adult and 9+) vary from \$25/class to \$50/class

Workshops vary from \$50 - \$185

Wine and Paint nights: \$35 members/\$40 non-members

> 2 per month (18+ only, members and invited guests only)

Private events and birthday parties > cost varies

'Out of Studio' Events >cost varies

Pottery Studio (cost of all classes includes supplies and firing)

Handbuild Classes – Adult and 9+ * \$30 youth, \$40 member, \$50 non-member

Homeschool handbuild - \$27/class

Youth handbuild - \$30/class

Wheel Throwing Session – 7 nights > \$260 (adult and 16+, adult and 9+)

*6 different session per week offered

Handbuild Session – 6 nights >\$210 youth and member, \$220 non-member

Open Studio >\$50/12 hours and \$50 for bag of clay *all tool use, glazing and firing included

Private Events and birthday parties >cost varies *all tool use, glazing and firing included

Snapshot of measurable Stats

	Jan 1 to end of			
	Oct 2022	Oct 2023	Oct 2024	Oct 2025
Adult Memberships	65	112	162	190

	Running totals as at end of			
	Oct 2022	Oct 2023	Oct 2024	Oct 2025
Lifetime Memberships	20	49	49	49
Youth Memberships	236	418	526	649
Adult Participants	245	481	873	1273
Youth participants	210	419	589	760
Pottery participants		331	405	606 (484 adult, 122 youth)

Facebook Followers	930	1223	1417	1583
Instagram followers	163	388	454	484
MailChimp adult list	246	331	274	356
MailChimp youth list	232	332	272	315

Attendance Throughput	Jan - Oct 2025
Regular weekly programs	777
Planned classes/workshops	1,488
Pottery Programs	518

Estimate Volunteer hrs	9,200
------------------------	-------

Yearly	Volunteerism estimates		
2528	Board meetings and management		
	9 at 6 hr/mo x 12 mo	648	
	treasurer	780	15hr/week x 52
1100	programming		
	Brandy -chair, team lead	780	15hr/week x 52
	meetings and followup	320	10 person x 4hr x 8 meetings
1665	class/event volunteers		
	total of all volunteer sheets	1665	
300	instruction		
	total of all volunteer sheets	300	estimate
400	fundraising		
	10 persons @ 10 hrs x 4 events	400	
1560	advertising		
	Janet - chair, team lead	1040	20 hr/wk x 52 week
	LeeAnn -website	260	5 hr/wk x 52
	Darlene - facebook	260	5 hr/wk x 52
570	supplies		
	Sarena -chair, team lead	520	10 hr/wk x 52 *use own gas and vehicle
	others occassional	50	
1144	facility maintenance		
	Sarena -chair, team lead	260	5 hr/wk x 52
	others as needed	260	5 hr/wk x 52
	pottery studio	624	12 hr/wk x 52 week
9,267	TOTAL estimated volunteer hours		

Volunteer sheet Nov 2024-Oct 2025

56 Bonnie Bishop
 190 Janet Kurka
 55 Devony Greentree
 81 Amber Scarlett
 109 Chris Scarlett
 85 Shelby St Jean
 43 Monica Esquivel
 45 Lana Dundas
 42 Rosie Kenney
 42 Barbara Gregory
 20 Audrey Bushgens
 85 LeeAnn Praud
 281 Tanya Molnar
 11 Betty Sylvester
 174 Sarena Dobmeier
 123 Brandy Hebbes
 107 Shelby Wang
 116 Larry Warman
1665

Repeat Classes in the Art Studio

Needle Felting

Needle felting is a form of art where you poke wool repeatedly with a needle to create forms like landscapes, adorable animals, or even sculptures of people. Needle felting is easy to learn and incredibly fun! All supplies included! No experience is required!

Wine & Paint Night

2nd and last Friday of all months (almost!) 7:00 to 9:30 PM
\$35 Members / \$40 Non-members
Includes wine, beverages, snacks and all art supplies
A relaxing evening of art, laughter, and fun.
Projects are designed to ensure individuals of all levels of artistic ability will create fun and thematic pieces of art.
No art experience required!

Wine & Paint classes
are for
Members and
invited guests.
Register for your
invitation.

Monthly Family Paint Days and other Family Events

Occasionally we will offer creative events to give family groups the opportunity to enjoy art together.
All ages are invited. No experience is required.
Watch for advertising by email, Facebook, Instagram, and our website.
All supplies included.

Families must register (? number of persons time and session?)
to allow us to manage studio space.
Made possible by funding from community sources.

Stained Glass Workshops

Throughout the workshops this season, you will be guided through the process of selecting and cutting glass, as well as mastering the methods of framing and soldering. No experience is necessary. All supplies included.
Closed-toe shoes are recommended.

Equipment limits the number of spaces available in these workshops.
Register to save your space.

Those who take these classes will have the opportunity to participate in Stained Glass Open Studio which runs:

2 Thursdays each in September, October and November
September 11, 18, October 6, 16, November 20, 27.

All art supplies are included in our programs unless otherwise noted.
Beginners are always welcome

DID YOU KNOW?

The difference between stained glass and painted glass is how it is made.
To create stained glass, an artisan adds pigments to the glass and then fires it at high temperatures to permanently change the appearance of the material.
With painted glass, color is added after firing and may rub off or fade with age.

Youth Art Programming

After School Art

(age 6 to 9) with Megan Fachini
Mondays 4 to 5:30 PM
\$25/month
Join Megan to make a fresh and unique piece of art every week.

Preteen Art

(age 9 to 12) with Amber Scarlett
Mondays 6:30 to 8 PM
\$25/month
Join Amber every Monday as she creates and demonstrates a variety of fun projects! You will get the opportunity to play and create with mediums such as acrylic, watercolour, graphite, paper, pastels and more.

- September 8, 15, 22, 29
- October 6, * 20, 27
- * no class Thanksgiving Monday, October 13
- November 3, 10, 17, 24

ALL YOUTH are required to have a membership on file. There is NO CHARGE for a Youth Membership.

Homeschool Art Classes with Emmeline Keeling

Tuesdays

age 5-9 10 to 11 AM \$27
age 10+ 11:15 AM to 12:30 PM \$30
age 5-9 12:45 to 1:45 PM \$27

Session 1 (6 classes total)

- September 9, 16, 23, 30, October 7, 14

Session 2 (6 classes total)

- October 21, 28, November 4, * 18, 25, December 2 (*No class Nov. 11)

Join Emmeline, a former homeschooler, for a fun and creative art class every Tuesday! You will explore different art mediums and techniques to create your own unique and captivating artwork.

Preschool Art

(age 3 to 5) with Emmeline Keeling
Wednesdays 10 to 11 AM
\$20/month
Bring your preschooler to this fun, hands-on arts and crafts club. Each week we will make two fun projects for your child to take home. Make sure you wear some old clothes because we are going to get messy! Younger and older siblings are welcome to join in too! Each child who would like to participate in the crafts must be registered.

- September 10, 17, 24
- October 1, 8, 15, 22, 29
- November 5, 12, 19, 26

Teen Art (age 13 to 15)

We have combined 'teens and adults' and 'preteens and teens' in many of our classes for teen artists to choose from, to develop art skills and styles with different materials and mediums.

Combination age groups allow a larger selection of options 'FOR ALL'

We offer many additional YOUTH programs in this brochure!
Also refer to our website, follow Facebook and Instagram

Regular Programs in the Art Studio



These classes run every week.
Art supplies are available at the studio at minimal cost.

Adaptive Art

Mondays 10 to 11:30 AM
Fridays 12:30 to 2:30 PM

No charge

This program allows people with intellectual and physical disabilities to explore their creative side while socializing with their peers. The artistic opportunity can boost self-esteem and give a sense of achievement. This is facilitated by an instructor with a disability, who values the diversity of the students' artistic accomplishments.

This program is made possible by the caring generosity of
Town of Strathmore funding.

Please register to mnfsmore@gmail.com

Young at Heart Art - Drop-In

Mondays 12:30 to 3:30 PM

Members \$3 / Non-members \$5

Join seniors and other art enthusiasts in the studio to socialize while being creative as you work on your own project. Members are on-site to assist and inspire as you create your masterpiece.



Instructor Studio with Nancy-lynn Hughes Mentorship Program

Wednesdays - 2 sessions each day - Choose from 2 to 5 PM or 6 to 9 PM
Register for 4 classes at a time.

Members \$120 / Non-members \$135 (4 classes)

Artists of all skill levels are invited. Work on your own project in any medium you choose. Nancy will provide one-on-one attention to artists of every level from the beginner wanting to become serious to guiding the experienced artist to new levels. She can also offer advice on many other art related topics such as 'art as a business'.

Open Art Studio - Drop-In

Thursdays 10 AM to 3 PM

Members \$3 / Non-members \$5

Come to the studio to work on your projects in a space that inspires creativity, self-expression, and sharing of ideas with other artists. A volunteer will be on site to assist in finding supplies. Cost of studio supplies used will be determined each time. There will be no formal instruction in this studio time, only friendly sharing of ideas and experience.



Stained Glass Open Studio

with Tanya Molnar and LeeAnn Praud

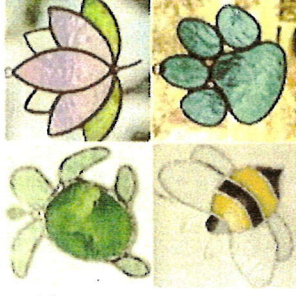
2 Thursdays each in September, October and November 6 to 9 PM

September 11, 18, October 9, 16, November 20, 27

Members \$10 / Non-members \$15 (Adults and 16+)

Drop In to the art studio and play with glass! There will be no formal instruction, but volunteers will assist you in finding supplies. Don't miss out on your chance to make a beautiful stained-glass creation of your choosing!

- Cost includes the use of grinders and solder guns.
- Consumable supplies such as glass, foil, and solder will be purchased for an additional cost at the studio.
- Students can bring their own glass if they wish.



*To participate in Open Studio, participants MUST have taken at least one stained glass class or workshop with WSA.
(There are only 6 spots available for Open Studio. First come, first serve.)*

Wood Carving Open Studio - Drop-In

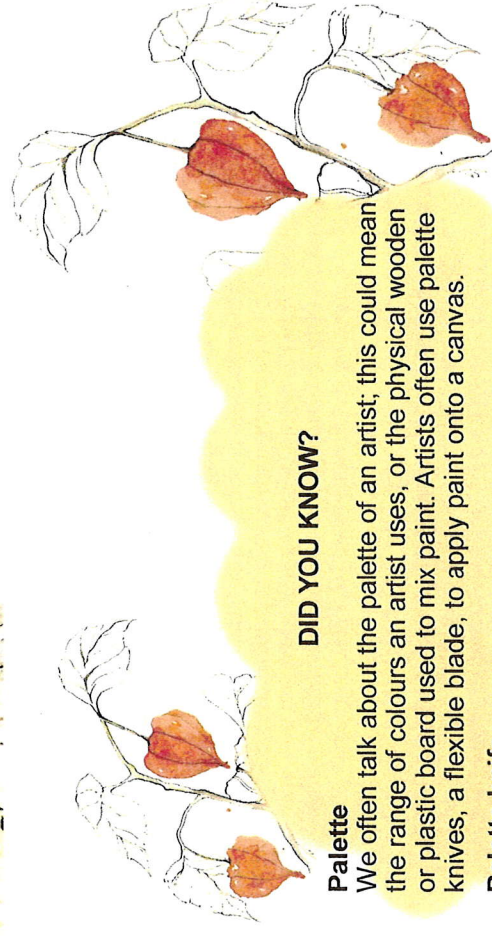
(adults and 16+)

Fridays 9 AM to noon

Members \$3 / Non-members \$5

Join other carvers to reconnect with this lost art form as you carve, paint, and finish beautiful wooden creations. Please bring your own carving tools and supplies.

Studio tools may be available upon request.



DID YOU KNOW?

Palette

We often talk about the palette of an artist; this could mean the range of colours an artist uses, or the physical wooden or plastic board used to mix paint. Artists often use palette knives, a flexible blade, to apply paint onto a canvas.

Palette knife

A type of spatula typically used to mix paint on the palette, but sometimes also used to apply or remove paint from the canvas

Pottery Studio

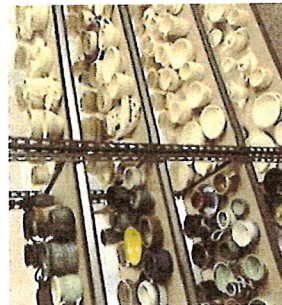


Open Pottery Studio (*ages 9+)

(*ages 9-15 MUST be accompanied by an adult)

A volunteer studio attendant will be on site to assist with questions and locating supplies – however, there is no instructor. Work on your own project alongside others in our creative studio space.

***All participants of Open Studio must be members of WSA**



To take part in Hand-Build at Open Studio, we require participants to have taken at least one 6-week hand-build course with Wheatland Society of Arts.

To take part in Wheel Throwing at Open Studio, we require participants to have taken at least one Level I wheel throwing session with

Regular Weekly Pottery Open Studio*

- Mondays 5 to 8:30 PM with Elya Ewing
- Tuesdays 11 AM to 2 PM with Angela Geeraert (excluding November 11)
- Tuesdays 6 to 9 PM with Katherine Smith
- Thursdays 6 to 9 PM with Katherine Smith
- Fridays 6 to 8:30 PM with Katherine Smith (excluding Oct. 31 & Nov. 14)
- Saturdays 9 AM to 3 PM with Denise Peterson and Stacey Grabham

Costs:

Studio Time: 12 hours for \$50.00 or 25 hours for \$100.00

Supplies: \$44.00 for 22 lb bag of clay as well as use of studio tools and glazes and firing of your pieces.

In-house supplies only –

NO outside supplies will be permitted (clay, glazes, etc.)

Purchased clay for each user will be labelled and stored at the studio.

Participants will purchase both hours and supplies; all of which will be kept track of on a handy Art Pass!

We look forward to having you join us at The WSA Pottery Studio for this great opportunity to unleash your creativity.

Don't miss out!



DID YOU KNOW?

Pottery : noun [pät-ə-rē]

: articles made from clay that is shaped while moist and hardened by heat (plural - potteries)

Pottery – once a month

Homeschool Pottery Classes (ages 9+) with Emmeline Keeling
3 Mondays, September 29, October 27, November 24 1 to 3 PM

\$23 youth per class (register for 1, 2 or all 3)
The autumn chill has returned- and so have the Homeschool Pottery classes!

Join Emmeline to learn and explore the exciting world of clay. The possibilities are truly endless! Participants will develop their skills in hand-building using techniques such as slab, pinch, and coil building. Additionally, they will learn about glazing, textures, sculpting, and more.

Each class offers the opportunity to create, customize and paint a new and fun clay project!

Clay Handbuilding

6 week Clay Hand-build Course (adults and 16+) with Katherine Smith

Session 1 **EARLY AUTUMN**

6 Tuesdays, September 9, 16, 23, 30, October 7, 14 6:30 to 9 PM

Session 2 **LATE AUTUMN**

6 Tuesdays, October 28, November 4, * 18, 25, December 2, 9 6:30 to 9 PM
*No class on Nov. 11

\$210 Members, \$220 Non-members (for all 6 classes)
All supplies including clay, tools, glazes, and firing are included!
Beginner and experienced potters are welcome!

Join Katherine for 6 fun weekly clay hand-build classes! Participants will learn the basics of hand-building using various techniques such as pinch, coil, and slab building. Participants will also learn to attach pieces, how to fix and repair pieces, sgraffito, how to carve, how to use transfers, and so much more! Register now for this fun and educational course!

Week 1 • Pinch (Small Pots) Slab (Med. Platter) Coil (Vase)

Week 2 • Template (2 mugs)

Week 3 • Underglaze, Transfers, Sgraffito, Glazing Techniques

Week 4 • Combining Techniques on 1 piece (bring your ideas)

Week 5 • Completing pieces and Glazing

Week 6 • Complete Glazing

Those who take a 6-week clay hand-build course will be eligible to participate in "Open Studio" time – where you can purchase studio time and supplies to work on your own projects under minimal supervision.

DID YOU KNOW?

Sgraffito : noun [zgra-fē-tō]

: decoration by cutting away parts of a surface layer (as of plaster or clay) to expose a different colored ground
plural : sgraffiti [zgra-fē-tē]

Pottery Wheel Throwing Classes Level 1

- geared towards beginner potters, but anyone wishing to hone their basic skills will benefit!
- 7 weekly classes per session

(age 9-15 MUST be accompanied by an adult)

Session 1 • Level 1 • EARLY AUTUMN

DAY	TIME	AGE GROUP	DATES	INSTRUCTOR
MONDAY	1 to 3:30 PM	* Ages 9+	Sept. 8, 15, 22, 29, Oct. 6, * 20, 27	Elya Ewing
MONDAY	6 to 8:30 PM	* Ages 9+	Sept. 9, 16, 23, 30, Oct. 7, 21, 28	Elya Ewing

*Note: no class on October 13

WEDNESDAY	6 to 8:30 PM	* Ages 9+	Sept. 3, 10, 17, 24, Oct. 1, 8, 15	Stacey Grabham
FRIDAY	6 to 8:30 PM	Adults and 16+	Sept. 5, 12, 19, 26, Oct. 3, 10, 17	Katherine Smith

Session 2 • Level 1 • LATE AUTUMN

DAY	TIME	AGE GROUP	DATES	INSTRUCTOR
MONDAY	1 to 3:30 PM	* Ages 9+	Nov. 3, 10, 17, 24, Dec. 1, 8, 15	Elya Ewing
WEDNESDAY	6 to 8:30 PM	* Ages 9+	Nov. 5, 12, 19, 26, Dec. 3, 10	Stacey Grabham
FRIDAY	6 to 8:30 PM	Adults and 16+	Oct. 24 * Nov. 7, * 21, 28, Dec. 5, 12, 19	Katherine Smith

*Note: no classes October 31, November 14
(age 9-15 MUST be accompanied by an adult)

Cost: \$260.00 per session All supplies and firing are included!

Have fun in the Pottery Studio and enjoy learning how to make bowls, mugs, and more on the potter's wheel! Choose the day of the week that suits you best and learn the exciting skill of wheel throwing! Join Elya, Stacey, or Katherine for 7 classes where you will learn how to use the potter's wheel to create your own ceramic pieces. You will be amazed by what you can do with clay!

Following the instructor, participants will learn through demonstrations and by practicing their throwing techniques. Students will do their own setup and clean up.

Part of each class time will focus on proper setup and clean up as these are crucial aspects of working with clay.

Those who take introductory classes will be eligible to participate in "Open Studio" time where you can purchase studio time, wheel time, and supplies to work on your own projects under minimal supervision.

Pottery Wheel Throwing Classes Level 2*

- *To join Level 2, participants MUST have taken at least one, preferably two, beginner level Wheel Throwing courses with WSA to join
- 7 weekly classes per session

Session 1 • Level 2 • FALL dates

DAY	TIME	AGE GROUP	DATES	INSTRUCTOR
TUESDAY	6 to 8:30 PM	Adults and 16+	Sept 2, 9, 16, 23, 30, Oct. 7, 14	Denise Peterson

Session 1 • Level 2 • FALL dates

DAY	TIME	AGE GROUP	DATES	INSTRUCTOR
TUESDAY	6 to 8:30 PM	Adults and 16+	Oct. 28, Nov. 4, * 18, 25, Dec. 2, 9, 16	Denise Peterson

*No Class on November 11

Cost: \$280.00 per session One box M340 clay and firing are included.
(additional clay can be purchased in the studio)

Are you ready to take your wheel throwing skills to the next level?!

In this fun course, potters will have the opportunity to further hone their wheel throwing skills! Participants will be making more complex forms including plates, lidded casseroles, tea pots, and more.

Following the instructor, participants will learn through demonstrations and by practicing their throwing techniques. Students will do their own setup and clean up.

Students will do their own setup and clean up. Part of each class time will focus on proper setup and clean up as these are crucial aspects of working with clay.

*Potters registering at this level should have mastered Level 1 and be able to consistently center 1 to 2 pounds of clay.

DID YOU KNOW?

M340 clay : is made from a combination of A3 and B stoneware materials. Compared to bodies made from refined industrial minerals, M340's diversity of ultimate particle sizes produces a body of much higher dry strength. Its parent materials are also highly consistent, pure, and free of foreign particles.



Not everything is in this brochure!

- Additional programming may be planned after printing of this brochure, so please check our website, Facebook and Instagram.

Art Studio Regular Hours

Monday 10 AM to 4 PM
Tuesday 1 to 4 PM
Wednesday 10 AM to 2 PM
Thursday 10 AM to 3 PM
Friday 9 AM to 2 PM

Pottery Studio Hours

Monday 5 to 8:30 PM
Tuesday 11 AM to 2 PM
Tuesday 6 to 9 PM
Thursday 6 to 9 PM
Friday 6 to 8:30 PM
Saturday 9 AM to 3 PM

Each studio is open whenever a class is scheduled.

Refer to the website calendar for all information.

Both studios are closed on holidays.



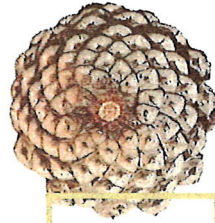
How to register for a class?

- Our classes and workshops require registration, as space is determined by the nature of the class and the type of medium being used.
- To book your space and prepay, register through our website, or contact programming@wheatlandarts.ca
- **Please state the name, cost and date of the class, your name and phone number.**
- Prepaid registration will take priority.
- Prepay by cash at the studio or e-transfer to treasurer@wheatlandarts.ca
- **State your name and the name and date of the class with e-transfer.**

- Register for any program in this brochure at any time.

Want to get informed by email?

- Get on our mailing list.
- Contact us at pc@wheatlandarts.ca



Want to teach an art class?

- We are always seeking local art instructors.
- If interested, please contact our program coordinator at pc@wheatlandarts.ca

Membership

Purchase your membership now!
Membership benefits include...

- Priority information on all programs
- Reduced pricing on most programs
- Exhibit your artwork on the website (1-3 pieces)
- Be a part of a vibrant ART community in Strathmore and area

Adult Membership fees

\$20.00/year (January 1 through December 31)
\$10.00/half year (July 1 through December 31)

Youth Membership fees – No Charge



Volunteer with us

The Wheatland Society of Arts could not survive without the tireless efforts of our volunteers.

- We are always eager to have new volunteers join our team.
- If you are interested, please contact us. info@wheatlandarts.ca
- Studies show that volunteers live longer and are healthier
- Working alongside people who feel as strongly as you do about supporting a particular cause creates a path to developing strong relationships with others.
- Monthly Board meetings are open to everyone, the second Wednesday of most months.
(refer to our website, Facebook and Instagram for meeting notifications)
- Learn more about getting involved by contacting info@wheatlandarts.ca

DID YOU KNOW?

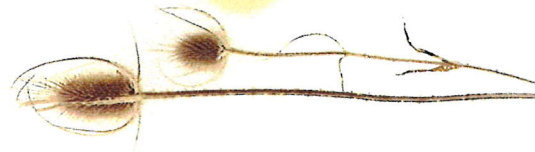
Benefits of being a volunteer

- **Improves physical and mental health.**
Volunteer activities keep people moving and thinking at the same time
- **Provides a sense of purpose and teaches valuable skills.**

The work that volunteers provide is essential to everyday activities, giving volunteers a sense of purpose, especially when giving their time and talent in the areas they find meaningful.

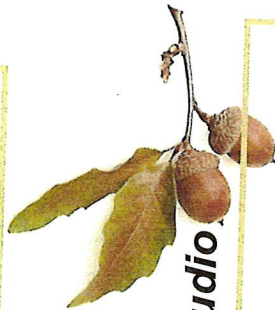
- **Nurture new and existing relationships.**

Volunteering increases social interaction and helps build a support system based on common interests.



Out of Studio Art programs

- We can bring Art to you and your community!
- 'Out of Studio' ART programs can be arranged for communities in Wheatland County.
- For more details contact programming@wheatlandarts.ca



Special Events / Rent the Art Studio

BOOK OUR FACILITY

For more information contact programming@wheatlandarts.ca

SPACE RENTAL

We have the perfect environment for your 'not-for-profit' and 'for profit' event. Rent our space for minimum fees. (tables and chairs provided) Supplies are not included.

ART EVENTS

Our facility is available to rent for birthday parties, private or corporate functions, team building activities, fund raisers, wine and cheese paint nights and more.

Each participant will create an art piece that is customized to what your group will be interested in.

We will provide all the art supplies and our instructor will assist your group to complete their own personal masterpiece.

Art Event fees are minimal and vary depending on the art supplies required.

Ask for information for supply intensive mediums. (clay, encaustic, paint pour, etc.)

BIRTHDAY PARTY

Enjoy a fun and original event with all the trimmings!
\$140 for 2 hour basic paint event for up to 8 guests.
(\$10 for each additional guest)

PRIVATE ART EVENT

Plan your own Art experience
\$200 for a 2-hour basic paint event for up to 10 participants.
(\$10 for each additional participant and \$30 for each additional hour)
Art groups are welcome to use our studio for their activities.

Wheatland Society of Arts

was incorporated in November of 1986 and has provided various visual arts opportunities ever since. Originally it was limited to small sets of classes for adults only; however, from the very beginning the vision was to secure a studio space and offer a wide range of visual arts instruction.

Dedicated volunteers managed to hold the **WSA** together until late in 2016 when we secured a studio space to call home.

In January of 2017, the grand opening of **Wheatland Society of Arts Studio and Gallery** was the beginning of the long awaited new chapter for the **WSA** and the original vision began to build.

A tiny gallery was part of the facility for a short while but currently the space is strictly an art studio. Through endless volunteer hours and the generosity and support of the community, the **WSA** has grown into a thriving hub of visual art activity.

What we do is largely possible because of the continued support and funding from Town of Strathmore and Wheatland County and there are many local groups and individuals that deserve our deepest gratitude as well. In addition to operating in Strathmore, we hire instructors locally as much as possible, seek and welcome new volunteers, offer 'out-of-studio' and private event options, and collaborate with other groups.

In the summer of 2023 we were pleased to host the grand opening of the **Wheatland Society of Arts Pottery Studio** in the space immediately adjacent to the art studio.

Our vast programming options offer something for all ages, all abilities, and all the demographic groups we can possibly accommodate. From preschool to seniors, free to higher-priced, individual instruction to huge intergenerational classes, skilled talent to those with disabilities, and much more. We have something for everyone.

Much advancement has been made in the awareness of the benefits of art to social and mental well-being.
We play our part to address this need.

Our motto '**ART FOR ALL**' is the underlying driving force as we strive to serve Strathmore and Wheatland County.

DID YOU KNOW?

Most people, if asked, would deny being an artist. We assume that to be an artist, we must be a virtuoso or have created a masterpiece, but this is simply not true. The truth is that everybody has the capacity to express themselves through art, and perhaps more surprisingly, we can all benefit from doing so.

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Strathmore & Wheatland County Christmas Hamper Society		
CONTACT PERSON:	Marilyn Galvin		
PHONE NUMBER:	403-803-9492		
MAILING ADDRESS:	Street	PO Box 2494	
	City	Strathmore Alberta	
	Postal Code	T1P 0H3	
EMAIL ADDRESS:	christmashampersociety@gmail.com		
WEBSITE:	christmashampersociety.com		

TOTAL FUNDING REQUEST:	\$	5,000.00
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TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

SWCCHS provides Christmas Hampers to families in need at Christmas Time. We provide to all of Strathmore along with to the County of Wheatland.

We provide to each family who applies a healthy Christmas day Experience hamper along with toys for all children 1<month-18 years of age

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

All funds received are used to purchase for the needed toys and foods that are not donated. Turkeys and hams when necessary . Sobey's helped tremendously last year in providing the turkeys and hams by donation at their tills. We ask each family what they prefer a turkey or a ham.

Currently our toy inventory is depleted and a large number of toys will have to be purchased for this year.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Distrubution Day :	Friday December 19	to	Saturday December 20, 2025
		to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Friday 19th will be from : 10:00 am - 6:00 pm	Saturday 20 will be from 9:00 to 6:00 pm

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	33 Wheatland Trail (AG Pavillion Rodeo Grounds)		
City	Strathmore Alberta	Postal Code	T1P 1W7

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

The Christmas Hamper is run solely by volunteers that number changes from year to year. We do have a dedicated group that works very hard and is very passionate about the Christmas Hamper. We estimate this year to provide hampers to 297 families and toys to 391 children. Last year numbers were up by 40 with the toy hampers. There is no cost to apply for a hamper

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

This Christmas Hamper project gives hope and Joy to many families whom happen to be struggling at this time of year. Christmas is suppose to be merry and bright . We get to see the smiles we get to cry with some on distribution day and it is wonderful feeling to do what we do for so many

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

I do not know about any other service of our kind in Strathmore or the county of Wheatland



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Marilyn Galvin

PRINT TITLE OF APPLICANT

President

SIGNATURE OF APPLICANT



THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

P.O. Box 2492, Strathmore, Alberta T1P 0H3

Phone: 403-934-9090

Charity No. 890699549RR0001

2025 Campaign Budget

Surplus brought forward
Cash in bank: T-Bill 1:
T-Bill 2:
Chequing:

Total Cash
Food inventory
Toy/Clothing Inventory
Total Cash and Inventory at July 1, 2025

\$ 33,428
\$ 10,000
\$ 106,050

\$ 149,477
\$ 3,996
\$ 7,013

\$ 160,487

<u>Donations</u>	<u>Actual 23/24</u>	<u>Unapproved 24/25</u>	<u>Change Yr to Yr</u>	<u>Budget Change</u>	<u>Budget 2025</u>
Food Products	\$ 40,540	\$ 30,724	-24.2%	2.0%	\$ 31,339
Toys/Cloths	\$ 29,887	\$ 25,266	-15.5%	2.0%	\$ 25,771
Cash & Gift Card	\$ 92,364	\$ 110,329	19.5%	2.0%	\$ 112,536
Fund Raising	\$ 1,827	\$ 6,299	244.9%	-68.2%	\$ 2,000
Total Donations	\$ 164,617	\$ 172,618	4.9%	-0.6%	\$ 171,645

Total Cash, Inventory & Donations:

\$332,132

<u>Program Distribution Costs</u>	<u>Actual 23/24</u>	<u>Unapproved 24/25</u>	<u>Change Yr to Yr</u>	<u>Budget Change</u>	<u>Budget 2025</u>
# Food Hampers Distributed	246	288	17.1%	3.0%	297
# Toy Hampers Distributed	332	380	14.5%	2.8%	391
Average Cost per Food Hamper	\$ 360	\$ 304	-15.4%	5.0%	\$ 320
Average Cost per Toy Hamper	\$ 104	\$ 107	3.1%	3.0%	\$ 111
Total Distribution Costs	\$ 123,091	\$ 128,513	4.4%	7.4%	\$ 138,061
Administration Expense					
Rent	14,773	\$ 18,470	25.0%	0.0%	\$ 18,470
Other Administration Expenses	10,248	\$ 13,903	35.7%	16.8%	\$ 16,239

Total Expenditures \$ 148,112 \$ 160,886 \$ 172,770

Closing Cash/Inventory at year-end:

\$ 159,362

Chairperson

Treasurer

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Financial Statements

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Financial Statements

Statement of Assets and Liabilities

Year Ended June 30, 2025

Statement of Changes in Net Assets

Statement of Cash Flows

Notes and Explanatory Information

Independent Auditor's Report

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

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Year Ended June 30, 2025

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INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of The Strathmore & Wheatland County Christmas Hamper Society

We have reviewed the accompanying financial statements of The Strathmore & Wheatland County Christmas Hamper Society (the organization) that comprise the statement of financial position as at June 30, 2025, and the statements of revenue and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Basis for Qualified Conclusion

In common with many charitable organizations, the Society derives revenue from cash, food and toy donations, the valuation and completeness of which is not susceptible to satisfactory review verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Society and we were not able to determine whether any adjustments might be necessary to donations, deficiency of donations over expenses, current assets and net assets.

Qualified Conclusion

Based on our review, except for the possible effects of the matter described in the Basis for Qualified Conclusion paragraph, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of The Strathmore & Wheatland County Christmas Hamper Society as at June 30, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Gregory, Harriman & Associates LLP

Strathmore, Alberta
October 22, 2025

Gregory, Harriman & Associates LLP
Chartered Professional Accountants

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Statement of Financial Position

June 30, 2025

	2025	2024
ASSETS		
CURRENT		
Cash	\$ 139,477	\$ 119,372
Short term investments (Note 3)	10,000	10,000
Accounts receivable	4,200	1,200
Inventory (Note 4)	11,043	14,506
Goods and Services Tax receivable	740	663
Prepaid expense - current (Note 5)	2,496	11,300
	<u>167,956</u>	<u>157,041</u>
LONG TERM PREPAID EXPENSE (Note 6)	<u>32,504</u>	<u>33,754</u>
	<u>\$ 200,460</u>	<u>\$ 190,795</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	<u>\$ 2,603</u>	<u>\$ 2,594</u>
NET ASSETS		
General fund (Note 2)	164,430	156,015
Restricted fund (Notes 2, 7)	<u>33,427</u>	<u>32,186</u>
	<u>197,857</u>	<u>188,201</u>
	<u>\$ 200,460</u>	<u>\$ 190,795</u>
COMMITMENTS (Note 8)		

APPROVED ON BEHALF OF THE BOARD

_____ Director

_____ Director

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Statement of Revenue and Expenditures

Year Ended June 30, 2025

	2025	2024
DONATIONS <i>(Schedule 1)</i>	\$ 161,483	\$ 164,618
PROGRAM SPENDING <i>(Schedule 1)</i>	<u>125,742</u>	<u>123,090</u>
EXCESS OF DONATIONS OVER PROGRAM SPENDING	<u>35,741</u>	<u>41,528</u>
EXPENSES		
Rental	18,470	14,773
Professional fees	3,049	3,440
Insurance	2,524	2,524
Volunteer appreciation	1,198	534
Telephone	1,068	811
Office	769	2,344
Advertising and promotion	164	275
Interest and bank charges	131	124
Fundraising expenses	-	197
	<u>27,373</u>	<u>25,022</u>
EXCESS OF DONATIONS OVER EXPENSES FROM OPERATIONS	8,368	16,506
OTHER INCOME	<u>1,288</u>	<u>1,339</u>
EXCESS OF DONATIONS OVER EXPENSES	<u>\$ 9,656</u>	<u>\$ 17,845</u>

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Statement of Changes in Net Assets

Year Ended June 30, 2025

	General Fund	Restricted Fund	2025	2024
NET ASSETS - BEGINNING OF YEAR	\$ 156,015	\$ 32,186	\$ 188,201	\$ 170,356
EXCESS OF DONATIONS OVER EXPENSES	9,656	-	9,656	17,845
INTERFUND TRANSFER	(1,241)	1,241	-	-
NET ASSETS - END OF YEAR	\$ 164,430	\$ 33,427	\$ 197,857	\$ 188,201

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Statement of Cash Flows

Year Ended June 30, 2025

	2025	2024
OPERATING ACTIVITIES		
Excess of donations over expenses	\$ 9,656	\$ 17,845
Changes in non-cash working capital:		
Accounts receivable	(3,000)	6,969
Inventory	3,463	(915)
Accounts payable and accrued liabilities	9	464
Prepaid expense - current	8,804	(8,795)
Goods and Services Tax receivable	(77)	(282)
Long term prepaid expense	1,250	1,250
	<u>10,449</u>	<u>(1,309)</u>
Cash flow from operating activities	<u>20,105</u>	<u>16,536</u>
INVESTING ACTIVITY		
Short term investments	<u>-</u>	<u>35</u>
INCREASE IN CASH FLOW	<u>20,105</u>	<u>16,571</u>
Cash - beginning of year	<u>119,372</u>	<u>102,801</u>
CASH - END OF YEAR	<u>\$ 139,477</u>	<u>\$ 119,372</u>

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Donations and Program Spending

(Schedule 1)

Year Ended June 30, 2025

(Unaudited)

	2025	2024
DONATIONS		
Cash donations	\$ 97,236	\$ 91,818
Donations in kind	45,941	70,427
Fundraising	17,526	1,827
Donations - gift cards	780	546
	<u>161,483</u>	<u>164,618</u>
PROGRAM SPENDING		
Food, gift cards, and hygiene items	85,683	88,485
Toys and clothing	40,059	34,605
	<u>125,742</u>	<u>123,090</u>
EXCESS OF DONATIONS OVER PROGRAM SPENDING	<u>\$ 35,741</u>	<u>\$ 41,528</u>

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Notes to Financial Statements

Year Ended June 30, 2025

(Unaudited)

1. DESCRIPTION OF OPERATIONS

The Strathmore & Wheatland County Christmas Hamper Society is a registered charity and was incorporated under the Societies Act of the Province of Alberta. Its purpose is to receive donations and use them to purchase food and other necessities for the underprivileged and distribute them during the Christmas season.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Cash

Cash consists of balances held with banks.

Revenue Recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Short Term Investment

Short term investments are investments in GICs and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than one year.

Inventory

Inventory is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis.

Capital Assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution. Additions to the Society's capital assets are recognized for expenditures in excess of \$1,000 with a useful life beyond two years. To date, no such purchases have been made.

Income Taxes

The Society is a registered charity and is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act (Canada).

(continues)

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Notes to Financial Statements

Year Ended June 30, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Donations in Kind

Donations in kind represent food or other items contributed to the Society that would otherwise have been purchased. They are valued at the price the Society would otherwise have had to pay to acquire them.

Contributed Services

Volunteers contribute a significant amount of their time each year. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

General Fund

These amounts are not restricted and are available for any purpose approved by the Members of the Board.

Internally Restricted Fund

The Society has internally restricted funds for future operations. These funds are not available for unrestricted purposes without the approval of the Board of Directors.

Financial Instruments

The Society initially measures its financial assets and financial liabilities at fair value.

The Society subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Measurement Uncertainty

The precise value of many assets and liabilities is dependent on future events. As a result, the preparation of financial statements for a period involves the use of approximations, which have been made using careful judgment by management. Actual results could differ from those approximations.

A significant area requiring the use of management's estimates was the inventory valuation. The value of the inventory was determined using the net realizable value/estimated market value at June 30, 2025. Significant changes in the market value of the inventory could result in impairment of the inventory.

3. SHORT TERM INVESTMENTS

	2025	2024
Guaranteed Investment Certificate, bearing interest at a rate of 3.4%, maturing November 10, 2025	\$ 10,000	\$ -
Guaranteed Investment Certificate, bearing interest at a rate of 4.25%, maturing November 10, 2024	-	10,000
	<u>\$ 10,000</u>	<u>\$ 10,000</u>

Investment held as security for credit card liability. As of June 30, 2025 the credit card liability is \$91.

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Notes to Financial Statements

Year Ended June 30, 2025

4. INVENTORY

	2025	2024
Toy and clothing inventory	\$ 7,013	\$ 14,506
Food and hygiene items inventory	4,030	-
	<u>\$ 11,043</u>	<u>\$ 14,506</u>

5. PREPAID EXPENSES - CURRENT

	2025	2024
Current portion of prepaid building rent (Note 6)	\$ 1,250	\$ 1,250
Prepaid insurance	1,246	1,230
Prepaid rent (Note 8)	-	8,820
	<u>\$ 2,496</u>	<u>\$ 11,300</u>

6. LONG TERM PREPAID EXPENSE

	2025	2024
Prepaid building rent	\$ 33,754	\$ 35,004
Less: current portion of prepaid building rent (Note 5)	(1,250)	(1,250)
	<u>\$ 32,504</u>	<u>\$ 33,754</u>

On April 30, 2012 the Society entered into an agreement whereby building rent was prepaid up to April 30, 2052.

7. INTERNALLY RESTRICTED FUND

The Society has internally restricted funds for future operations. These funds are not available for unrestricted purposes without the approval of the Board of Directors.

	2024	Increases	Decreases	2025
Operating internally restricted	\$ 32,186	\$ 1,241	\$ -	\$ 33,427

8. COMMITMENTS

The Society has entered into an agreement to lease space at a rate of \$1,400 plus GST per month expiring September 30, 2026. As of June 30, 2025, rent of \$0 (2024 - \$8,820) was prepaid by the Society. As part of the agreement, the Society will receive a charitable donation of \$700 from the landlord for each month paid.

THE STRATHMORE & WHEATLAND COUNTY CHRISTMAS HAMPER SOCIETY

Notes to Financial Statements

Year Ended June 30, 2025

9. FINANCIAL INSTRUMENTS

The Society's financial instruments consist of: cash, accounts receivable, short term investments and accounts payable and accrued liabilities. The risks attached to these financial instruments are as follows:

Credit Risk

Credit risk arises from the possibility that the entities to which the Society provides services may experience financial difficulty and be unable to fulfill their obligations. The Society is exposed to financial risk that arises from the credit quality of the entities to which it provides services. As the Society receives contributions from a large number of contributors, credit risk is minimized.

Interest Rate Risk

Interest rate risk arises from the possibility that the value of, or cash flows related to, a financial instrument will fluctuate as a result of changes in market interest rates. The Society is exposed to financial risk that arises from the interest rate differentials between the market interest rate and the rates used on the financial instruments.

Fair Value

The fair value of cash, accounts receivable, short term investments and accounts payable and accrued liabilities, corresponds approximately to their carrying amount because of their short term maturity dates.

10. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	True North Society		
CONTACT PERSON:	Amanda Vanderlaan		
PHONE NUMBER:	14039340972		
MAILING ADDRESS:	Street	1439 Strathcona Way	
	City	Strathmore	
	Postal Code	T1P 1S9	
EMAIL ADDRESS:	amandav@truenorthab.com		
WEBSITE:	www.truenorthab.com		

TOTAL FUNDING REQUEST:	\$	10,000.00
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TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

True North Society responds to the issue of family abuse, domestic violence, and unhealthy relationships. True North's Public Education Programming focuses on the root causes of the later development of violence by targeting the effects of ACES (Adverse Childhood Experiences) and promoting Protective Factors through preventive education, intervention education, and the development of strong relationships with support services.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

True North program skill development may look like empathy and perspective taking, emotional & stress regulation skills, developing awareness of unhealthy and potentially dangerous behaviours, awareness of the different types of abuse, the cycle of violence, and the escalation of violence, among others.

Research shows that reducing the stigma of health issues, removing the taboo nature of uncomfortable topics, and providing access to resources tend to yield positive results. A Systematic Review of Interventions to Prevent or Reduce Violence Against Women and Girls found that the prevention of Inter Partner Violence with primary intervention strategies that aim to reduce the number of new instances of violence through advocacy, group training, and fostering communities and relationships is associated with a high number of positive impact evaluations.

A Scientific Review of Interventions for Violence Against Women also found that already-abused individuals who received public education services were found to call the police more frequently when experiencing violence than individuals who did not receive public education services.

Regarding True North's Workshop Presentations in the previous fiscal year, 92% of participating participants reported they Agreed or Strongly Agreed they had learned how to identify signs of abusive behaviours with 96% of participants Agreeing or Strongly Agreeing that had also learned about relationship safety. Evidence confirms that community programming with preventive & intervention goals is effective.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

All Year	to	All Year
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Daytime (Public Education)	Evening & Weekends (Community Events)

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	PO BOX 2162		
City	Strathmore	Postal Code	T1P1K2

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

True North's Education Programming has reached hundreds of individuals through its various programs. On average, one workshop speaks to 30 youth while one community event will reach over 100 people (adults, youth, professionals). NO FEES are charged for participation in True North's workshops, presentations, or community events.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

True North's Public Education program targets the effects of ACEs and aims to reduce the root risk causes of domestic violence through preventive workshops and presentations, intervention education & support services, and program collaboration with other service providers with whom we share goals.
Significant research has found that positive childhood experiences & protective factors (attributes of individuals, communities, and the larger society - including social-emotional competence, healthy coping strategies, support in times of need and supportive social connections) help individuals and families to thrive Centre on Child Wellbeing & Trauma (2024).
Through True North's community programming, True North has successfully been able to:
- share valuable information about healthy relationships, family abuse, and domestic violence,
- support positive/protective factors through education and facilitation
- offer or refer individuals and families to support services reflecting their unique needs.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

True North is the only organization Strathmore (and our immediate rural and ultra-rural communities) that focuses on healthy relationships through an anti-domestic violence lens. True North also has the flexibility and partnerships to create powerful programming that meets the needs of the community to create programming can be unique to the user, the age group, a location, a partnership, and more. True North's network of partnerships is strong: resource sharing, knowledge sharing, and audience sharing makes our programs accessible and effective.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Amanda Vabderlaan

PRINT TITLE OF APPLICANT

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

truenorth



Our Mission

Together we walk the path with those in crisis: honoring the past, providing support in the present, and awakening hope for the future.

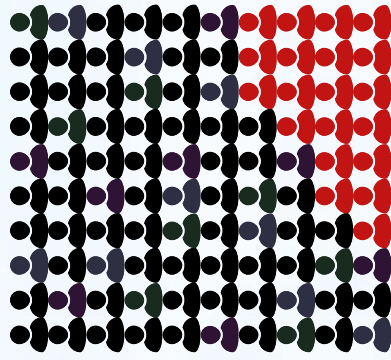


Our Vision

Interrupting the cycle of abuse through empowerment to create a safe environment for all.

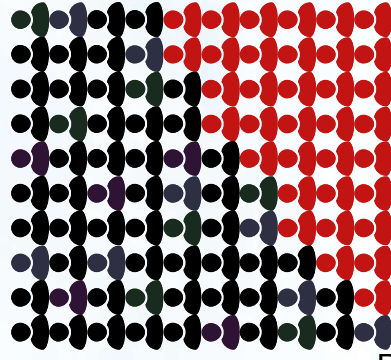
RELATIONSHIP VIOLENCE

A YOUTH ISSUE



20% of Canadian teens report experiencing physical violence in their relationship.

youthdatingviolence.pprevnet.ca



35% of Canadian teens report experiencing emotional & psychological violence.

youthdatingviolence.pprevnet.ca

A GROWING ISSUE



80% of Educators have witnessed sexist or misogynistic behaviour.

Angus Reid and White Ribbon, Angus Reid Group, 2024

67% of professionals that work in education, mental health, child and youth care and related sectors have encountered situations where incel-influenced beliefs or attitudes were linked to incidents of gender-based violence.

Angus Reid and White Ribbon, Angus Reid Group, 2024

Nearly **9 in 10 educators** say they need additional resources to deal with online [sexist] content targeting young men. 80% requesting lesson plans, 78% requesting resources for parents, and 70% requesting workshops or guest speakers.

Angus Reid and White Ribbon, Angus Reid Group, 2024

HOW TRUE NORTH HELPS

True North's **Public Education** violence prevention & intervention programming has successfully:

- increased awareness and reduced tolerance of violence and abuse in the community,
- shared valuable information about healthy relationships, family abuse, and domestic violence,
- fostered positive/protective factors through education and facilitation that reduces the likelihood of negative health outcomes,
- offered or referred individuals and families to support services reflecting their unique needs,
- provided health and safety materials about abuse and other resources in the local community (mental health, food bank, financial support, etc.),
- created a sense of belonging and support in the overall community,
- encouraged individual resiliency!

Positive childhood experiences & protective factors (attributes of individuals, communities, and the larger society - including social-emotional competence, healthy coping strategies, support in times of need and supportive social connections) help individuals and families to thrive!

Centre on Child Wellbeing & Trauma (2024)



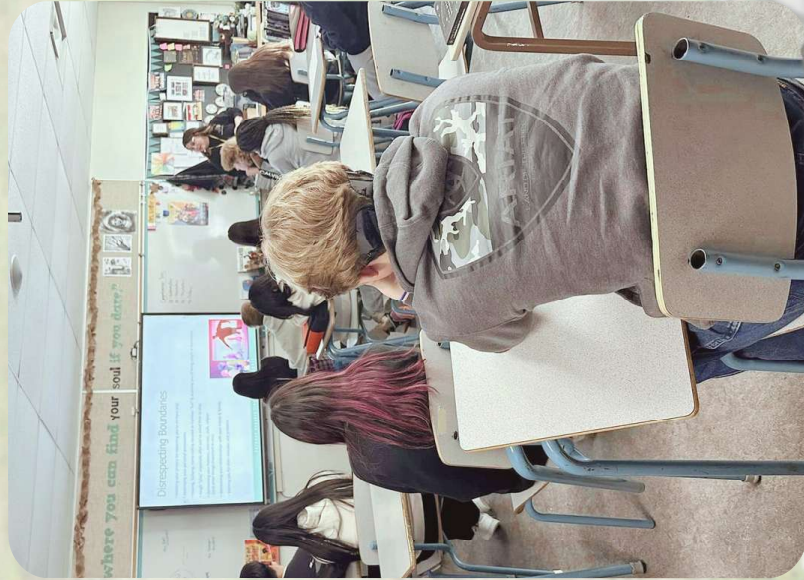
Adolescence is a key period of identity development where youth must acquire the knowledge and skills necessary to develop healthy relationships, while they experience substantial physical, cognitive, emotional and social changes.

Statistics Canada, 2024



PUBLIC EDUCATION

WORKSHOPS & PRESENTATIONS



Public Education Topics:

- Healthy Ways to Solve Conflict
- Leadership
- The Bystander Effect
- Self-Esteem
- Boundaries
- Healthy Relationships
- Recognizing Abuse
- & more!

83%

Agree or Strongly
Agree they learned
about Healthy
Relationships*

96%

Agree or Strongly
Agree they
learned about
Safety*

92%

Agree or Strongly
agree they learned
how to identify
Signs of Abusive
Behaviours*

*of survey participants (majority)

"I enjoyed everything we talked about today because I think it is something we all need to understand and talk about it. I feel like talking about this stuff is very lacked in the world. I really enjoyed every week of these presentations.

Thank you so much! :)" ~ Student Participant

PUBLIC EDUCATION

COMMUNITY PROGRAMMING

2743 people reached by public education in our 24/25 year!

1165 of those were youth!

At a partnership event, when asked to rate if “the facilitators today were friendly, fun, and engaging,” we received an average score of 9.8 out of 10!



I really enjoyed the “different group activities, video;” very engaging! ~ Partner Feedback



Grant Request Budget
True North Public Education Program

Total Request		<u>10,000.00</u>
		Year One
Estimated Expenses		Amount
Staffing/Salary/Wage (including benefits)		8500
Staff/Volunteer Travel		300
Honoraria		200
Program Supplies		800
Advertising/Awareness		200
Program Administartion (10-15% of total request)		0
Professional Fees (legal, accounting)		0
Evaluation		0
Other (specify):		0
Other (specify):		0
Total:		<u>10000</u>
		Year One
Total Project Expenses:		<u>10000</u>
Request less Expenses:		0

TRUE NORTH SOCIETY
Financial Statements
Year Ended March 31, 2025

TRUE NORTH SOCIETY

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Year Ended March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of True North Society:

Qualified Opinion

We have audited the financial statements of True North Society (the Society), which comprise the statement of financial position as at March 31, 2025, and the results of its operations, changes in its fund balances and cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the True North Society as at March 31, 2025, the results of its operations, change in its fund balances and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many non-profit organizations, the Society derives revenue from donations and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to donations and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2025, current assets, and net assets as at March 31, 2025.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accountings standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Gregory, Harriman & Associates LLP

Strathmore, Alberta
June 23, 2025

Gregory, Harriman & Associates LLP
Chartered Professional Accountants

**TRUE NORTH SOCIETY
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2025**

	OPERATING FUND	CAPITAL ASSET FUND	TOTAL	
	2025	2025	2025	2024
CURRENT ASSETS				
Cash (Note 4)	\$ 776,370	\$ 45,946	\$ 822,316	\$ 922,361
Accounts Receivable	6,528	-	6,528	941
Short Term Investments (Note 5)	-	-	-	166,000
Goods and Services Tax Receivable	12,422	-	12,422	6,180
Prepaid Expenses	3,816	-	3,816	958
	<u>799,136</u>	<u>45,946</u>	<u>845,082</u>	<u>1,096,440</u>
OTHER ASSETS	3,065	-	3,065	2,909
CAPITAL ASSETS, Net (Note 6)	-	2,135,696	2,135,696	2,124,538
TOTAL ASSETS	<u>\$ 802,201</u>	<u>\$ 2,181,642</u>	<u>\$ 2,983,843</u>	<u>\$ 3,223,887</u>
CURRENT LIABILITIES				
Accounts Payable and Accrued Liabilities	\$ 121,826	\$ -	\$ 121,826	\$ 100,439
Deferred Contributions (Note 7)	186,673	-	186,673	304,958
	<u>308,499</u>	<u>-</u>	<u>308,499</u>	<u>405,397</u>
UNAMORTIZED CAPITAL CONTRIBUTIONS (Note 8)	-	175,671	175,671	176,631
	<u>308,499</u>	<u>175,671</u>	<u>484,170</u>	<u>582,028</u>
FUND BALANCES				
Invested in Capital Assets (Note 9)	-	1,960,025	1,960,025	1,947,908
Internally Restricted Funds (Note 10)	455,988	45,946	501,934	539,709
Unrestricted	37,714	-	37,714	154,242
	<u>493,702</u>	<u>2,005,971</u>	<u>2,499,673</u>	<u>2,641,859</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 802,201</u>	<u>\$ 2,181,642</u>	<u>\$ 2,983,843</u>	<u>\$ 3,223,887</u>
ECONOMIC DEPENDENCE (Note 2)				
COMMITMENTS (Note 11)				
CONTINGENCIES (Note 12)				

APPROVED ON BEHALF OF THE BOARD:  Director  Director

**TRUE NORTH SOCIETY
STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2025**

	OPERATING FUND	CAPITAL ASSET FUND	TOTAL	
	2025	2025	2025	2024
REVENUE				
Provincial Funding	\$ 1,535,110	-	\$ 1,535,110	\$ 1,535,110
Other Government Subsidies and Grants	219,763	-	219,763	195,189
Donations	141,955	-	141,955	140,092
Fundraising	78,162	-	78,162	51,820
Interest and Other Income	28,404	-	28,404	30,226
	<u>2,003,394</u>	<u>-</u>	<u>2,003,394</u>	<u>1,952,437</u>
EXPENDITURES				
Staffing Costs	1,584,017	-	1,584,017	1,419,395
Administration	319,190	-	319,190	220,137
Facility Costs	141,655	-	141,655	228,058
Direct Client Costs	84,389	-	84,389	67,546
Amortization	-	15,942	15,942	17,561
Loss on Disposal of Capital Assets	-	388	388	215
	<u>2,129,251</u>	<u>16,330</u>	<u>2,145,581</u>	<u>1,952,912</u>
DEFICIENCY OF REVENUE OVER EXPENSES	<u>\$ (125,857)</u>	<u>\$ (16,330)</u>	<u>\$ (142,187)</u>	<u>\$ (475)</u>

TRUE NORTH SOCIETY
STATEMENT OF CHANGES IN FUND BALANCES
YEAR ENDED MARCH 31, 2025

	2025	2025	2025	2025	2025	2025	2025	2024
	Total	Capital	Operating	Surplus	Operating			
	Invested In	Internally	Internally	Retention	Unrestricted			
	Capital Assets	Restricted	Restricted	Reserve - WCS		Total	Total	Total
FUND BALANCES, beginning of year	\$ 1,947,908	\$ 45,946	\$ 493,475	\$ 288	\$ 154,242	\$ 2,641,859	\$ 2,641,859	\$ 2,642,334
DEFICIENCY OF REVENUE OVER EXPENSES	(16,330)	-	-	-	(125,857)	(142,187)	(142,187)	(475)
INTERFUND TRANSFERS	28,446	-	(37,775)	-	9,329	-	-	-
FUND BALANCES, end of year	<u>\$ 1,960,025</u>	<u>\$ 45,946</u>	<u>\$ 455,700</u>	<u>\$ 288</u>	<u>\$ 37,714</u>	<u>\$ 2,499,673</u>	<u>\$ 2,499,673</u>	<u>\$ 2,641,859</u>

The accompanying notes form an integral part of these financial statements.

**TRUE NORTH SOCIETY
STATEMENT OF CASH FLOWS
YEAR ENDED MARCH 31, 2025**

	OPERATING ACTIVITIES	FINANCING & INVESTING	TOTAL	
	Operating Fund 2025	Capital Asset Fund 2025	2025	2024
SOURCES OF CASH				
Provincial Funding	\$ 1,535,110	\$ -	\$ 1,535,110	\$ 1,535,110
Other Government Subsidies and Grants	122,774	-	122,774	210,307
Donations	130,307	-	130,307	137,986
Fundraising	47,378	-	47,378	117,360
Interest and Other Income	21,916	-	21,916	33,546
	<u>1,857,485</u>	<u>-</u>	<u>1,857,485</u>	<u>2,034,309</u>
USES OF CASH				
Purchases and Salaries	(2,096,041)	-	(2,096,041)	(1,952,469)
Purchase of Capital Assets	-	(27,488)	(27,488)	(349,950)
Disposal of Investments	166,000	-	166,000	201,139
NET CASH INCREASE (DECREASE)	<u>(72,556)</u>	<u>(27,488)</u>	<u>(100,044)</u>	<u>(66,971)</u>
Cash, Opening	876,414	45,947	922,361	989,332
Interfund Adjustments	(27,488)	27,487	-	-
CASH, CLOSING	<u>\$ 776,370</u>	<u>\$ 45,946</u>	<u>\$ 822,316</u>	<u>\$ 922,361</u>

The accompanying notes form an integral part of these financial statements.

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

1) Purpose of the Society

True North Society ("The Society") is a registered not-for-profit Society, which was incorporated under the Societies Act of the Province of Alberta on September 9, 1992. The Society operates a Shelter, which provides basic emergency services for women or men and their children in crisis situations.

2) Economic Dependence

The Society is dependent on contributions from the Province of Alberta in order to continue operations.

3) Significant Accounting Policies and Reporting Practices

Basis of Presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPPO).

Basis of Accounting

True North Society follows the deferral method of accounting for contributions and utilizes the following funds:

The Operating Fund accounts for revenue and expenses relating to the Society's program delivery and administrative activities.

The Capital Fund reports the assets, liabilities, revenue and expenses related to the Society's capital assets.

Revenue Recognition

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the Capital Fund.

Unrestricted contributions are recognized as revenue of the Operating Fund in the year received, or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted non-capital contributions are deferred and recognized as revenue in the year when the related expenses are incurred.

Externally restricted capital contributions are recorded as deferred capital contributions until the amount is invested in capital assets. Amounts invested representing externally funded capital assets are then transferred to unamortized external capital contributions. Unamortized external capital contributions are recognized in the periods in which the related amortization expense of the funded asset is recorded.

Internally Restricted Assets

The Internally Restricted balance is not available for other purposes without the approval of the Board of Directors.

continues...

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

3) Significant Accounting Policies and Reporting Practices *(continued)*

Investments

Bond investments and principal protected notes are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

Other Assets

The investments in cooperatives are recorded at cost plus undistributed patronage allocations.

Capital Assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution.

All capital assets are amortized at fixed rates applied to diminishing balances. The rates can be summarized as follows:

Buildings	4%
Computer hardware	55%
Furniture and equipment	20%

Amortization expense is reported within the Capital Fund.

The half year rule is in effect in the year of acquisition. No amortization is taken in the year of disposition.

Income Taxes

As a registered not-for-profit Society, the Society is exempt from paying income taxes under Section 149(1)(f) of the Income Tax Act.

Capitalized Leases

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the property's fair market value. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

Contributed Services and Materials

Volunteers contribute a significant number of hours each year to assist the Society in carrying out its service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

continues...

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

3) Significant Accounting Policies and Reporting Practices *(continued)*

The Society also receives contributed materials. Those of which a fair value can be reasonably estimated, and when the materials and services are used in the normal course of the Society's operations and would otherwise have been purchased, have been recognized in the financial statements. Those of which a fair value cannot be reasonably estimated, or would not have otherwise been purchased, have not been recorded.

Contributed materials that would ordinarily be purchased in the amount of \$20,155 (2024 - \$19,321) are recognized in the financial statements and are measured at their fair value.

Financial Instruments

The Society initially measures its financial assets and financial liabilities at fair value. The Society subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

4) Cash

	2025	2024
<i>Operating</i>		
CIBC Wood Gundy High Interest Savings	647,288	454,909
Bank	49,537	264,218
Casino Bank	44,181	74,968
CIBC High Interest Savings	26,341	73,519
Elite Savings Account - Operating	8,463	8,409
Petty Cash	560	391
	<u>\$ 776,370</u>	<u>\$ 876,414</u>
<i>Capital</i>		
Capital Investment Account - CIBC Wood Gundy Cash Account	45,946	45,947
	<u>45,946</u>	<u>45,947</u>
	<u>\$ 822,316</u>	<u>\$ 922,361</u>

The Casino funds are restricted for the purposes outlined in the Casino application by the Alberta Gaming and Liquor Commission. The Society holds additional funds that are restricted in use and are to be utilized as funding for specific operating projects. As these projects have not been completed for which the funding has been received, \$186,673 (*Note 7*) is not available for general use.

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

5) Short Term Investments

	2025	2024
<i>Operating</i>		
CIBC Bond matured during the year with an interest rate of 3.224%.	-	166,000

6) Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	1,354,529	-	1,354,529	1,354,529
Buildings	1,038,535	273,269	765,266	749,370
Computer Hardware	48,153	47,768	386	860
Furniture and Equipment	120,190	104,675	15,515	19,779
	\$ 2,561,407	\$ 425,712	\$ 2,135,696	\$ 2,124,538

7) Deferred Contributions

Deferred contributions, which are recorded in the Operating Fund, constitute restricted funding to cover the operating expenses relating to program delivery to which funding relates.

	2024	Increases	Decreases	2025
Thiessen Bursary	86,655	261	-	86,916
Enhancing Initiatives Grant	101,831	-	56,328	45,503
Casino	74,962	552	31,335	44,181
ASIP Funding for 2025/2026	-	9,610	-	9,610
United Way / Town of Strathmore	1,828	-	1,364	463
Summer Student Grant	32,713	-	32,713	-
Accessible Washroom Grant	6,854	-	6,854	-
City of Chestermere Public Education & Outreach	115	-	115	-
	<u>\$ 304,958</u>	<u>\$ 10,423</u>	<u>\$ 128,709</u>	<u>\$ 186,673</u>

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

8) Unamortized Capital Contributions

	2025	2024
Calgary Herald Fund	80,686	80,686
Women's Shelter Canada Grant	43,936	43,936
Community Housing Transformation Centre Grant	28,000	28,000
COVID-19 Funded - Washroom	23,049	24,009
	<u>\$ 175,671</u>	<u>\$ 176,631</u>

The unamortized external capital contributions will be recognized in revenue as the related amortization expense for the capital addition is incurred. An amount of \$960 has been recognized.

9) Invested in Capital Assets

This balance represents the Society's net investment in capital assets. It is the original asset cost less accumulated amortization, unamortized capital contributions and debt directly related to the capital assets.

10) Internally Restricted Funds

The organization has internally restricted funds for operations and special projects as well as for capital purchases as listed below. The internally restricted funds are not available for unrestricted purposes without approval of the Board of Directors.

	2024	Increases	Decreases	2025
Operating				
Operating Internally Restricted	493,475	-	37,775	455,700
Surplus Retention Reserve - WCS	288	-	-	288
	<u>493,763</u>	<u>-</u>	<u>37,775</u>	<u>455,988</u>
Capital				
Capital Internally Restricted	45,946	-	-	45,946
	<u>45,946</u>	<u>-</u>	<u>-</u>	<u>45,946</u>
	<u>\$ 539,709</u>	<u>\$ -</u>	<u>\$ 37,775</u>	<u>\$ 501,934</u>

11) Commitments

The Society leases vehicles and equipment under long term operating leases. Future minimum operating lease payments are as follows:

2026	7,268
2027	1,211

The Society has entered into agreements for design, development and construction of a new building. The future costs outlined in these agreements are \$195,517.

**TRUE NORTH SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2025**

12) Contingencies

The Society has been named as a defendant in a claim by a former employee. At present, the outcome and estimate is not determinable and as such has not been accrued. The amount of any future settlement would be accounted for as a current transaction in the year of settlement.

13) Financial Instruments

The Society's financial instruments consist of: cash, accounts receivable, short term investments, accounts payable and accrued liabilities. The risks attached to these financial instruments are as follows:

Credit Risk

Credit risk arises from the possibility that the entities to which the Society provides services may experience financial difficulty and be unable to fulfill their obligations. The Society is exposed to financial risk that arises from the credit quality of the entities to which it provides services. As the organization provides products and services to a variety of customers, its credit risk is minimized.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risk from interest rate fluctuations, the Society manages exposure through its normal operating and financing activities. The Society is exposed to interest rate risk from the return on its investments. The Society manages its portfolio on the basis of its cash requirements and to optimize its interest income.

Fair Value

The fair values of cash, accounts receivable, short term investments and accounts payable and accrued liabilities correspond closely to their carrying amount because of their short term maturity dates.

Liquidity Risk

Liquidity risk is the risk of being unable to meet cash requirements or fund obligations as they become due. It stems from the possibility of a delay in realizing the fair value of financial instruments.

The Society manages its liquidity risk by constantly monitoring forecasted and actual cash flows and financial liability maturities, and by holding assets that can be readily converted into cash.

Trade accounts payable and accrued liabilities are generally repaid within 30 days.

14) Comparative Figures

Some of the comparative figures have been reclassified to conform to the current year's presentation.

15) Approval of Financial Statements

The Board of Directors approved these financial statements.

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Town of Strathmore Library Board		
CONTACT PERSON:	Rachel Dick Hughes		
PHONE NUMBER:	403-934-5440		
MAILING ADDRESS:	Street	85 Lakeside Blvd	
	City	Strathmore	
	Postal Code	T1P 1A1	
EMAIL ADDRESS:	director@strathmorelibrary.ca		
WEBSITE:	www.strathmorelibrary.ca		

TOTAL FUNDING REQUEST: \$ 394,625

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Public Library Services: programs and collections to support learning and enrichment for Strathmore residents of all ages. The library works to improve literacy, support job seekers and entrepreneurs, offer opportunities to enjoy and share culture, ensure free access to information, promote early childhood development, support students to succeed, and work to mitigate the digital divide. The library provides a safe, public space available to everyone in the community. We work in partnership with other community organizations to promote and enhance community access to programming and supports.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

Funds will be used for library operations: staffing the library, including in the areas of program planning and delivery, technology and learning support, community partnership work, grant management, and volunteer management. This includes staffing the facility to be open to the public 48 hours per week.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

January 1, 2026	to	December 31, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Monday, Friday, Saturday, 10am-4pm	
Tuesday, Wednesday, Thursday, 10am-8pm	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	85 Lakeside Blvd		
City	Strathmore	Postal Code	T1P 1A1

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

Approximately 6,500 unique individuals access library services each year. Fees are charged for services like printing, exam invigilation, and room rentals. There is a nominal \$5 fee to register for the summer reading program. All other programs are free to attend.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Studies have found that libraries offer a \$4-\$6 ROI for every dollar invested. We provide a municipal service that addresses priorities in the Town's strategic plan including affordable living, intentional community development, and community wellness. Libraries welcome and serve everyone in the community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

Libraries are unique as the only free public space available. Free access to computers and wi-fi are important for participation in public life, and many community members rely on the library for digital access. The library supports other community organizations by sharing space, promoting services and events, providing referrals, and partnering to secure grant funding and provide programming. We work closely with SFCSS, The Vault, Hope Bridges Society, 5 for Life Early Childhood, Bridging the Gap, and Trellis Family Resource Network to avoid duplication and maximize our investments in staff time and program costs. Our Library Board holds the Community Adult Learning Program Grant from the Government of Alberta and operates the Strathmore & Area Adult Inclusive Learning (SAIL) program out of the library. We have also recently partnered with George Freeman School and Rural Routes Agricultural Academy to provide memberships to their students and ensure they have access to the library's vast digital and physical collections.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

ANN HORN

PRINT TITLE OF APPLICANT

BOARD CHAIR

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

Town of Strathmore Library Board
Budget 2026

Revenue

G/L	Description	Budgeted 2025	Actual to Sep 30	Proposed 2026	% Change	\$ Change
4020	Local appropriations grant	\$ 385,000		\$ 394,625	2.5%	\$ 9,625
4040	Provincial annual operating grant	\$ 84,757	\$ 84,757	\$ 84,757	0%	\$ -
4060	Marigold service grant	\$ 35,848	\$ 23,899	\$ 35,848	0%	\$ -
4065	Wheatland County Grant	\$ 16,000	\$ 19,755	\$ 19,000	19%	\$ 3,000
4070	Summer career placement grant	\$ 18,000	\$ 18,381	\$ 18,000	0%	\$ -
4090	Special grant		\$ 4,500			\$ -
4095	United Way Grant	\$ 10,000	\$ 15,000	\$ 12,000	20%	\$ 2,000
4100	Donations - General	\$ 1,000	\$ 3,369	\$ 2,500	150%	\$ 1,500
4130	Donations - Visiting Library	\$ 600	\$ 1,093	\$ 900	50%	\$ 300
4150	Donations - Summer Reading Program	\$ 800	\$ 1,300	\$ 1,000	25%	\$ 200
4200	Sales - books	\$ 4,000	\$ 3,452	\$ 4,000	0%	\$ -
4220	Sales - lost books	\$ 1,500	\$ 1,098	\$ 1,500	0%	\$ -
4240	Sales - artwork	\$ 1,000	\$ 418	\$ 625	-38%	\$ 375
4500	Fundraising - General	\$ 6,000	\$ 6,195	\$ 6,000	0%	\$ -
4610	Service revenue - fax	\$ 350	\$ 262	\$ 350	0%	\$ -
4620	Service revenue - printing & copying	\$ 4,650	\$ 4,438	\$ 5,250	13%	\$ 600
4625	Service revenue - disc repair & laminating	\$ 250	\$ 106	\$ 140	-44%	\$ 110
4630	Service revenue - room rental	\$ 6,000	\$ 4,577	\$ 6,500	8%	\$ 500
4650	Exam proctoring	\$ 2,200	\$ 2,550	\$ 3,400	55%	\$ 1,200
4700	Program and workshop fees	\$ 750	\$ 933	\$ 900	20%	\$ 150
4800	Interest income	\$ 1,000	\$ 386	\$ 600	-40%	\$ 400
	TRANSFER FROM RESERVE			\$ 6,438		\$ 6,438
	Total	\$ 579,705		\$ 604,333	4%	\$ 24,628
	Difference between Revenue and Expenses	-\$	0			

Town of Strathmore Library Board
Budget 2026

Expenses

G/L	Description	Budgeted 2025	Actual to Sep 30	Proposed 2026	% Change	\$ Change
5030	Salaries	\$ 433,983	\$ 176,520	\$ 469,480	8%	\$ 35,497
5035	Employer contributions	\$ 15,588	\$ 7,169	\$ 16,509	6%	\$ 921
5040	Employee benefits paid by library	\$ 9,000	\$ 10,217	\$ 9,800	9%	\$ 800
5045	Workers compensation	\$ 1,519	\$ 681	\$ 2,259	49%	\$ 740
5060	Staff course & conference fees	\$ 1,000	\$ 1,083	\$ 1,200	20%	\$ 200
5105	Lost items - paid out	\$ 500	\$ 350	\$ 500	0%	\$ -
5120	Books purchased	\$ 500	\$ 311	\$ 200	-60%	-\$ 300
5130	Periodicals & newspapers					\$ -
5210	AV materials	\$ -	\$ 53			\$ -
5220	Artist commission	\$ 800	\$ 380	\$ 500	-38%	-\$ 300
5320	Audit, accounting, & legal	\$ 18,000	\$ 3,692	\$ 7,800	-57%	-\$ 10,200
5330	Board members expense	\$ -	\$ 44			\$ -
5350	Fax/copier lease	\$ 4,000	\$ 2,749	\$ 4,000	0%	\$ -
5361	Square Merchant Fees	\$ 500	\$ 366	\$ 500	0%	\$ -
5360	Bank charges/int & bank adjustments	\$ 200	\$ 56	\$ 100	-50%	-\$ 100
5370	General office supplies	\$ 2,000	\$ 842	\$ 1,600	-20%	-\$ 400
5375	Grant expenses		\$ 1,422			\$ -
5380	Memberships	\$ 300	\$ 299	\$ 300	0%	\$ -
5390	Postage	\$ 325	\$ 322	\$ 450	38%	\$ 125
5400	Program expenses	\$ 2,500	\$ 1,454	\$ 2,500	0%	\$ -
5401	United Way expenses		\$ 77			\$ -
5410	Summer reading materials	\$ 1,000	\$ 675	\$ 800	-20%	-\$ 200
5430	Fundraising expenses	\$ 1,000	\$ 48	\$ 1,000	0%	\$ -
5431	Fundraising expenses - merchandise	\$ 500			-100%	-\$ 500
5435	Advertising	\$ 800		\$ 800	0%	\$ -
5460	Telephone	\$ 1,308	\$ 844	\$ 1,600	22%	\$ 292
5490	Travel & Hospitality	\$ 1,000	\$ 566	\$ 1,000	0%	\$ -
5492	Volunteer appreciation	\$ 1,000		\$ 1,500	50%	\$ 500
5495	Other materials, supplies	\$ 500	\$ 92	\$ 250	-50%	-\$ 250
5510	Insurance - liability	\$ 2,110	\$ 2,041	\$ 2,200	4%	\$ 90
	Insurance - contents	\$ 1,000	\$ 598	\$ 630	-37%	-\$ 370
5530	Janitorial service & foyer rugs	\$ 4,600	\$ 3,638	\$ 5,000	9%	\$ 400
5535	Janitorial supplies	\$ 1,000	\$ 920	\$ 1,200	20%	\$ 200
5540	Maintenance & building repair	\$ 300			-100%	-\$ 300
5560	Utilities paid by Town			\$ 1,000		\$ 1,000
5570	Security monitoring	\$ 600	\$ 414	\$ 630	5%	\$ 30
5610	Transfer payments to Marigold	\$ 64,526	\$ 64,526	\$ 64,526	0%	\$ -
5810	Transfer to capital reserves					\$ -
5820	Furniture and equipment	\$ 2,500	\$ 1,332	\$ 4,500	80%	\$ 2,000
5910	Library Development	\$ 1,000	\$ 150		-100%	-\$ 1,000
	Contingency	\$ 4,246			-100%	-\$ 4,246
						\$ -
Total		\$ 579,705		\$ 604,333	4%	\$ 24,629

PROGRAMS WITH LASTING IMPACT

"Honestly the library has saved me. I found friends at the Strathmore In Stitches group and go weekly. I've been able to connect with so many wonderful people and it feels like such an inviting and welcoming space. I also met new moms at the Twinkle Babies group and am still in contact with them. The library is amazing. Thank you Strathmore library for everything!"

- Strathmore patron, Summer 2025

A WELCOMING COMMUNITY SPACE

"Thank you for the gift of unlimited books, connection with community, a place to explore and get lost in a good adventure, and our home away from home."

- Strathmore family, Winter 2025

A PLACE FOR EVERYONE

"As a parent with a homeschooled special needs child there is little to no support or programs available during the daytime hours that are helpful or appropriate for him."

"This program truly makes my heart so full and I am so appreciative of it. As a parent with a child who has a disability, programming and planning often falls on our shoulders.. and we are so exhausted.... Meagan and the library truly hit every mark. Our son looks forward to this now that it's on our calendar!"

- Strathmore families, Autumn 2025

A STEP TOWARD A BRIGHTER FUTURE

"I never came to the library before. It was 17 years since I had to look for a job. Boy, am I glad I walked in!

If you're not good on a computer, it's really hard to do training. I took the beginner Word class with SAIL, and it helped me a lot. Not only that, I discovered a bunch of people who can help me in lots of things!"

- Prospect Job Club attendee, Summer 2025

AFFORDABLE FAMILY FUN

"I really appreciate that now the kids have a summer project to do for very little cost. Times are tough, and it helps a lot."

- Plant & Seed Exchange Participant, Spring 2025

SUPPORTING STRATHMORE'S STRATEGIC PLAN

Strategic Priority #1: Affordable Living
Strathmore is an affordable community for residents and businesses enabling access to housing, services and supports.

Strategic Priority #3: Intentional Community Development
Strathmore creates communities for its residents and with its neighbors and institutional partners, which promote sustainable and inter-dependent communities.

Strategic Priority #6: Community Wellness
Strathmore values Community Wellness focused on the maintenance, protection and improvement of services that support optimum lifestyles.

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Public Library Services		
Community Association:	Town of Strathmore Library Board		
Contact Information:	Name:	Phone:	Email:
	Rachel Dick Hughes	403-934-5440	director@strathmorelibrary.ca
	Ann Horn	403-605-2996	board@strathmorelibrary.ca
Website (if applicable):	www.strathmorelibrary.ca		
Mailing Address:	85 Lakeside Blvd, Strathmore, AB T1P 1A1		
Amount Requested:	\$425,698	Application Date:	October 2023

PROJECT INFORMATION:

Total Amount Received:	\$385,000
Date(s) Project Took Place:	Jan 1 - December 31
What were the funds used for?	To provide public library service to the community.
Provide an update on the goals and activities of the project.	Support the freedom to read without barrier: 97,634 items checked out from Jan-Sep 2025. Provide cultural and educational opportunities: 182 programs with 2,925 participants Jan - Sep 2025 Provide a warm and welcoming space: 47,768 visitors Jan-Sep 2025
Did the project meet its desired objectives?	
Was the project successful?	Yes - Strathmore had reliable, free access to library services and programs this year.
If you received partial funding, how did that impact the project?	The library was unable to increase its open hours to meet demand, partner with schools meaningfully, or engage in significant outreach. We had to scale back programming because our staff capacity was exhausted by supporting visitors to the library.
Please indicate the number of Strathmore citizens this project impacted?	The library has over 5,000 members. Many more who attend programs, use public computers, and use the space do not hold memberships.
How many individuals participated in the project?	10 Board members, 17 Staff Members, 3 Summer Students
How many volunteers participated in the project?	69 Volunteers Jan-Sep 2025
Approximately how many total volunteer hours were contributed to the project?	925 hours Jan-Sep 2025

PROJECT EXPENSES:

Item:	Expense:
Personnel Costs	\$ 385,000
	\$
For comprehensive financials, please see 2024 Approved Financials, attached.	\$
<i>& 2025 Budget</i> TOTAL EXPENSES:	\$ 579,705

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

One of our Early Literacy Program volunteers approached us about providing a program for children with different sensory and developmental needs. We launched Building Bridges: Songs Stories and Sensory Play this autumn to great success. An important part of the library's role in the community is making it possible for individuals and groups to meet the needs for learning, support, and social interaction that they see around them. We have seen a significant increase in volunteer-led programming in 2025.

Testimonials: My son Nolan and I just finished Building bridges: Songs, stories & sensory play with Meagan. As a parent with a homeschooled special needs child there is little to no support or programs available during the daytime hours that are helpful or appropriate for him. We had a wonderful time in class with Meagan (who is amazing but the way) and we really hope this program is something you will consider continuing.

We have attended both the daytime and early evening building bridges program and I can't enough about Meghan and this program.

She truly thought of everything to meet the needs of all the children and families that have attended. She is quick to think about how to make every activity or song inclusive and engaging.

This program truly makes my heart so full and I am so appreciative of it. As a parent with a child who has a disability, programming and planning often falls on our shoulders.. and we are so exhausted.... Meghan and the library truly hit every mark. Our son looks forward to this now that it's on our calendar!

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

ATIA Sec. 20(1)

Report Completed By:

RACHEL DICK HUGHES

2025-11-05

DATE

Officer Name:

ANN HORN

2025-11-05

DATE

Town of Strathmore Library Board
Budget 2025

Revenue	Expenses		
G/L	Description	Budgeted 2025	
4020	Local appropriations grant	\$	385,000
4040	Provincial annual operating grant	\$	84,757
4060	Marigold service grant	\$	35,848
4065	Wheatland County Grant	\$	16,000
4070	Summer career placement grant	\$	18,000
4080	Other funds received		
4090	Special grant		
4095	United Way Grant	\$	10,000
4100	Donations - General	\$	1,000
4130	Donations - Visiting Library	\$	600
4150	Donations - Summer Reading Program	\$	800
4200	Sales - books	\$	4,000
4220	Sales - lost books	\$	1,500
4240	Sales - artwork	\$	1,000
4500	Fundraising - General	\$	6,000
4530	Fundraising - Merchandise		
4610	Service revenue - fax	\$	350
4620	Service revenue - print/copy	\$	4,650
4625	Service revenue - laminating	\$	250
4630	Service revenue - room rental	\$	6,000
4650	Exam proctoring	\$	2,200
4700	Program and workshop fees	\$	750
4800	Interest income	\$	1,000
	TRANSFER FROM RESERVE		
	Total	\$	579,705
Difference between Revenue and Expenses -		\$	0

Town of Strathmore Library Board
Budget 2025

Expenses

G/L	Description	Budgeted 2025
5030	Salaries paid by Town	\$ 433,983
5035	Employer contributions	\$ 15,588
5040	Employee benefits paid by library	\$ 9,000
5045	Workers compensation	\$ 1,519
5060	Staff course & conference fees	\$ 1,000
5105	Lost items - paid out	\$ 500
5120	Books purchased	\$ 500
5130	Periodicals & newspapers	
5210	AV materials	\$ -
5220	Artist commission	\$ 800
5320	Audit, accounting, & legal	\$ 18,000
5330	Board members expense	\$ -
5350	Fax/copier lease	\$ 4,000
5361	Square Merchant Fees	\$ 500
5360	Bank charges/int & bank adjustments	\$ 200
5370	General office supplies	\$ 2,000
5380	Memberships	\$ 300
5390	Postage	\$ 325
5400	Program expenses	\$ 2,500
5410	Summer reading materials	\$ 1,000
5430	Fundraising expenses	\$ 1,000
5431	Fundraising expenses - merchandise	\$ 500
5435	Advertising	\$ 800
5460	Telephone	\$ 1,308
5490	Travel & Hospitality	\$ 1,000
5492	Volunteer appreciation	\$ 1,000
5495	Other materials, supplies	\$ 500
5510	Insurance - liability	\$ 2,110
5520	Insurance - contents	\$ 1,000
5530	Janitorial service & foyer rugs	\$ 4,600
5535	Janitorial supplies	\$ 1,000
5540	Maintenance & building repair	\$ 300
5570	Security monitoring	\$ 600
5610	Transfer payments to Marigold	\$ 64,526
5810	Transfer to capital reserves	
5820	Furniture and equipment	\$ 2,500
5910	Library Development	\$ 1,000
	Contingency	\$ 4,247
	Total	\$ 579,705

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Happy Cat Sanctuary Society of Alberta		
CONTACT PERSON:	Michele Shave		
PHONE NUMBER:	587-727-0340		
MAILING ADDRESS:	Street	PO Box 2311 (118 2nd Ave)	
	City	Strathmore	
	Postal Code	T1P1K3	
EMAIL ADDRESS:	happycatsanctuary@gmail.com		
WEBSITE:	www.happycatsanctuary.net		

TOTAL FUNDING REQUEST: \$ 55,000

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Happy Cat Sanctuary delivers comprehensive animal welfare services, including the rescue, rehabilitation, and rehoming of stray and surrendered cats, targeted Trap-Neuter-Return (TNR) programs for feral colonies, direct assistance to residents, and essential service coordination with Municipal Enforcement.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

The requested funds will be utilized for critical operational expenses necessary to maintain our life-saving programs, including veterinary care, utilities for the adoption and rehabilitation centre, and essential vehicle/travel costs for rescue and community outreach efforts.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

January 1, 2026	to	December 31, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Approximately 8am-9pm Daily, year round.	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	118 2nd Ave		
City	Strathmore	Postal Code	T1P1K1

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

40-50 volunteers participating. And the residents of the town of Strathmore receive the services

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Our programs are vital for promoting public health and safety by reducing the population of free-roaming strays and the associated risks of disease and nuisance. We also alleviate a huge strain on municipal resources, especially in collaboration with Municipal Enforcement, and foster a more humane, compassionate community environment in Strathmore.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

Happy Cat is unique because we are the only dedicated cat rescue and adoption centre providing comprehensive services within Strathmore. This ensures our funding fills a critical need rather than duplicating existing programs. Our services are further distinguished by our resource-combining partnerships which include: Serving as the sole animal welfare provider for the stray cat issue in collaboration with Municipal Enforcement. Operating an inclusive volunteer program with groups like FAIM and CONNECT(special needs adults), youth clubs such as Beaver and Cubs and youth volunteer opportunities which combines operational support with vital community engagement.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Michele Shave

PRINT TITLE OF APPLICANT

Director of Operations

SIGNATURE OF APPLICANT

ATIA, Sec. 20

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Happy Cat MOA		
Community Association:	Happy Cat Sanctuary		
Contact Information:	Name:	Phone:	Email:
	Michele Shave	ATIA, Sec. 20	happycatsanctuary@gmail.com
	Barb Stefanich	ATIA, Sec. 20	ATIA, Sec. 20
Website (if applicable):	www.happycatsanctuary.net		
Mailing Address:	PO Box 2311 Strathmore AB T1P1K3		
Amount Requested:	55,000	Application Date:	November 5, 2025

PROJECT INFORMATION:

Total Amount Received:	30,000
Date(s) Project Took Place:	January 1, 2025-December 31, 2025
What were the funds used for?	Rescue Operation Expenses and Veterinary Fees
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	The project exceeded expectations achieving its goal of decreasing the cats population in 2024(2025 is still ongoing) We rescued 254 cats abd, through 101 adoptions OUTSIDE of Strathmore, achieved a measurable reduction of over 100 stray or abandoned cats.
Was the project successful?	yes
If you received partial funding, how did that impact the project?	Our TNR program was not able to perform at its best ability due to decreased funding
Please indicate the number of Strathmore citizens this project impacted?	Town-wide
How many individuals participated in the project?	40-50
How many volunteers participated in the project?	40-50
Approximately how many total volunteer hours were contributed to the project?	5000+ hours

PROJECT EXPENSES:

Item:	Expense:
Rescue Operation Expenses	\$ 13,233.94
Administration	\$ 26400.00
Veterinary Fees	\$ 68350.15
Utilities, Rent and Leasehold Improvements \$41,576.10	TOTAL EXPENSES: \$ 150,168.68

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

Please see attached 'Cat Statistics' Form

Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

ATIA, Sec. 20

ATIA, Sec. 20

Report Completed By:

Officer Name:

DATE

DATE

CAT STATISTICS

2021 – 2025

	2021	2022	2023	2024	2025*	TOTAL
Total Rescued Cats	236	223	201	254	224	1138
In Strathmore	117	120	96	139	124	596
In the County of Wheatland	119	60	55	61	53	348
In Other Areas	n/a	43	50	54	47	194
Owner Surrenders	20	10	17	36	27	110
Rescued by us and returned to owners	6	11	9	2	11	39
Trap Neuter/Spay Release	34	17	5	19	9	84
Veterinary Help Only to Individuals	9	14	3	7	3	36
Cats that died or were found dead	18	18	46	36	15	133
Total Adopted into New Homes	116	149	182	170	123	740
In Strathmore	58 *	53	60	38	59	268
All other areas	58 *	96	122	132	64	472
CATS ADOPTED OUT OF STRATHMORE	59	67	36	101	65	328
*In 2021 we don't have data so projected 50% for Strathmore and 50% for other areas						
* In 2025 we only have 9 months of data, but have projected for a full year						



BUDGETED REVENUES for 2026

- Bank Account Balance - \$20,000
- Donations - \$45,000
- Adoption Sales - \$24,000
- Town of Strathmore MOU Funding - \$55,000
- Total Budgeted Revenues for 2026 - \$144,000

BUDGETED EXPENSES for 2026

- Veterinary expenses - \$87,000
- Salary Expense of - \$26,400
- Other Expenses \$34,000
- The majority of our food & litter is donated
- Volunteer Hours approximately 5000 hrs
- Total Budgeted Expenses for 2026- \$143,400
- * We also have a zero percent interest loan of \$25,000 from 2025

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Hope Bridges Society		
CONTACT PERSON:	Janice Littlefair		
PHONE NUMBER:	403-983-3640		
MAILING ADDRESS:	Street	Box 2496	
	City	Strathmore, Alberta	
	Postal Code	T1P 0H3	
EMAIL ADDRESS:	coordinator@hopebridges.ca		
WEBSITE:	www.hopebridges.ca		

TOTAL FUNDING REQUEST: \$ 6,500

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Hope Bridges Society is a nonprofit organization in Strathmore and Wheatland County that facilitates the connection of community members through free music, movement and arts programs for adults. Our programs include 'Music Discovery' with accredited Music Therapist and free Community Concerts, 'Moving and Grooving' with Canadian Certified Counselor/Dance Movement Therapist, Adaptive Yoga with certified yoga instructor and 'Go Green Upcycling' craft classes.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

WAY2MOVE - Adaptive Sports and Wellness Program
This program provides the opportunity for adults with disabilities to stay active, healthy, and connected. The programs offer a variety of engaging activities designed with modifications to ensure involvement at every skill level, promoting physical fitness, and overall well-being in a supportive and empowering environment. Funds will be utilized to pay for one facilitator for the 2026 year (50 weeks x \$130 = \$6,500)

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Weekly from Thursday, January 8, 2026	to	Thursday, December 17, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Weekly Thursday afternoons from 1:00pm	2:00pm

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	Strathmore Motor Products Sports Centre - 1150 Edgeview Road		
City	Strathmore, Alberta	Postal Code	T1P 0H2

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

Hope Bridges Society is currently running a 12-week WAY2MOVE Pilot Program that has 20-25 (max. 25) persons participating weekly in the program (Adaptive Yoga, Zumba, Pickleball, Floor Hockey, Soccer, Basketball). This program is no charge for all participants.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Our programs empower individuals with disabilities by providing inclusive, adaptive sports and wellness programs that promote physical activity, personal growth, and community connection. The Town of Strathmore State of Recreation, Culture & Facilities Report indicated that 79% of existing programs for 'Special Needs' were inadequate.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

We provide an accessible environment where everyone, regardless of ability, can participate in sports, build confidence, and experience the joy of movement. Individuals with disabilities have access to sports and wellness program, empowering them to lead active and healthy lives. We aim to break down physical, economic, and societal barriers; fostering a sense of belonging through all our programs. Groups in the community including Foothills Advocacy In Motion Society (FAIM), Accredited Supports to the Community (ASC) have/do regularly attend our classes.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Janice Littlefair

PRINT TITLE OF APPLICANT

Hope Bridges Society Coordinator

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

Way2Move - Adaptive Sports & Wellness Pilot Program

Welcome to our adaptive sports and wellness pilot program, where we believe everyone deserves opportunity to stay active and healthy.

Courtney Campbell and John Chubb joined forces in 2024 to launch Way2Move, driven by a shared vision to offer adaptive sport and movement opportunities to all. They recognize the power of sport, movement and inclusion as a key driver to maintaining a healthy and active lifestyle.

- Courtney founded YogAbilitiesYYC in 2018, bringing over 20 years of experience in the disability sector. With a deep passion for yoga and a commitment to supporting individuals of all abilities, Courtney created YogAbilitiesYYC to enhance the quality of life for others and foster inclusion within the community.
- John is a master soccer coach with over forty years experience, supporting players of all ages and abilities. This includes adapted soccer when he was a member of the Football Association of England Advisory Panel. He is also a director with Soccability Canada, that seeks to advocate and support the development of coaches and resources here in Canada. He has been integral in delivering programs since he arrived in Canada in 2007.

Thursday September 11, 2025, to Thursday November 27, 2025, from 1:00pm-2:00pm

Strathmore Motor Products Sports Centre

Thursday September 11, 2025 - Soccer (Large Field)

Thursday September 18, 2025 - Soccer (Large Field)

- Adaptive Soccer is a specially designed program that brings the excitement of soccer to individuals with impairments, providing an inclusive and supportive environment where everyone can participate. This class focuses on building physical literacy through basic soccer skills such as dribbling, passing, shooting, and teamwork, while tailoring the experience to meet the unique needs of each participant. Whether you're new to soccer or an experienced player before, this class adapts to various levels of mobility and abilities, ensuring that every player can enjoy the game in a way that works for them.

Thursday September 25, 2025 - Basketball (Magnum Cementing Gym)

Thursday October 2, 2025 - Basketball (Magnum Cementing Gym)

- Adaptive Basketball is an inclusive and engaging class designed to bring the excitement of basketball to individuals with impairments. This class focuses on making the game accessible to everyone, regardless of ability, by offering tailored modifications to ensure all participants can enjoy the sport. Whether you're a beginner or an experienced player, the class is designed to build skills such as dribbling, shooting, passing, and teamwork in a supportive and fun environment.
- Using adaptive equipment and techniques, such as lightweight basketballs, adjustable goals, and assistive devices, the class provides a safe and welcoming space for all participants. The instructor will offer personalized adjustments and strategies to accommodate different mobility levels and abilities, ensuring everyone can actively participate and improve at their own pace.

Thursday October 9, 2025 - Zumba (Large Field)

Thursday October 16, 2025 - Zumba (Large Field)

- Adaptive Zumba is a high-energy, inclusive dance fitness class designed specifically for individuals with disabilities. This fun and dynamic class adapts the traditional Zumba moves to accommodate various physical abilities, allowing everyone to experience the joy of movement and music in a safe and supportive environment. Whether you use a wheelchair, have limited mobility, or simply need modifications, this class ensures that everyone can participate, enjoy, and feel empowered.
- Adaptive Zumba is not just about fitness - it's about connection, confidence, and community. It's a space where all abilities are celebrated, and everyone can experience the physical and emotional benefits of dance. Join us to move, groove, and be part of a lively and inclusive group where fitness meets fun for all!

Thursday October 23, 2025 - Hockey (Magnum Cementing Gym)

Thursday October 30, 2025 - Hockey (Magnum Cementing Gym)

- Adaptive Floor Hockey is an exciting and inclusive sports class designed to bring the thrill of hockey to individuals with impairments. This class focuses on making the game accessible to everyone by modifying the rules, equipment, and playing style to accommodate various abilities and mobility levels. Whether you're new to hockey or have prior experience, this class provides a fun and supportive environment to develop skills such as stick handling, passing, shooting, and teamwork.
- The class utilizes adaptive equipment like lighter sticks, foam pucks, and adjustable goals to ensure that everyone can participate and enjoy the game. Modifications to movements and strategies will be made by the instructor to meet the individual needs of each participant, whether in a seated position, using mobility aids, or with full mobility.

Thursday November 6, 2025 - Pickleball (Concrete Pad)

Thursday November 13, 2025 - Pickleball (Concrete Pad)

- Adaptive Pickleball is an inclusive and fun class designed to make the fast-growing sport of pickleball accessible to individuals with impairments. Whether you're new to the game or have played before, this class offers modified rules, equipment, and gameplay to accommodate a wide range of abilities. The goal is to provide an enjoyable, safe, and supportive environment where everyone can experience the benefits of pickleball, including improved coordination, strength, and social interaction.
- The class uses adaptive equipment, such as lighter paddles, softer balls, and modified court sizes, to ensure that the game is accessible for all participants, including those with limited mobility, visual impairments, or other disabilities. The instructor will offer personalized adjustments and teach strategies to ensure every participant can actively engage and enjoy the game, at their own pace and skill level.

Thursday November 20, 2025 - Yoga (Magnum Cementing Gym)

Thursday November 27, 2025 - Yoga (Magnum Cementing Gym)

- Adaptive Yoga is a modified approach to traditional yoga that tailors poses, movements, and sequences to meet the unique needs of individuals with diverse physical abilities and limitations. This class focuses on creating an inclusive environment where all participants, regardless of age, injury, or disability, can experience the therapeutic benefits of yoga/stretching. Through gentle guidance and personalized adjustments, students will learn how to enhance flexibility, improve strength, and promote relaxation in a way that feels safe and comfortable for their bodies.
- In Adaptive Yoga, the use of props such as blocks, straps, chairs, and cushions is encouraged to support proper alignment and to make poses more accessible. The emphasis is on mindful movement, breathing techniques, and cultivating a deep connection between mind and body. Whether you're new to yoga or have a seasoned practice, this class provides a supportive space for building confidence, reducing stress, and improving overall well-being.

WAY 2 MOVE

Adaptive Sports & Wellness Program

**Thursday September 11, 2025
to Thursday November 27, 2025
from 1:00pm-2:00pm**

Strathmore Motor Products Sports Centre

Registration is free of charge and participants must pre-register for the 12-Week Pilot Program at coordinator@hopebridges.ca

Participants will be asked to complete a Survey following the Program.

Comprehensive adaptive sports and wellness program, offering a range of activities designed to improve mobility, coordination and pursue an active lifestyle for adults with disabilities. The program includes Yoga, Zumba, Pickleball, Floor Hockey, Soccer, and Basketball for a 12-Week Pilot Program.

Way2Move Founders, Courtney Campbell (YogAbilitiesYYC) and John Clubb (Soccability Canada), are driven by a shared vision to offer adaptive sport and movement opportunities to all. They recognize the power of sport, movement and inclusion as a key driver to maintaining a healthy and active lifestyle.



For more information contact: coordinator@hopebridges.ca / 403.988.3640



Way2Move - Adaptive Sports and Wellness Program

	Facilitator	Facilitator	Venue	TOTAL
Thursday, January 8, 2026	\$130.00	\$130.00	\$55.24	\$315.24
Thursday, January 15, 2026	\$130.00	\$130.00	\$55.24	\$315.24
Thursday, January 22, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, January 29, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, February 5, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, February 12, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, February 19, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, February 26, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, March 5, 2026	\$130.00	\$130.00	\$11.00	\$271.00
Thursday, March 12, 2026	\$130.00	\$130.00	\$11.00	\$271.00
Thursday, March 19, 2026	\$130.00	\$130.00	\$11.00	\$271.00
Thursday, March 26, 2026	\$130.00	\$130.00	\$11.00	\$271.00

Hope Community Covenant Church (possible)

Thursday, April 2, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, April 9, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, April 16, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, April 23, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, April 30, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, May 7, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, May 14, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, May 21, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, May 28, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, June 4, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, June 11, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, June 18, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, June 25, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, July 2, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, July 9, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, July 16, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, July 23, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, July 30, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, August 6, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, August 13, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, August 20, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, August 27, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, September 3, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, September 10, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, September 17, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, September 24, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, October 1, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, October 8, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, October 15, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, October 22, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, October 29, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, November 5, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, November 12, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, November 19, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, November 26, 2026	\$130.00	\$130.00	\$29.76	\$289.76

Thursday, December 3, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, December 10, 2026	\$130.00	\$130.00	\$29.76	\$289.76
Thursday, December 17, 2026	\$130.00	\$130.00	\$29.76	\$289.76

\$6,500.00 \$6,500.00 \$1,463.92

Budget	\$14,463.92
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HOPE BRIDGES SOCIETY			
Profit and Loss			
January - December 2024			
		General	Casino
	Total		
INCOME			
Casino Proceeds	\$ 60,585.28		\$ 60,585.28
DONATIONS	\$ -		
Donations - Corporations	\$ 26,558.00	\$ 26,558.00	\$ 1,300.00
Donations - Individuals	\$ 10,264.66	\$ 10,264.66	
Total DONATIONS	\$ 36,822.66	\$ 35,522.66	\$ 1,300.00
Gala Income	\$ -		
Gala Revenue Ticket Sales	\$ 3,485.00	\$ 3,485.00	
Total Gala Income	\$ 3,485.00	\$ 3,485.00	\$ -
Grant Monies Received	\$ 7,354.50	\$ 7,354.50	
Uncategorized Income	\$ 4,470.00	\$ 4,470.00	
Total Income	\$ 112,717.44	\$ 50,832.16	\$ 61,885.28
GROSS PROFIT	\$ 112,717.44	\$ 50,832.16	\$ 61,885.28
EXPENSES			
Advertising	\$ 278.00		\$ 278.00
AGM Expenses	\$ -		
AGM Meeting Expense	\$ 157.50	\$ 157.50	
Total AGM Expenses	\$ 157.50	\$ 157.50	\$ -
Bank charges	\$ 145.26	\$ 145.26	
Co ordinator Contract	\$ 20,614.50	\$ 20,614.50	
Dues and Subscriptions	\$ 15.00	\$ 15.00	
Gala Expenses	\$ -		
Gala Advertising	\$ 518.40		
Gala Facilitators	\$ 825.00		
Gala Purchase of Food	\$ 1,984.81		
Gala Purchase of Gifts	\$ 773.38		
Gala Purchase of Supplies	\$ 130.53		
Gala Rental of Space	\$ 690.34		
Total Gala Expenses	\$ 4,922.46	\$ 4,922.46	
Insurance	\$ -		
Insurance - Liability	\$ 1,526.00	\$ 1,526.00	
Total Insurance	\$ 1,526.00	\$ 1,526.00	\$ -
Meals and entertainment	\$ 156.72	\$ 156.72	
Office expenses	\$ 60.35		\$ 60.35
Promotional Material Expenses	\$ 500.00	\$ 500.00	
Total Office expenses	\$ 560.35	\$ 500.00	\$ 60.35
Other general and administrative expenses	\$ -		
Board Expenses	\$ 645.27	\$ 645.27	
Board Member Expenses	\$ 586.65	\$ 586.65	
GST Expense	\$ 360.12	\$ 182.20	\$ 177.92
Painted Quilt Expenses	\$ 117.91	\$ 117.91	
Post Office Rental	\$ 187.00	\$ 187.00	
Stamp Expense	\$ 28.98	\$ 28.98	
Total Other general and administrative expenses	\$ 1,925.93	\$ 1,748.01	\$ 177.92
Promotional	\$ -		
Promo Items for Gifts	\$ 1,751.82	\$ 1,751.82	
Total Promotional	\$ 1,751.82	\$ 1,751.82	\$ -
Quickbooks Online	\$ 31.50	\$ 31.50	
Rent or lease payments - Transcend / Hope Church	\$ 697.00		\$ 697.00
Hope Church = Rental for Sessions	\$ 2,101.50	\$ 831.00	\$ 874.50
		\$ 396.00	
The Bank - Rental for Yoga	\$ 400.00	\$ 200.00	\$ 200.00
Total Rent or lease payments	\$ 3,198.50	\$ 1,427.00	\$ 1,771.50
Subcontractors	\$ -		
Mini Concert Facilitators	\$ 2,650.00	\$ 1,025.00	\$ 1,625.00
MOVEment Sessions	\$ 3,600.00	\$ 1,200.00	\$ 2,400.00
Music Discovery Facilitator	\$ 6,895.00	\$ 452.40	\$ 6,442.60
		\$ -	\$ -
Yoga Sessions	\$ 2,650.00	\$ 400.00	\$ 2,250.00
Total Subcontractors	\$ 15,795.00	\$ 3,077.40	\$ 12,717.60
Supplies	\$ -		
Supplies	\$ 751.67	\$ 233.35	\$ 518.32
Total Supplies	\$ 751.67	\$ 233.35	\$ 518.32
Uncategorized Expense	\$ 782.75	\$ 670.77	\$ 111.98
Utilities	\$ -		
Internet Expense	\$ 690.59	\$ 482.69	\$ 207.90
Phone Expense	\$ 206.95	\$ 88.20	\$ 118.75
Total Utilities	\$ 897.54	\$ 570.89	\$ 326.65
Total Expenses	\$ 53,510.50	\$ 37,548.18	\$ 15,962.32
OTHER INCOME			
Interest earned	\$ 43.61	\$ 39.16	\$ 4.45
Total Other Income	\$ 43.61	\$ 39.16	\$ 4.45
OTHER EXPENSES			
Miscellaneous	\$ 784.09	\$ 509.09	\$ 275.00
Total Other Expenses	\$ 784.09	\$ 509.09	\$ 275.00
PROFIT	\$ 58,466.46	\$ 12,814.05	\$ 45,652.41

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Mainsprings Pregnancy and Family Support - Strathmore		
CONTACT PERSON:	Drinda Hyde		
PHONE NUMBER:	403 934 3017		
MAILING ADDRESS:	Street	205 - 925 7 Ave SW	
	City	Calgary, AB	
	Postal Code	T2P 1A5	
EMAIL ADDRESS:	drinda@mainsprings.com		
WEBSITE:	www.mainsprings.com		

TOTAL FUNDING REQUEST: \$ 10,0000.00

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Mainsprings Pregnancy and Family Support offers compassionate guidance, education, and vital resources for pregnancy and parenting challenges, including workshops or classes, one-on-one support, practical assistance, and referrals to community services to strengthen families and promote a sustainable child and family well-being.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

Funds will support a part-time staff position to respond to increasing client numbers and more complex needs. With only one full-time and one part-time staff member, additional capacity is essential to ensure families continue receiving consistent, high-quality services and support. This investment will help Mainsprings meet rising demand and strengthen the wellbeing of families across the Strathmore community.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

January 1, 2026	to	December 31, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

Offered year round, during regular hours	
or by appointment	

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	106B-304 3 Avenue		
City	Strathmore	Postal Code	T1P 1Z1

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

We serve over 200 clients, with demand rising exponentially. All services are free, ensuring families can access emotional, educational, and practical support without financial barriers.

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

We support underserved families, many living in poverty and facing daily challenges, to build parenting skills, access resources, and strengthen stability, benefiting our community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

Mainsprings strengthens Strathmore by uniquely providing personalized and holistic family support while partnering with local organizations, creating a connected network that addresses community needs more effectively than isolated programs. Strong collaborations with schools, health services, and community organizations allow us to reach more families, address complex needs effectively, and deliver tailored, comprehensive support.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Drinda Hyde

PRINT TITLE OF APPLICANT

Strathmore Director

SIGNATURE OF APPLICANT

Drinda Hyde

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Build a Kitchen		
Community Association:	Mainsprings Family and Pregnancy Support - Strathmore Location		
Contact Information:	Name:	Phone:	Email:
	Drinda Hyde	403 934 3017	Drinda@Mainsprings.com
Website (if applicable):	www.mainsprings.com		
Mailing Address:	205 - 925 7 Ave SW, Calgary, AB		
Amount Requested:	\$40,000.00	Application Date:	September 2024

PROJECT INFORMATION:

Total Amount Received:	\$5,000.00
Date(s) Project Took Place:	July 2025
What were the funds used for?	Build a kitchen
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	The goal was to build a functional kitchen to support programs and create a welcoming space. The project was completed successfully, transforming a limited area into a safe, equipped kitchen now used for workshops, client visits, and daily operations. Yes. It improved functionality, accessibility, and community connection, fully achieving its goals.
Was the project successful?	Yes, despite early delays, it was completed successfully and met its goals.
If you received partial funding, how did that impact the project?	We received \$5,000 of \$40,000 requested, enabling completion of a key priority, building a much-needed kitchenette that improved daily operations
Please indicate the number of Strathmore citizens this project impacted?	Over 200 (staff, volunteers and clients).
How many individuals participated in the project?	The workers were mainly involved. Nobody else.
How many volunteers participated in the project?	None
Approximately how many total volunteer hours were contributed to the project?	Not applicable

PROJECT EXPENSES:

Item:	Expense:
Dishwasher	\$ 465.05
Kitchen wuth sink 8ft / Ikea -KNOXHULT	\$ 746.3
Countertop 10ft	\$ 235.52
TOTAL EXPENSES:	\$ 4,259.82

Electrical	\$682.35
Plumbing	\$727.74
Labour	\$1,200.00

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.

Before this project, Mainsprings Strathmore only had a microwave, fridge, and Keurig, with no sink, dishwasher, storage, or fresh tap water - staff and clients had to use the toilet facilities to procure water for coffee and tea. The new kitchen now provides a safe, functional space where staff and volunteers can gather, and where young mothers can visit, enjoy a hot cup of tea, and feel welcomed. The project met all its objectives, and the building owners generously provided the installation, helping create a lasting community resource.



Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: LSAdmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

Dennis Kerber

SIGNATURE

Report Completed By:

Dennis Kerber, Mainsprings, Director of Finance & Administration

November 06, 2025

DATE

Drinda Hyde

SIGNATURE

Officer Name:

Drinda Hyde, Strathmore Director

November 06, 2025

DATE

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Kakato'si Kristian Ayoungman Foundation		
CONTACT PERSON:	Melodie Ayoungman-Hunt		
PHONE NUMBER:	403-499-9910		
MAILING ADDRESS:	Street	PO 1593	
	City	Siksika Nation, AB	
	Postal Code	T0J 3W0	
EMAIL ADDRESS:	melodie@leadbyexamplepowwow.ca		
WEBSITE:	leadbyexamplepowwow.ca		

TOTAL FUNDING REQUEST: \$ 10,000.00

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Lead by Example Powwow 2026 - The Kakato'si Kristian Ayoungman Foundation is growing into it's 4th Annual Lead by Example Powwow the event has grown with demand to continue by many members of the Town of Strathmore, Siksika and professional powwow competitors from all over Canada and the United States. The event draws volunteers from the communities of Strathmore, Siksika, Tsuutina, Red Deer, including Japan. Also, draws vendors interested in attending are from Strathmore and many First Nations communities bringing in authentic Indigenous crafts and delicious food. +

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

The funds attained will be used to support the growing reconciliation to the Lead by Example Powwow 2026. The committee anticipates due to the success over the years that the Powwow will be a larger event due to it being it's 4th Annual year in contuance. Funds will go to support the cost of putting together such a wonderful time of reconcillition, meant to bring community together and for all to come together and learn about one another in a positive light. The program has brought over thousands of attendees to the Town of Strathmore for over the past years, bringning in a great deal of economy and education. +

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

June 5th, 2026	to	June 7th, 2026
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

June 1st, 2026	June 8th, 2026

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	Blackfoot Crossing Historical Park		
City	Siksika Nation	Postal Code	T0J 3W0

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

We anticipate the 4th annual will bring well over 3000 participating in the event built upon the recognition of the reconciliation of Strathmore & Siksika Nation. Many hotels in Strathmore will be filled once again, restaurants, and more. Due to having the event at BCHP there will no longer need to have any fee required which in turn will allow for families and more affordable for people to attend. The museum holds the history of Siksika Nation which builds upon the work of reconciliation of Strathmore & Siksika Nation.

EXPLAIN WHY THE GROUP'S PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

The event is so very important for the community as it brings first hand education of the modern day First Nations from all over Canada and the United States. Kristian's life was lost due to racism, the foundation aims to end racism through reconciliation in bringing community together to Lead by Example (in Kristian's words himself) by taking action to make a difference in today's lives of all people. So that others can learn and enjoy the beauty of First Nations, learning the positive side of the story.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

There is not enough education out on the true beauty of First Nations, only that of which you hear in the news; which is mainly negative, there is so much more to learn about First Nations and the beauty entailed. The Lead by Example Powwow has grown to be known as something good, as other communities are looking at how the reconciliation is being built upon, they are watching Strathmore & Siksika do wonderful work in reconciliation through the powwow. Now we have other communities following suite, for example Chestemere and other surrounding communities. Many sponsors, volunteers, vendors, competitors of powwow from Canada and USA, are continually growing in numbers and interest. The Lead by Example Powwow is putting Strathmore on the map.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Melodie Ayoungman-Hunt

PRINT TITLE OF APPLICANT

CEO Kakato'si Kristian Ayoungman Foundation

SIGNATURE OF APPLICANT

Melodie Ayoungman-Hunt

Town of Strathmore Funding Accountability Report

Each of the Community Associations shall be subject to the following conditions relative to their funding request;

1. An Income & Expense Statement for the Project that funds were applied for.
2. A paragraph explaining how the funds were expended.
3. The report is due within 60 days of the completion of the Project.
4. All conditions must be satisfied before any further applications will be considered.
5. This report must be signed by two executive officers of the Community Association.

Project Title:	Lead by Example Powwow & Cultural Sharing Day 2026		
Community Association:	Kakato'si Kristian Ayoungman Foundation		
Contact Information:	Name:	Phone:	Email:
	Melodie Ayoungman-Hunt	403-499-9910	melodie@leadbyexamplepowwow.ca
Website (if applicable):	leadbyexamplepowwow.ca		
Mailing Address:	PO Box 1593, Siksika AB, T0J 3W0		
Amount Requested:	10,000.00	Application Date:	October 2025

PROJECT INFORMATION:

Total Amount Received:	\$10,000
Date(s) Project Took Place:	June 6th, 7th & 8th, 2025
What were the funds used for?	The funds were used for venue rental, insurance, and security. NOTE: All costs you will see in our Financial Statement submitted.
Provide an update on the goals and activities of the project. Did the project meet its desired objectives?	The Lead by Example Powwow's goal is to bring our communities together, in Kristian's legacy under the Kakato'si Kristian Ayoungman Foundation to celebrate First Nation culture. The powwow brought together over 3000 attendees throughout the 3 days including over 500 students from local schools as they attended the Lead by Example Cultural Sharing Day for Youth in March this year at the Strathmore Motor Products Sports Center. The event also showcases First Nations of Residential school survivors sharing the Blackfoot Culture, Blackfoot Crossing Historical Park representatives talked of what the museum has to offer and invited the schools to attend to learn more about the Blackfoot people. Siksika Teachers showed the Blackfoot Curriculum used in the schools and how it relates to the current subject areas of mainstream schooling such as the traditional use of plants as to the scientific terms, and how First Nations can be used in all core subject areas. First Nations craft booth and food vendors with First Nations cuisine; included was food

	and craft vendors from the Town; a wonderful way of bringing our communities together. People came from far and wide to watch the powwow and take part in this unique learning experience. Also in support were the Town of Strathmore and Siksika Nations Chief, Mayor and Council representatives; also Members of the Canadian Government. The Lead by Example Cultural Sharing day, Powwow, Conference held at Deerfoot Inn & Casino Calgary; all areas of building upon reconciliation. We wanted to be sure to include the information of how our work is expanding to show how important it is to continue. We are also receiving requests to continue & to expand which goes to show that what we are doing is a good thing; the townspeople and beyond like the work being done in reconciliation.
Was the project successful?	Yes, absolutely all of the events have been successful and growing that other communities want to follow what we are doing. We have had great feedback that many of the Strathmore community & others across Canada and the United States say more of this is needed and want the powwow to continue, teachers and the people who want the event to continue. Many are asking for the events and work that we are doing to continue and to come to their communities also. We recently also hosted a powwow in the City of Chestemere and they loved the work Strathmore and Siksika are doing.
If you received partial funding, how did that impact the project?	We received funding from Sponsors, and through grants which enabled us to bring successful events and fulfil payments to most areas of the events.
Please indicate the number of Strathmore citizens this project impacted?	By hosting the Lead by Example Powwow in Strathmore it is meant for the whole town and surrounding communities to attend. Many people have asked to attend and want the powwow to continue. Many residents in the Town of Strathmore mentioned that Strathmore needs better advertisement, as we do work together. Over 3000 plus, attend the Lead by Example Powwow as it is becoming known all over North America. Strathmore for their support of reconciliation of the two communities working together in a positive light.
How many individuals participated in the project?	We had over 45 organizations and businesses supporting our project, 35 volunteers, 42 vendors, and over 3000 attendees.
How many volunteers participated in the project?	35
Approximately how many total volunteer hours were contributed to the project?	440 hrs

PROJECT EXPENSES:

Item:	Expense:
Venue Rental	\$5000
Security	\$2140.00
Insurance	\$2860.00
TOTAL EXPENSES:	\$10,000.00

NARRATIVE:

Please provide an anecdotal example of your project success. Attach a photo if available.



Newly Crowned Lead by Example Powwow Princess 2025-2026 Justice Pickens from Kainai, ongoing in the third year.

The Lead by Example Powwow, Conference and Cultural Sharing Day brought not only the two communities of Strathmore and Siksika Nation but people from all over North America together in a positive light. The photos show all areas from the Cultural Sharing Day with schools well over 500 students, the Lead by Example Powwow, Head Staff, Vendors along

with the newly crowned Miss Lead by Example Princess who has already been traveling throughout Canada and the United States Representing The Town of Strathmore and Siksika Nation's work in Reconciliation and doing a wonderful job at bringing everyone together learning a bit more about First Nations and bringing more than just that but also bring many people together in a positive light, doing acts of the TRC and showing the commitment to moving forward together all in a good way. The Kakato'si Kristian Ayoungman Foundation has been working hard to establish good relations, build relationships, share First Nations culture and history in a positive way, and bringing people together so we can learn more about one another and First Nations in a good way ending racism.

Lead by Example Powwow 2025











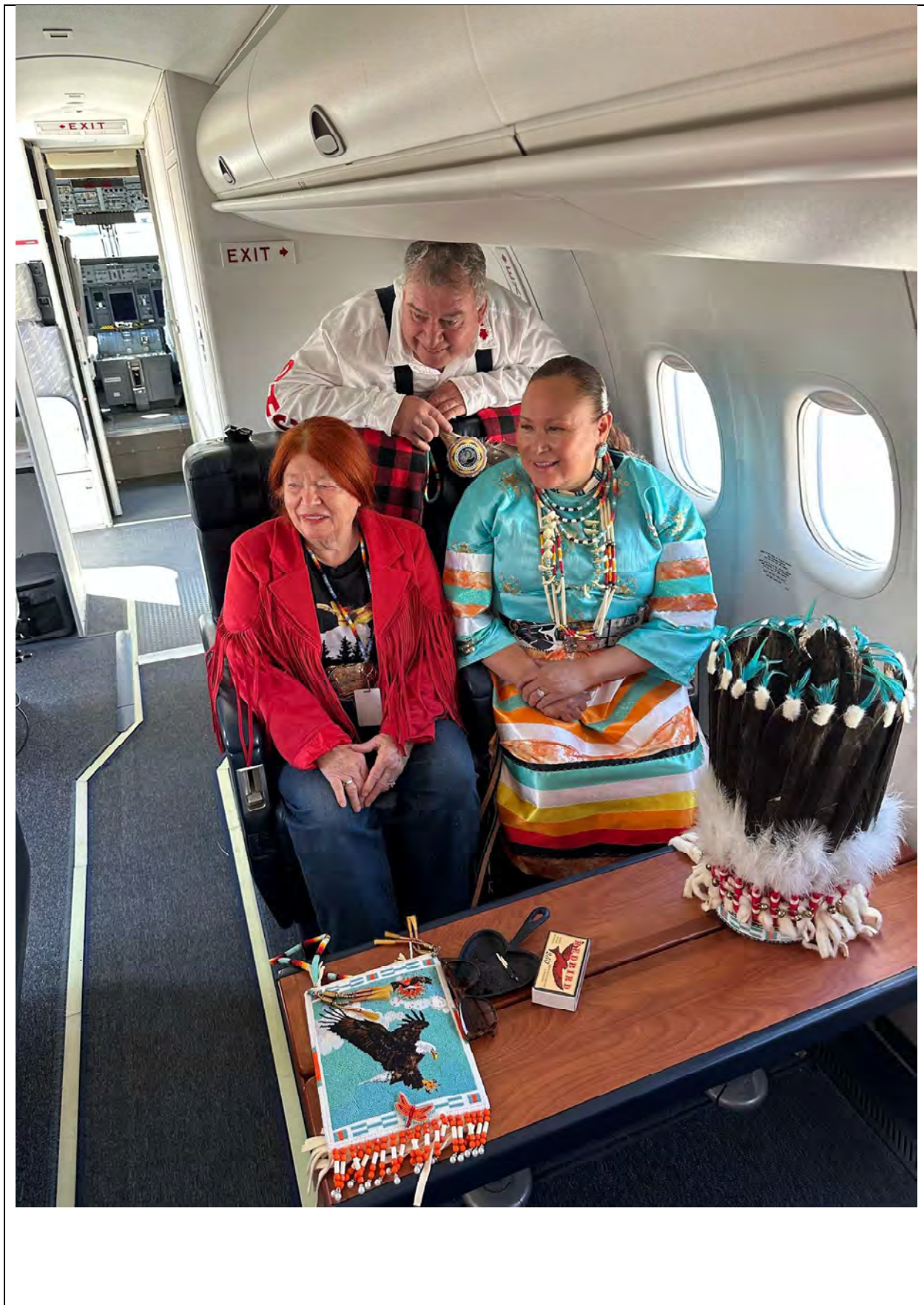
Lead by Example Cultural Sharing Day on May 14th, 2025







Building relationships - De Havilland





Lead by Example Conference 2025



KAKATO'SI
KRISTIAN
AYOUNGMAN
FOUNDATION



LEAD BY EXAMPLE CONFERENCE MARCH 31, 2025

Join us for an inspiring event where we explore reconciliation in action.

Hear how two communities are working together, experience the power of cultural connection, and celebrate through the Lead by Example Powwow.

Featuring:

- Special Guest Speakers
- Cultural Performances
- Lead by Example Powwow Info
- Stories of Partnership & Healing
- Indigenous Craft Vendors
- 50/50
- "Indian" Auction
- A Delicious Meal!

Limited vendor spots available:

Please email to book spot

Date: March 31st, 2025

Location: Deerfoot Inn & Casino,
1000-11500-35 Street SE, Calgary AB
T2Z 3W4

Time: 9:00 AM-3:30 PM

Ticket Purchase:



Conference

Guest Speakers



Ruben Breaker

Siksika Nation



Dr. Vivian Ayoungman

Siksika Nation



Holly Fortier

Nisto Consulting



Angela Groeneveld

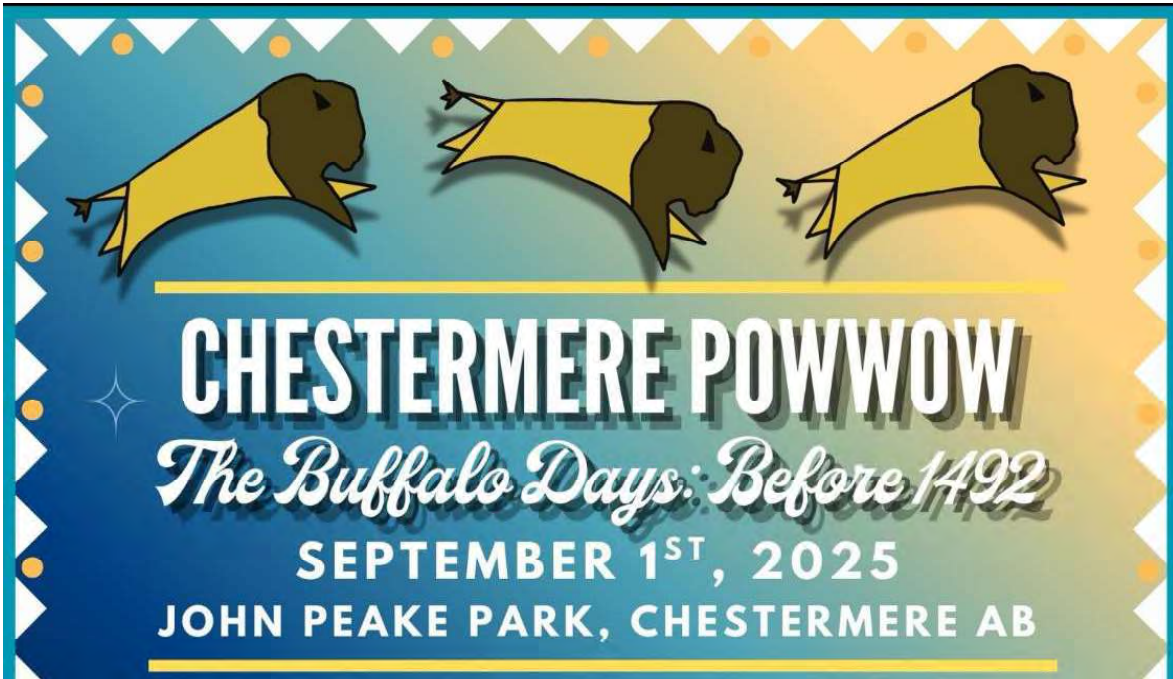
Town of Strathmore

INFO@LEADBYEXAMPLEPOWWOW.CA 

LEADBYEXAMPLEPOWWOW.CA 



Other communities want the Lead by Example Powwow to work with them in Reconciliation - Strathmore should be proud as they are setting the Example!



Submit one (1) original signed copy of this report (via email or in person) to:

Town of Strathmore
1 Parkland Drive
Strathmore, AB
T1P 1K2

Attn: Riley Brolly
E-mail: lsadmin@strathmore.ca

DECLARATION:

I declare that all of the information in the report is accurate and complete and that the report is made on half of the Community Association names on page one with its full knowledge and consent.

SIGNATURE

Report Completed By:

Melodie Ayoungman - Hunt

November 5th, 2025

DATE

SIGNATURE

Officer Name:

Steve Hunt

November 5th, 2025

DATE



Kakato'si Kristian Ayoungman Foundation
Statement of Financial Position
January 3- December 31, 2024

REVENUE

Grants	100,000
Donations	1,049
Sponsorships	134,963
Ticket Sales	22,983
Vendor Fees	20,150
Other	15,374
Total Revenue	294,519

EXPENSES

Advertising & Promotion	1,956
Catering & Meals	7,289
Donations	690
Facilitator Fees	800
General & Administrative Costs	3,299
Gifts/Protocol	1,647
Honorariums	8,994
Indian Relay	31,671
Insurance	2,860
Interest & Banking	660
Pow Wow	124,745
Professional Services	28,035
Purchases	12,013
Rental	21,289
Travel	4,720
Total expenses	250,666

NET INCOME	43,853
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PO Box 2280,
1 Parklane Drive
Strathmore, AB T1P 1K2

TOWN OF STRATHMORE APPLICATION FOR FUNDING

GROUP NAME:	Royal Canadian Legion Branch 10		
CONTACT PERSON:	Martin Ravesloot		
PHONE NUMBER:	ATIA Sec. 20(1)		
MAILING ADDRESS:	Street	230 2nd (Veterans) Ave. PO Box 2041	
	City	Strathmore	
	Postal Code	T1P 1K1	
EMAIL ADDRESS:	martinravesloot@gmail.com		
WEBSITE:	strathmorelegion.ca		

TOTAL FUNDING REQUEST: \$ 10,978.50

TYPE OF PROGRAM OR SERVICE(S) DELIVERED BY THE GROUP:

Our mission
Our mission is to serve Veterans, including serving military and RCMP members and their families, to promote Remembrance, and to serve our communities and our country.

PROGRAM OR SERVICE(S) THE FUNDS WILL BE UTILIZED FOR:

Maintenance of out building which houses numerous activities and events in support of community residents.

DATE(S) OF PROGRAM OR SERVICE(S) DELIVERY:

Ongoing /year round	to	
	to	

APPROXIMATE TIMES OF PROGRAM OR SERVICE(S) DELIVERY:

PREMISES FROM WHICH THE PROGRAM OR SERVICE(S) DELIVERY WILL BE MADE:

Street	230 2nd (Veterans) Ave.		
City	Strathmore	Postal Code	T1P 1K1

The information collected via this form is being collected by the Town of Strathmore pursuant to legislation governing the information handling practices of the Town of Strathmore, specifically Sections 33 (a) and (c) of the Freedom of Information and Protection of Privacy Act (Alberta), the Municipal Government Act (Alberta), and other legislation or bylaws governing the municipality, as may be applicable. Should you have any questions related to the collection or disclosure of your personal information, please contact the Legislative Services division for the Town of Strathmore at 403.934.3133.

NUMBER OF PERSONS PARTICIPATING IN THE PROGRAM OR RECEIVING SERVICES, INCLUDING THE FEE STRUCTURE CHARGED:

400+ members of the branch and community residents participate in the free use of the building

EXPLAIN WHY THE GROUPS PROGRAMS OR SERVICE(S) ARE IMPORTANT AND OF A BENEFIT TO THE COMMUNITY:

Our programs housed at the Legion support mental, physical and social well being of Veterans, their families and the residents of this community.

DESCRIBE HOW THE GROUP'S PROGRAMS OR SERVICES ARE DISTINCT OR UNIQUE FROM ANY OTHER SIMILAR PROGRAMS OR SERVICES ALREADY PROVIDED IN THE COMMUNITY (Collaboration is also a significant factor as unique and creative partnerships which combine resources to provide services may be a more effective use of funding):

The Legion will continue to conduct existing Veterans and Community Programs and events. For example, the current weekly program includes:
Sunday - Community Music Jams (open to all skill levels) and Senior Darts for members.
Monday - closed and True North Board Meetings
Tuesday - Community Musicians Corn Hole Games and Strathmore Country Garden Club
Wednesday - Community BINGO
Thursday - Community Cribbage, and Music Healing Veterans Program
Friday - Community Night with Karaoke or entertainment
Saturday - Veterans Buddy Check, Coffee Program and Main Hall Available for rentals

We are also open to supporting other community organizations whenever possible
ie. True North Board meetings, Inter Agency Meetings, etc.



Budget for the funding application is attached



Previous Year's Financial Statement is attached



Additional information that would be beneficial to this application is attached

AUTHORIZATION FOR APPLICATION

WE CERTIFY THAT: all information and documents supplied are correct, and the group has authorized us to make this application. Examination and copies of all records pertaining to this application may be made to facilitate the processing of this application. Financial Statements will be provided no later than two months after completion of the project or two months after the Group's year end, whichever comes first. All unused funds must be returned to the Town of Strathmore. All conditions must be satisfied before any further applications will be considered.

PRINT FULL NAME

Donovan Arnaud

PRINT TITLE OF APPLICANT

President

SIGNATURE OF APPLICANT

ATIA Sec. 20(1)

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