

Strathmore - Budget vs Actual with Forecast Years

DIVISION: GENERAL	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - General	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 10-01 - General - Taxation Revenue										
Revenues										
Total 01) Net municipal property taxes	16,013,600	16,023,767	16,676,700	16,791,899	17,543,200	866,500	5.20%	18,067,100	18,609,200	19,165,600 1)
Total 05) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	202,100	-	-	-	-	0.00%	-	-	-
Total Revenues	16,013,600	16,225,867	16,676,700	16,791,899	17,543,200	866,500	-205.20%	18,067,100	18,609,200	19,165,600
Surplus(Deficit)	16,013,600	16,225,867	16,676,700	16,791,899	17,543,200	866,500	5.20%	18,067,100	18,609,200	19,165,600
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 10-01 - General - Taxation Revenue	16,013,600	16,225,867	16,676,700	16,791,899	17,543,200	866,500	5.20%	18,067,100	18,609,200	19,165,600

Notes:
1) Property Tax: 1.8% growth and a 2.8% municipal tax increase

Strathmore - Budget vs Actual with Forecast Years

DIVISION: GENERAL	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - General	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 10-02 - General - Other										
Revenues										
Total 02) User fees and sales of goods	191,500	199,746	194,800	209,733	198,100	3,300	1.69%	201,400	204,800	208,600 4)
Total 04) Franchise Fees	3,033,000	3,154,768	3,207,200	2,383,928	3,273,000	65,800	2.05%	3,336,900	3,402,100	3,465,600
Total 05) Government grants - operating	-	204,692	-	204,692	-	-	0.00%	-	-	-
Total 08) Investment & interest income	405,300	687,307	460,300	399,539	400,300	(60,000)	-13.03%	400,300	400,300	400,300 3)
Total 09) Penalties and cost of taxes	175,000	191,178	175,000	168,115	175,000	-	0.00%	175,000	175,000	175,000
Total 10) Other revenue	2,000	39	2,000	3,721	2,000	-	0.00%	2,000	2,000	2,000
Total 11) Developer Levies	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	202,100	-	100,000	-	-	(100,000)	-100.00%	-	-	- 1)
Total 14) Utility Administration Fee Revenue	-	-	-	-	2,275,000	2,275,000	100.00%	2,275,000	2,275,000	2,275,000
Total Revenues	4,008,900	4,437,730	4,139,300	3,369,727	6,323,400	2,184,100	-252.76%	6,390,600	6,459,200	6,526,500
Expenses										
Total 01) Salaries, Wages, and Benefits	(305,000)	(220)	(343,000)	-	(309,000)	34,000	-9.91%	(309,000)	(309,000)	(309,000)
Total 02) Contracted and General Services	111,300	222,968	205,300	240,879	94,800	(110,500)	-53.82%	105,300	116,300	127,900 2)
Total 03) Materials, Goods and Supplies	25,000	28,506	25,000	32,944	25,000	-	0.00%	25,000	25,000	25,000
Total 05) Bank Charges and Short Term Interest	66,000	96,387	90,000	88,416	90,000	-	0.00%	90,000	90,000	90,000
Total 10) Interest on Long-term Debt	100,600	93,594	68,400	48,287	52,800	(15,600)	-22.81%	49,100	44,700	20,900
Total 11) Long-term Debt Payments	617,000	617,000	617,000	617,000	150,000	(467,000)	-75.69%	150,000	150,000	1,650,000
Total 12) Transfers to reserves - operating	100,000	1,825,000	450,000	450,000	100,000	(350,000)	-77.78%	100,000	100,000	100,000
Total 13) Transfer to reserves - capital	725,800	1,001,808	353,700	353,700	780,400	426,700	120.64%	(2,174,900)	116,400	(4,715,800)
Total 20) Requisitions	202,100	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	1,642,800	3,885,044	1,466,400	1,831,226	984,000	(482,400)	-167.10%	(1,964,500)	333,400	(3,011,000)
Surplus(Deficit)	2,366,100	552,686	2,672,900	1,538,501	5,339,400	2,666,500	99.76%	8,355,100	6,125,800	9,537,500
Less Amortization	(354,700)	-	(365,300)	-	(437,700)	(72,400)		(437,700)	(437,700)	(437,700)
Net 10-02 - General - Other	2,011,400	552,686	2,307,600	1,538,501	4,901,700	2,594,100	112.42%	7,917,400	5,688,100	9,099,800

- Notes:
- 1) Transfer from Op reserves in 2025 was for a Resolution regarding Building Maintenance Safety Program.
 - 2) Contracted service in 2025 included services for the Building Maintenance Safety Program per the resolution.
 - 3) Removal of fee for credit card usage
 - 4) Amounts estimated by providers - does not include impact of Prairie Sky at 2025-10-03

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COUNCIL	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 11 - Council	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 11-01 - Council										
Revenues										
Total 12) Transfer from reserves - operating	-	-	-	-	5,000	5,000	100.00%	-	-	- 1)
Total Revenues	-	-	-	-	5,000	5,000	100.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	339,700	331,055	351,100	254,298	342,000	(9,100)	-2.59%	353,000	361,600	370,100
Total 02) Contracted and General Services	153,600	110,368	149,900	69,261	174,800	24,900	16.61%	158,300	158,300	143,300 1)
Total 03) Materials, Goods and Supplies	20,000	8,358	15,500	208	18,000	2,500	16.13%	16,000	16,000	16,000
Total 08) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	-	5,000	5,000	-	(5,000)	-100.00%	5,000	5,000	5,000
Total 15) Internal Transfers Expenses	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	513,300	449,781	521,500	328,767	534,800	13,300	-202.55%	532,300	540,900	534,400
Surplus(Deficit)	(513,300)	(449,781)	(521,500)	(328,767)	(529,800)	(8,300)	1.59%	(532,300)	(540,900)	(534,400)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 11-01 - Council	(513,300)	(449,781)	(521,500)	(328,767)	(529,800)	(8,300)	1.59%	(532,300)	(540,900)	(534,400)

Notes:
1) \$5k Revenue and \$25k expense increase - Council Strategic Plan training

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - Executive	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 12-01 - Executive										
Revenues										
Total 02) User fees and sales of goods	-	-	-	-	-	-	0.00%	-	-	-
Total 03) Licences and permits	-	-	-	-	-	-	0.00%	-	-	-
Total 05) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Penalties and cost of taxes	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	553,400	-	933,400	-	-	(933,400)	-100.00%	-	-	- 1)
Total Revenues	553,400	-	933,400	-	-	(933,400)	-100.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	581,900	430,927	545,300	335,309	500,100	(45,200)	-8.29%	517,000	531,000	543,900
Total 02) Contracted and General Services	618,900	29,809	789,800	50,888	57,300	(732,500)	-92.74%	57,900	58,500	58,200 2)
Total 03) Materials, Goods and Supplies	2,000	389	1,000	418	500	(500)	-50.00%	500	500	500
Total 05) Bank Charges and Short Term Interest	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Other Expenditures	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Transfers to Individuals and Organisations	-	-	150,000	-	90,000	(60,000)	-40.00%	90,000	90,000	90,000
Total 10) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	1,202,800	461,125	1,486,100	386,615	647,900	(838,200)	-143.60%	665,400	680,000	692,600
Surplus(Deficit)	(649,400)	(461,125)	(552,700)	(386,615)	(647,900)	(95,200)	17.22%	(665,400)	(680,000)	#####
Less Amortization	-	(366,040)	-	-	-	-	-	-	-	-
Net 12-01 - Executive	(649,400)	(827,165)	(552,700)	(386,615)	(647,900)	(95,200)	17.22%	(665,400)	(680,000)	#####

Notes:

1) Several Resolutions were passed that drew on operating reserves in 2025 - Resolutions noted below

2) Contracted services in 2025 were also higher related to the resolutions.

- WHMB Design Drawings (\$463k)
- WHMB Site contamination mitigation (\$100k)
- Growth opportunities (\$170k)
- Physician Sponsorship (transfers to Individuals)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-03 - Information Technology										
Revenues										
Total 06) Government grants - capital	-	59,842	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	8,296	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	26,500	28,115	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	-	30,486	-	-	-	-	0.00%	-	-	-
Total Revenues	26,500	126,739	-	-	-	-	0.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	595,100	604,367	607,500	486,681	491,900	(115,600)	-19.03%	515,100	530,400	539,400 1)
Total 02) Contracted and General Services	845,600	815,353	934,000	717,078	869,500	(64,500)	-6.91%	854,500	874,100	901,200 1)
Total 03) Materials, Goods and Supplies	33,500	33,968	32,000	41,919	20,500	(11,500)	-35.94%	20,500	20,500	20,500
Total 10) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	1,474,200	1,453,688	1,573,500	1,245,677	1,381,900	(191,600)	-187.82%	1,390,100	1,425,000	1,461,100
Surplus(Deficit)	(1,447,700)	(1,326,949)	(1,573,500)	(1,245,677)	(1,381,900)	191,600	-12.18%	(1,390,100)	(1,425,000)	(1,461,100)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-03 - Information Technology	(1,447,700)	(1,326,949)	(1,573,500)	(1,245,677)	(1,381,900)	191,600	-12.18%	(1,390,100)	(1,425,000)	(1,461,100)

Notes:
1) GIS was set up a separate cost center for 2026 - Salaries (\$158k) and related services and equipment (\$54k) moved to cost center 12-05

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 12-04 - Administration - Building										
Expenses										
Total 02) Contracted and General Services	82,900	96,139	107,100	78,991	132,500	25,400	23.72%	108,600	113,300	117,900 1)
Total 03) Materials, Goods and Supplies	9,000	1,967	2,500	8,287	4,500	2,000	80.00%	4,800	5,100	5,400
Total 04) Utilities	62,200	40,430	51,600	28,010	45,500	(6,100)	-11.82%	46,000	47,100	47,800
Total 15) Internal Transfers Expenses	23,000	12,845	23,000	11,853	12,800	(10,200)	-44.35%	12,800	12,800	12,800
Total Expense Before Amortization	177,100	151,380	184,200	127,140	195,300	11,100	-206.03%	172,200	178,300	183,900
Surplus(Deficit)	(177,100)	(151,380)	(184,200)	(127,140)	(195,300)	(11,100)	6.03%	(172,200)	(178,300)	(183,900)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-04 - Administration - Building	(177,100)	(151,380)	(184,200)	(127,140)	(195,300)	(11,100)	6.03%	(172,200)	(178,300)	(183,900)

Notes:
1) 2025 Building Maintenance Safety Program carry-forward, not present in 2026

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-05 - Geographic Information Systems										
Revenues										
Total 10) Other revenue	-	-	-	-	100	100	100.00%	100	100	100
Total Revenues	-	-	-	-	100	100	100.00%	100	100	100
Expenses										
Total 01) Salaries, Wages, and Benefits	-	-	-	-	156,000	156,000	100.00%	160,500	163,900	167,300 1)
Total 02) Contracted and General Services	-	-	-	-	77,600	77,600	100.00%	76,000	78,300	127,000 1)
Total Expense Before Amortization	-	-	-	-	233,600	233,600	100.00%	236,500	242,200	294,300
Surplus(Deficit)	-	-	-	-	(233,500)	(233,500)	100.00%	(236,400)	(242,100)	(294,200)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-05 - Geographic Information Systems	-	-	-	-	(233,500)	(233,500)	100.00%	(236,400)	(242,100)	(294,200)

Notes:
1) New cost center set up for 2026 - budget transferred from general IT budget

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-06 - Legislative Services										
Revenues										
Total 05) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	1,000	300	1,000	682	1,000	-	0.00%	1,000	1,000	1,000
Total 12) Transfer from reserves - operating	-	-	10,000	-	-	(10,000)	-100.00%	-	-	75,000
Total Revenues	1,000	300	11,000	682	1,000	(10,000)	-109.09%	1,000	1,000	76,000
Expenses										
Total 01) Salaries, Wages, and Benefits	351,600	357,748	360,000	311,208	371,700	11,700	3.25%	392,900	412,200	432,700
Total 02) Contracted and General Services	24,500	27,936	155,800	33,579	31,800	(124,000)	-79.59%	31,800	31,800	106,800 1)
Total 03) Materials, Goods and Supplies	6,000	3,204	28,000	9,583	3,000	(25,000)	-89.29%	3,000	3,000	28,000 1)
Total 08) Transfers to Individuals and Organisations	25,800	25,800	28,000	-	25,800	(2,200)	-7.86%	25,800	25,800	25,800
Total 12) Transfers to reserves - operating	10,000	10,000	-	-	25,000	25,000	100.00%	25,000	25,000	- 2)
Total Expense Before Amortization	417,900	424,689	571,800	354,370	457,300	(114,500)	-179.98%	478,500	497,800	593,300
Surplus(Deficit)	(416,900)	(424,389)	(560,800)	(353,688)	(456,300)	104,500	-18.63%	(477,500)	(496,800)	(517,300)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-06 - Legislative Services	(416,900)	(424,389)	(560,800)	(353,688)	(456,300)	104,500	-18.63%	(477,500)	(496,800)	(517,300)

Notes:

1) Reduction in Contracted and General (\$125k) and Materials (\$25k) due to 2025 being an Election year

2) Non-Recurring annual contribution to pay for election cost in 2029

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-07 - Communications & Marketing										
Revenues										
Total 05) Government grants - operating	10,000	5,000	5,000	-	10,000	5,000	100.00%	10,000	10,000	10,000
Total 10) Other revenue	-	1,400	-	7,144	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	100,000	-	7,000	(93,000)	-93.00%	-	7,000	- 1)
Total 13) Transfer from reserves - capital	-	14,601	-	-	-	-	0.00%	-	-	-
Total Revenues	10,000	21,001	105,000	7,144	17,000	(88,000)	-116.19%	10,000	17,000	10,000
Expenses										
Total 01) Salaries, Wages, and Benefits	218,500	212,053	238,200	173,792	245,500	7,300	3.06%	257,800	268,100	278,600
Total 02) Contracted and General Services	168,800	92,190	236,800	140,341	183,000	(53,800)	-22.72%	124,300	138,600	129,900 2)
Total 03) Materials, Goods and Supplies	70,100	49,660	63,600	43,200	70,100	6,500	10.22%	68,600	70,100	69,000
Total 08) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	100,000	7,000	7,000	-	(7,000)	-100.00%	7,000	-	7,000
Total Expense Before Amortization	457,400	453,903	545,600	364,334	498,600	(47,000)	-191.39%	457,700	476,800	484,500
Surplus(Deficit)	(447,400)	(432,902)	(440,600)	(357,190)	(481,600)	(41,000)	9.31%	(447,700)	(459,800)	(474,500)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-07 - Communications & Marketing	(447,400)	(432,902)	(440,600)	(357,190)	(481,600)	(41,000)	9.31%	(447,700)	(459,800)	(474,500)

Notes:

1) 2025 includes a transfer from reserves operating for resolution for Community and Business Events (\$100k)

2) Reduction in Contracted and General services related to the resolution for 2025

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - Executive	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 12-10 - Human Resources										
Revenues										
Total 10) Other revenue	-	-	-	16,196	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	6,000	6,000	6,000	-	-	(6,000)	-100.00%	3,400	-	-
Total Revenues	6,000	6,000	6,000	16,196	-	(6,000)	-100.00%	3,400	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	558,900	549,621	566,700	431,314	592,700	26,000	4.59%	626,100	656,500	685,900
Total 02) Contracted and General Services	116,900	82,643	111,500	37,627	112,000	500	0.45%	122,400	127,400	129,900
Total 03) Materials, Goods and Supplies	13,000	3,270	14,500	6,340	14,500	-	0.00%	15,000	15,000	15,500
Total 12) Transfers to reserves - operating	-	-	1,700	1,700	3,000	1,300	76.47%	1,300	3,000	1,300
Total 15) Internal Transfers Expenses	-	1,186	-	282	1,200	1,200	100.00%	1,200	1,200	1,200
Total Expense Before Amortization	688,800	636,721	694,400	477,263	723,400	29,000	-204.18%	766,000	803,100	833,800
Surplus(Deficit)	(682,800)	(630,721)	(688,400)	(461,066)	(723,400)	(35,000)	5.08%	(762,600)	(803,100)	(833,800)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-10 - Human Resources	(682,800)	(630,721)	(688,400)	(461,066)	(723,400)	(35,000)	5.08%	(762,600)	(803,100)	(833,800)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-11 - Finance										
Revenues										
Total 02) User fees and sales of goods	39,000	33,415	43,000	25,670	43,000	-	0.00%	43,000	43,000	43,000
Total 05) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Penalties and cost of taxes	10,000	10,010	10,000	10,036	10,000	-	0.00%	10,000	10,000	10,000
Total 10) Other revenue	-	3,994	-	(150)	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	2,800
Total 13) Transfer from reserves - capital	-	23,433	-	-	-	-	0.00%	-	-	-
Total Revenues	49,000	70,852	53,000	35,556	53,000	-	-200.00%	53,000	53,000	55,800
Expenses										
Total 01) Salaries, Wages, and Benefits	951,000	1,009,560	991,200	838,460	951,100	(40,100)	-4.05%	1,000,600	1,036,000	1,069,300 1)
Total 02) Contracted and General Services	64,500	47,622	55,300	45,319	62,400	7,100	12.84%	56,800	56,900	63,900
Total 03) Materials, Goods and Supplies	-	2,198	-	358	-	-	0.00%	-	-	-
Total 06) Other Expenditures	-	(124)	-	320	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	1,400	1,400	-
Total 13) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	1,015,500	1,059,257	1,046,500	884,456	1,013,500	(33,000)	-196.85%	1,058,800	1,094,300	1,133,200
Surplus(Deficit)	(966,500)	(988,405)	(993,500)	(848,901)	(960,500)	33,000	-3.32%	(1,005,800)	(1,041,300)	(1,077,400)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-11 - Finance	(966,500)	(988,405)	(993,500)	(848,901)	(960,500)	33,000	-3.32%	(1,005,800)	(1,041,300)	(1,077,400)

Notes:
1) Salary and wage - impact of going from two Supervisors to one supervisor and a team lead, impact of several new hires below the previous budget/incumbents

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-12 - Assessment Services										
Expenses										
Total 01) Salaries, Wages, and Benefits	-	(276)	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	122,100	121,066	122,200	106,269	125,600	3,400	2.78%	125,600	135,600	135,600 1)
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	122,100	120,790	122,200	106,269	125,600	3,400	-202.78%	125,600	135,600	135,600
Surplus(Deficit)	(122,100)	(120,790)	(122,200)	(106,269)	(125,600)	(3,400)	2.78%	(125,600)	(135,600)	(135,600)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-12 - Assessment Services	(122,100)	(120,790)	(122,200)	(106,269)	(125,600)	(3,400)	2.78%	(125,600)	(135,600)	(135,600)

Notes:
1) Bump up of assessment printing costs

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Administration										
Costing Centre: 12-15 - Director of SAFS										
Revenues										
Total 12) Transfer from reserves - operating	-	-	80,000	-	-	(80,000)	-100.00%	-	-	- 1)
Total Revenues	-	-	80,000	-	-	(80,000)	-100.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	389,400	369,588	410,300	317,922	523,400	113,100	27.57%	540,600	554,100	562,200
Total 02) Contracted and General Services	114,700	144,263	271,500	289,497	356,400	84,900	31.27%	307,600	210,600	210,600 1)
Total 08) Transfers to Individuals and Organisations	-	-	-	-	8,000	8,000	100.00%	8,000	8,000	8,000
Total 15) Internal Transfers Expenses	-	1,408	-	376	4,300	4,300	100.00%	4,300	4,300	4,300
Total Expense Before Amortization	504,100	515,260	681,800	607,794	892,100	210,300	-230.84%	860,500	777,000	785,100
Surplus(Deficit)	(504,100)	(515,260)	(601,800)	(607,794)	(892,100)	(290,300)	48.24%	(860,500)	(777,000)	(785,100)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-15 - Director of SAFS	(504,100)	(515,260)	(601,800)	(607,794)	(892,100)	(290,300)	48.24%	(860,500)	(777,000)	(785,100)

Notes:
1) \$80k transfer from reserve and legal fees in 2025 amended budget - Growth Opportunities (\$50k) and Dev Permit D24-114 (\$30k)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 12 - Director of IODS										
Costing Centre: 12-16 - Director of IODS										
Expenses										
Total 01) Salaries, Wages, and Benefits	407,100	416,360	423,400	351,204	367,000	(56,400)	-13.32%	383,400	396,900	404,300 1)
Total 02) Contracted and General Services	5,800	4,695	6,400	5,767	8,900	2,500	39.06%	9,500	10,100	10,700
Total 03) Materials, Goods and Supplies	-	-	-	-	500	500	100.00%	500	500	500
Total 15) Internal Transfers Expenses	-	493	-	48	500	500	100.00%	500	500	500
Total Expense Before Amortization	412,900	421,548	429,800	357,018	376,900	(52,900)	-187.69%	393,900	408,000	416,000
Surplus(Deficit)	(412,900)	(421,548)	(429,800)	(357,018)	(376,900)	52,900	-12.31%	(393,900)	(408,000)	(416,000)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-16 - Director of IODS	(412,900)	(421,548)	(429,800)	(357,018)	(376,900)	52,900	-12.31%	(393,900)	(408,000)	(416,000)

Notes:
1) Salary - Reclassification of portion of team member wage to GIS dept

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - Director of CPS	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 12-17 - Director of CPS										
Expenses										
Total 01) Salaries, Wages, and Benefits	180,800	237,955	237,400	192,714	243,000	5,600	2.36%	255,700	267,600	280,000
Total 02) Contracted and General Services	3,500	875	2,000	1,407	54,600	52,600	2630.00%	5,100	5,200	5,700 1)
Total Expense Before Amortization	184,300	238,830	239,400	194,121	297,600	58,200	-224.31%	260,800	272,800	285,700
Surplus(Deficit)	(184,300)	(238,830)	(239,400)	(194,121)	(297,600)	(58,200)	24.31%	(260,800)	(272,800)	(285,700)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-17 - Director of CPS	(184,300)	(238,830)	(239,400)	(194,121)	(297,600)	(58,200)	24.31%	(260,800)	(272,800)	(285,700)

Notes:
1) Operational Review

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 21 - Policing	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 21-01 - Police Services										
Revenues										
Total 02) User fees and sales of goods	100,000	100,922	105,000	62,164	105,000	-	0.00%	105,000	105,000	105,000
Total 05) Government grants - operating	408,200	414,712	408,200	-	414,800	6,600	1.62%	414,800	414,800	414,800
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	205,000	177,681	220,000	131,334	245,000	25,000	11.36%	256,000	262,500	263,000
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	300,000	400,000
Total Revenues	713,200	693,315	733,200	193,498	764,800	31,600	-204.31%	775,800	1,082,300	1,182,800
Expenses										
Total 01) Salaries, Wages, and Benefits	459,900	493,357	503,000	301,461	551,400	48,400	9.62%	578,900	601,300	622,300
Total 02) Contracted and General Services	2,867,000	2,367,281	2,861,800	1,082,614	2,991,000	129,200	4.51%	3,093,000	3,859,000	4,195,000 1)
Total 03) Materials, Goods and Supplies	1,000	1,455	2,200	2,471	2,400	200	9.09%	2,400	2,400	2,400
Total 04) Utilities	3,100	3,015	3,600	2,513	3,700	100	2.78%	3,800	3,900	3,900
Total 06) Other Expenditures	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	100,000	632,975	200,000	200,000	300,000	100,000	50.00%	400,000	-	- 2)
Total Expense Before Amortization	3,431,000	3,498,083	3,570,600	1,589,059	3,848,500	277,900	-207.78%	4,078,100	4,466,600	4,823,600
Surplus(Deficit)	(2,717,800)	(2,804,768)	(2,837,400)	(1,395,560)	(3,083,700)	(246,300)	8.68%	(3,302,300)	(3,384,300)	(3,640,800)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 21-01 - Police Services	(2,717,800)	(2,804,768)	(2,837,400)	(1,395,560)	(3,083,700)	(246,300)	8.68%	(3,302,300)	(3,384,300)	(3,640,800)

Notes:

1) Contracted and General services increase due to RCMP Contract increase in rates and cost of living increases

2) Additional transfer to reserves to offset future increase in RCMP contract amount

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 23 - Fire	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 23-01 - Fire Services										
Revenues										
Total 02) User fees and sales of goods	80,000	123,263	61,000	72,574	75,000	14,000	22.95%	75,000	75,000	75,000
Total 03) Licences and permits	2,500	700	-	400	-	-	0.00%	-	-	-
Total 05) Government grants - operating	-	4,318	408,800	-	545,000	136,200	33.32%	136,200	-	- 1)
Total 06) Government grants - capital	-	368,349	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	15,000	208,032	25,000	420,863	25,000	-	0.00%	25,000	25,000	25,000
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	1,500	-	1,500
Total 13) Transfer from reserves - capital	-	250,969	-	-	-	-	0.00%	-	-	-
Total 16) Gain on disposal of capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	97,500	955,631	494,800	493,838	645,000	150,200	-230.36%	237,700	100,000	101,500
Expenses										
Total 01) Salaries, Wages, and Benefits	1,731,900	1,963,599	2,288,500	1,656,853	2,370,200	81,700	3.57%	2,542,500	2,663,000	2,746,400 2)
Total 02) Contracted and General Services	342,900	395,730	402,100	370,224	441,900	39,800	9.90%	408,600	422,400	428,500
Total 03) Materials, Goods and Supplies	173,500	168,288	182,000	182,605	220,200	38,200	20.99%	210,400	222,600	235,500 3) 4)
Total 04) Utilities	24,900	19,998	23,000	13,531	19,700	(3,300)	-14.35%	19,400	19,700	20,100
Total 12) Transfers to reserves - operating	-	-	-	-	1,500	1,500	100.00%	6,700	8,200	6,700
Total 13) Transfer to reserves - capital	-	96,774	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Expenses	15,000	21,142	15,000	12,271	21,200	6,200	41.33%	21,200	21,200	21,200
Total Expense Before Amortization	2,288,200	2,665,532	2,910,600	2,235,483	3,074,700	164,100	-205.64%	3,208,800	3,357,100	3,458,400
Surplus(Deficit)	(2,190,700)	(1,709,901)	(2,415,800)	(1,741,645)	(2,429,700)	(13,900)	0.58%	(2,971,100)	(3,257,100)	(3,356,900)
Less Amortization	(164,800)	(216,974)	(169,800)	-	(270,000)	(100,200)	1	(270,000)	(270,000)	(270,000)
Net 23-01 - Fire Services	(2,355,500)	(1,926,875)	(2,585,600)	(1,741,645)	(2,699,700)	(114,100)	4.41%	(3,241,100)	(3,527,100)	(3,626,900)

- Notes:
- 1) Government Grants - WUI Grant was for 9 of 12 months in 2025, 12 of 12 Months in 2026
 - 2) Same impact for Wages - WUI Grant funded wages was for 9 of 12 months in 2025, 12 of 12 Months in 2026
 - 3) Lifecycle replacement of chainsaw equipment
 - 4) Spray foam inventory purchases

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 24 - Emergency Services	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 24-01 - Emergency Management										
Revenues										
Total 05) Government grants - operating	70,000	70,000	70,000	46,607	70,000	-	0.00%	70,000	70,000	70,000
Total 10) Other revenue	1,000	233,004	1,000	-	1,000	-	0.00%	1,000	1,000	1,000
Total 12) Transfer from reserves - operating	200,000	-	-	-	-	-	0.00%	-	-	-
Total Revenues	271,000	303,004	71,000	46,607	71,000	-	-200.00%	71,000	71,000	71,000
Expenses										
Total 01) Salaries, Wages, and Benefits	132,300	159,205	187,600	136,794	101,400	(86,200)	-45.95%	106,000	109,900	114,000 1)
Total 02) Contracted and General Services	267,800	97,577	64,300	43,653	152,300	88,000	136.86%	152,300	155,500	156,500 1)
Total 03) Materials, Goods and Supplies	7,000	7,261	8,500	5,495	10,000	1,500	17.65%	12,000	14,000	15,000
Total Expense Before Amortization	407,100	264,043	260,400	185,942	263,700	3,300	-201.27%	270,300	279,400	285,500
Surplus(Deficit)	(136,100)	38,962	(189,400)	(139,335)	(192,700)	(3,300)	1.74%	(199,300)	(208,400)	(214,500)
Less Amortization	(9,500)	(9,435)	(9,800)	-	(9,400)	400	()	(9,400)	(9,400)	(9,400)
Net 24-01 - Emergency Management	(145,600)	29,526	(199,200)	(139,335)	(202,100)	(2,900)	1.46%	(208,700)	(217,800)	(223,900)

Notes:

1) Former Emergency Mangaement Coordinator position reclassified to Contracted Service expense

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 61 - Planning & Development										
Costing Centre: 26-01 - Building Inspection										
Revenues										
Total 03) Licences and permits	338,000	427,841	346,500	930,342	400,000	53,500	15.44%	363,500	372,000	380,500 1)
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	338,000	427,841	346,500	930,342	400,000	53,500	-215.44%	363,500	372,000	380,500
Expenses										
Total 01) Salaries, Wages, and Benefits	120,000	80,327	123,000	89,779	120,800	(2,200)	-1.79%	124,500	127,000	129,600
Total 02) Contracted and General Services	166,000	277,596	159,000	245,584	186,500	27,500	17.30%	171,000	176,500	182,000 2)
Total 03) Materials, Goods and Supplies	500	833	500	-	500	-	0.00%	500	500	500
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	286,500	358,756	282,500	335,363	307,800	25,300	-208.96%	296,000	304,000	312,100
Surplus(Deficit)	51,500	69,085	64,000	594,979	92,200	28,200	44.06%	67,500	68,000	68,400
Less Amortization	(24,000)	(22,736)	-	-	-	-	-	-	-	-
Net 26-01 - Building Inspection	27,500	46,350	64,000	594,979	92,200	28,200	44.06%	67,500	68,000	68,400

Notes:

1) Projected increases in activity compared to prior budgets (corroborated with actuals in 2024 and 2025 year to date)

2) Contract costs to perform the inspection work, aligned with revenue increases

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 26 - Municipal Enforcement	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 26-03 - Municipal Enforcement										
Revenues										
Total 02) User fees and sales of goods	60,500	54,401	65,500	28,626	65,500	-	0.00%	65,500	65,500	65,500
Total 03) Licences and permits	31,600	30,985	31,600	28,790	26,600	(5,000)	-15.82%	26,600	26,600	26,600
Total 10) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	-	41,107	-	-	-	-	0.00%	-	-	-
Total Revenues	92,100	126,493	97,100	57,416	92,100	(5,000)	-194.85%	92,100	92,100	92,100
Expenses										
Total 01) Salaries, Wages, and Benefits	486,400	371,448	495,500	351,903	495,500	-	0.00%	518,900	537,500	555,300
Total 02) Contracted and General Services	28,100	13,537	23,500	27,990	39,300	15,800	67.23%	32,700	33,000	33,200 1)2)
Total 03) Materials, Goods and Supplies	21,000	14,966	23,800	17,774	26,500	2,700	11.34%	21,300	23,300	21,800
Total 04) Utilities	1,100	1,109	1,100	1,170	1,100	-	0.00%	1,200	1,300	1,300
Total 08) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Expenses	-	757	1,000	629	800	(200)	-20.00%	800	800	800
Total Expense Before Amortization	536,600	401,817	544,900	399,466	563,200	18,300	-203.36%	574,900	595,900	612,400
Surplus(Deficit)	(444,500)	(275,325)	(447,800)	(342,049)	(471,100)	(23,300)	5.20%	(482,800)	(503,800)	(520,300)
Less Amortization	-	-	(24,700)	-	(18,000)	6,700	()	(18,000)	(18,000)	(18,000)
Net 26-03 - Municipal Enforcement	(444,500)	(275,325)	(472,500)	(342,049)	(489,100)	(16,600)	3.51%	(500,800)	(521,800)	(538,300)

Notes:

1) \$7k in mobile equipment (vehicle decals)

2) Contract increase - Kinsmen Park Patrols

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 31-01 - Common Services - Operations										
Revenues										
Total 06) Government grants - capital	-	310,235	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	650	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	-	230,885	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 16) Gain on disposal of capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	-	541,770	-	-	-	-	0.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	263,200	329,900	277,500	225,701	369,700	92,200	33.23%	388,800	404,000	407,400 1)
Total 02) Contracted and General Services	10,000	4,399	13,800	21,224	24,200	10,400	75.36%	25,200	26,300	27,400 2)
Total 03) Materials, Goods and Supplies	14,500	10,999	13,000	6,590	14,000	1,000	7.69%	14,000	14,000	14,000
Total 04) Utilities	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 16) Loss on disposal of assets	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	287,700	345,298	304,300	253,515	407,900	103,600	-234.05%	428,000	444,300	448,800
Surplus(Deficit)	(287,700)	196,473	(304,300)	(253,515)	(407,900)	(103,600)	34.05%	(428,000)	(444,300)	(448,800)
Less Amortization	(321,900)	(454,805)	(331,500)	-	(546,700)	(215,200)	1	(546,700)	(546,700)	(546,700)
Net 31-01 - Common Services - Operations	(609,600)	(258,333)	(635,800)	(253,515)	(954,600)	(318,800)	50.14%	(974,700)	(991,000)	(995,500)

Notes:
1) Wage Inventory Clerk and Utilities Maintenance and Ops Admin Assistant restructuring
2) Contracted Service - \$10k insurance increase

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 31-02 - Common Services - Fleet Maintenance										
Revenues										
Total 06) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	-	66,905	-	-	-	-	0.00%	-	-	-
Total Revenues	-	66,905	-	-	-	-	0.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	198,600	141,901	206,400	110,401	139,600	(66,800)	-32.36%	144,500	148,600	152,900 1)
Total 02) Contracted and General Services	70,500	59,887	64,800	61,927	69,800	5,000	7.72%	70,800	71,800	72,800
Total 03) Materials, Goods and Supplies	276,100	277,558	266,700	204,332	269,800	3,100	1.16%	271,900	274,000	276,100
Total Expense Before Amortization	545,200	479,346	537,900	376,660	479,200	(58,700)	-189.09%	487,200	494,400	501,800
Surplus(Deficit)	(545,200)	(412,441)	(537,900)	(376,660)	(479,200)	58,700	-10.91%	(487,200)	(494,400)	(501,800)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 31-02 - Common Services - Fleet Maintenance	(545,200)	(412,441)	(537,900)	(376,660)	(479,200)	58,700	-10.91%	(487,200)	(494,400)	(501,800)

Notes:
1) Ops Admin Assistant position repurposing

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 31-09 - Communications Tower										
Revenues										
Total 02) User fees and sales of goods	40,500	31,392	41,700	30,591	43,800	2,100	5.04%	45,000	47,200	47,200
Total Revenues	40,500	31,392	41,700	30,591	43,800	2,100	-205.04%	45,000	47,200	47,200
Expenses										
Total 02) Contracted and General Services	22,500	16,185	13,900	5,901	14,500	600	4.32%	14,900	15,300	15,300
Total 03) Materials, Goods and Supplies	1,500	1,198	1,500	530	1,500	-	0.00%	1,500	1,500	1,500
Total 04) Utilities	10,600	9,052	11,000	6,453	11,300	300	2.73%	13,200	13,400	13,600
Total Expense Before Amortization	34,600	26,435	26,400	12,884	27,300	900	-203.41%	29,600	30,200	30,400
Surplus(Deficit)	5,900	4,957	15,300	17,707	16,500	1,200	7.84%	15,400	17,000	16,800
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 31-09 - Communications Tower	5,900	4,957	15,300	17,707	16,500	1,200	7.84%	15,400	17,000	16,800

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 32 - Roads										
Costing Centre: 32-01 - Roads										
Revenues										
Total 05) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Government grants - capital	-	834,888	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	48,145	-	59,750	-	-	0.00%	-	-	-
Total 11) Developer Levies	-	310,487	-	445,040	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	10,000	-	-	(10,000)	-100.00%	5,000	-	5,000
Total 13) Transfer from reserves - capital	25,000	843,935	-	-	-	-	0.00%	-	-	-
Total 16) Gain on disposal of capital assets	-	147,098	-	-	-	-	0.00%	-	-	-
Total 17) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	25,000	2,184,553	10,000	504,790	-	(10,000)	-100.00%	5,000	-	5,000
Expenses										
Total 01) Salaries, Wages, and Benefits	777,200	969,092	786,600	632,644	906,000	119,400	15.18%	951,600	988,300	1,020,800
Total 02) Contracted and General Services	526,000	510,453	469,400	196,282	459,300	(10,100)	-2.15%	468,100	479,400	512,000
Total 03) Materials, Goods and Supplies	185,800	219,412	255,800	141,761	262,000	6,200	2.42%	272,900	283,800	294,700 1)
Total 04) Utilities	680,000	706,946	740,100	488,758	763,500	23,400	3.16%	786,500	807,600	828,700 3)
Total 10) Interest on Long-term Debt	31,600	29,263	27,800	17,960	24,000	(3,800)	-13.67%	20,200	2,700	1,200
Total 11) Long-term Debt Payments	95,700	99,797	95,700	99,797	95,700	-	0.00%	595,800	45,700	11,700
Total 12) Transfers to reserves - operating	-	-	-	-	30,000	30,000	100.00%	25,000	30,000	25,000 2)
Total 13) Transfer to reserves - capital	-	332,537	-	445,040	-	-	0.00%	-	-	-
Total 15) Internal Transfers Expenses	21,000	23,517	21,000	20,143	23,500	2,500	11.90%	23,500	23,500	23,500
Total 17) Accretion Expense - Asset Retirement Obligation	-	617	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	2,317,300	2,891,633	2,396,400	2,042,385	2,564,000	167,600	-206.99%	3,143,600	2,661,000	2,717,600
Surplus(Deficit)	(2,292,300)	(707,080)	(2,386,400)	(1,537,595)	(2,564,000)	(177,600)	7.44%	(3,138,600)	(2,661,000)	(2,712,600)
Less Amortization	(1,661,100)	(1,717,103)	(1,710,900)	-	(1,611,800)	99,100	()	(1,611,800)	(1,611,800)	(1,611,800)
Net 32-01 - Roads	(3,953,400)	(2,424,183)	(4,097,300)	(1,537,595)	(4,175,800)	(78,500)	1.92%	(4,750,400)	(4,272,800)	(4,324,400)

Notes:

1) Inc in Materials and supplies due to increased chemical (\$34k)

2) Transfer to Reserves: \$25k Transportation Master Plan, \$5k Bridge Inspections non-recurring transactions

3) Additional site ID's - impact of 2025 consttruction (Maplewood, Wildflower reservoir)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 32-06 - Special Events										
Expenses										
Total 01) Salaries, Wages, and Benefits	51,600	24,004	71,700	41,422	72,600	900	1.26%	75,300	77,400	59,600
Total 02) Contracted and General Services	1,000	-	1,000	249	1,000	-	0.00%	1,000	1,000	1,000
Total 03) Materials, Goods and Supplies	1,000	4,763	1,000	-	1,000	-	0.00%	1,000	1,000	1,000
Total Expense Before Amortization	53,600	28,766	73,700	41,671	74,600	900	-201.22%	77,300	79,400	61,600
Surplus(Deficit)	(53,600)	(28,766)	(73,700)	(41,671)	(74,600)	(900)	1.22%	(77,300)	(79,400)	(61,600)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 32-06 - Special Events	(53,600)	(28,766)	(73,700)	(41,671)	(74,600)	(900)	1.22%	(77,300)	(79,400)	(61,600)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 37 - Stormwater										
Costing Centre: 37-01 - Storm Water & Drainage										
Revenues										
Total 02) User fees and sales of goods	650,300	662,172	676,200	446,743	664,000	(12,200)	-1.80%	677,200	690,600	704,400 1)
Total 05) Government grants - operating	-	84,546	-	1,286	-	-	0.00%	-	-	-
Total 06) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Developer Levies	-	157,259	-	207,451	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	75,000	-
Total 13) Transfer from reserves - capital	60,000	69,500	35,000	-	82,000	47,000	134.29%	35,000	35,000	35,000 2)
Total 17) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	710,300	973,476	711,200	655,480	746,000	34,800	-204.89%	712,200	800,600	739,400
Expenses										
Total 01) Salaries, Wages, and Benefits	192,300	150,633	165,100	112,091	174,100	9,000	5.45%	183,800	189,500	195,700 4)
Total 02) Contracted and General Services	126,700	236,648	100,000	80,483	104,900	4,900	4.90%	106,800	233,700	110,700
Total 04) Utilities	129,400	163,087	145,800	97,483	199,200	53,400	36.63%	145,500	148,200	150,400 3)
Total 10) Interest on Long-term Debt	13,600	10,445	12,200	3,767	10,700	(1,500)	-12.30%	9,200	7,700	6,300
Total 11) Long-term Debt Payments	70,900	67,102	70,900	67,102	70,900	-	0.00%	70,900	70,900	70,900
Total 12) Transfers to reserves - operating	-	-	25,000	25,000	25,000	-	0.00%	25,000	-	25,000
Total 13) Transfer to reserves - capital	150,800	218,018	146,900	255,425	160,500	13,600	9.26%	162,900	167,000	165,100
Total 14) Utility Administration Fee Expense	-	-	-	-	133,000	133,000	100.00%	133,000	133,000	133,000
Total Expense Before Amortization	683,700	845,932	665,900	641,351	878,300	212,400	-231.90%	837,100	950,000	857,100
Surplus(Deficit)	26,600	127,544	45,300	14,129	(132,300)	(177,600)	-392.05%	(124,900)	(149,400)	(117,700)
Less Amortization	(86,600)	(93,674)	(89,200)	-	(93,700)	(4,500)		(93,700)	(93,700)	(93,700)
Net 37-01 - Storm Water & Drainage	(60,000)	33,870	(43,900)	14,129	(226,000)	(182,100)	414.81%	(218,600)	(243,100)	(211,400)

Notes:

- 1) Net decrease to storm water infrastructure charge on utility bills
- 2) \$82k CSMI Expenditure of Storm OSL
- 3) CSMI has had delays in Construction work over the past 2 years and as such new money has not been required. Work is now being completed (2025/2026) and new money from each municipality is required. Based on the funding arrangement the Town is responsible for approximately 2.5% with the remaining costs split between Calgary and Rockyview County. All partners are contributing their appropriate share to these upcoming projects.
- 4) Impact of grid movements, steps and COLA

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 41 - Water										
Costing Centre: 41-01 - Water Supply & Distribution										
Revenues										
Total 02) User fees and sales of goods	5,201,000	4,878,947	5,557,100	4,142,462	5,785,300	228,200	4.11%	5,906,900	6,030,700	6,157,000 1)
Total 06) Government grants - capital	-	227,813	-	-	-	-	0.00%	-	-	-
Total 09) Penalties and cost of taxes	25,000	2,791	25,500	23,171	26,000	500	1.96%	26,500	27,000	28,000
Total 10) Other revenue	27,500	21,748	24,500	9,077	70,500	46,000	187.76%	26,500	72,500	28,500
Total 11) Developer Levies	-	381,222	-	368,966	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	283,700	-	105,000	(178,700)	-62.99%	96,000	105,000	- 2)
Total 13) Transfer from reserves - capital	25,000	625,221	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	289,000	158,808	289,500	171,214	158,800	(130,700)	-45.15%	158,800	158,800	158,800
Total 17) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	5,567,500	6,296,551	6,180,300	4,714,891	6,145,600	(34,700)	-199.44%	6,214,700	6,394,000	6,372,300
Expenses										
Total 01) Salaries, Wages, and Benefits	244,200	197,099	253,100	166,011	264,700	11,600	4.58%	276,900	283,900	290,500
Total 02) Contracted and General Services	903,000	803,123	1,189,800	1,135,265	1,363,100	173,300	14.57%	1,367,000	1,433,700	1,312,100 3)
Total 03) Materials, Goods and Supplies	14,000	8,317	13,000	3,545	13,000	-	0.00%	13,000	13,000	13,000
Total 04) Utilities	1,442,700	1,294,989	1,458,400	1,005,291	1,515,600	57,200	3.92%	1,542,000	1,572,600	1,603,300
Total 10) Interest on Long-term Debt	79,800	63,424	58,800	32,189	273,600	214,800	365.31%	259,400	249,900	236,400
Total 11) Long-term Debt Payments	686,500	675,940	704,800	551,516	484,100	(220,700)	-31.31%	369,500	250,300	1,050,400 4)
Total 12) Transfers to reserves - operating	-	-	49,000	49,000	89,000	40,000	81.63%	65,000	89,000	89,000
Total 13) Transfer to reserves - capital	683,300	866,418	892,000	553,674	1,140,800	248,800	27.89%	1,324,600	1,508,500	1,707,300
Total 14) Utility Administration Fee Expense	-	-	-	-	924,000	924,000	100.00%	924,000	924,000	924,000 5)
Total 16) Loss on disposal of assets	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	4,053,500	3,909,310	4,618,900	3,496,490	6,067,900	1,449,000	-231.37%	6,141,400	6,324,900	7,226,000
Surplus(Deficit)	1,514,000	2,387,242	1,561,400	1,218,400	77,700	(1,483,700)	-95.02%	73,300	69,100	(853,700)
Less Amortization	(1,164,300)	(1,179,416)	(1,199,200)	-	(1,196,800)	2,400	()	(1,196,800)	(1,196,800)	(1,196,800)
Net 41-01 - Water Supply & Distribution	349,700	1,207,825	362,200	1,218,400	(1,119,100)	(1,481,300)	-408.97%	(1,123,500)	(1,127,700)	(2,050,500)

- Notes:
- 1) Projected additional \$60k in Utility Revenue, and \$125k in Bulk Water revenue - impact of De Havilin construction; Admin Fee \$30K
 - 2) 2025 Transfer from Reserves: \$100k TWP 240 Monitoring, \$184k Watermain insurance budget amendments
 - 3) Epcor Meter Servicing Contract - \$60k annual
 - 4) East Calgary Regional Waterline debt paid off in 2025 (\$363k debt servicing), offset by water reservoir borrowing in 2026 (\$365k debt servicing)
 - 5) Business case 5645 - Utility Admin Fee - similar to a dividend between entities, this is a transfer of surplus from the Utility to the Municipal entities of the Town

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 42 - Wastewater										
Costing Centre: 42-01 - Wastewater Treatment & Disposal										
Revenues										
Total 02) User fees and sales of goods	5,600,100	5,266,675	6,012,000	4,419,060	6,099,100	87,100	1.45%	6,228,200	6,359,700	6,494,000 1)
Total 06) Government grants - capital	-	364,672	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	50,000	44,719	50,000	66,376	50,000	-	0.00%	50,000	50,000	50,000
Total 11) Developer Levies	-	188,366	-	171,608	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	120,000	120,000	100.00%	-	-	- 2)
Total 13) Transfer from reserves - capital	25,000	121,784	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	255,000	130,886	255,500	82,373	130,900	(124,600)	-48.77%	130,900	130,900	130,900
Total 17) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	5,930,100	6,117,102	6,317,500	4,739,417	6,400,000	82,500	-201.31%	6,409,100	6,540,600	6,674,900
Expenses										
Total 01) Salaries, Wages, and Benefits	194,800	151,857	201,200	121,136	211,000	9,800	4.87%	220,400	226,000	231,200
Total 02) Contracted and General Services	2,647,000	2,597,533	2,742,600	2,184,092	3,034,900	292,300	10.66%	2,941,800	3,002,700	3,064,200 3) 4)
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total 04) Utilities	274,600	263,103	297,800	180,918	289,800	(8,000)	-2.69%	285,100	290,900	295,400
Total 10) Interest on Long-term Debt	65,300	65,753	54,600	39,628	99,800	45,200	82.78%	142,800	128,600	115,700
Total 11) Long-term Debt Payments	285,700	306,753	294,200	314,212	327,400	33,200	11.28%	363,000	375,200	243,600
Total 12) Transfers to reserves - operating	-	-	30,000	30,000	-	(30,000)	-100.00%	30,000	30,000	30,000
Total 13) Transfer to reserves - capital	737,100	477,787	998,000	399,909	873,800	(124,200)	-12.44%	921,000	968,300	1,440,100
Total 14) Utility Administration Fee Expense	-	-	-	-	924,000	924,000	100.00%	924,000	924,000	924,000 5)
Total 16) Loss on disposal of assets	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	4,204,500	3,862,785	4,618,400	3,269,894	5,760,700	1,142,300	-224.73%	5,828,100	5,945,700	6,344,200
Surplus(Deficit)	1,725,600	2,254,317	1,699,100	1,469,523	639,300	(1,059,800)	-62.37%	581,000	594,900	330,700
Less Amortization	(884,800)	(934,293)	(911,300)	-	(967,800)	(56,500)		(967,800)	(967,800)	(967,800)
Net 42-01 - Wastewater Treatment & Disposal	840,800	1,320,023	787,800	1,469,523	(328,500)	(1,116,300)	-141.70%	(386,800)	(372,900)	(637,100)

Notes:

1) Projected additional \$87k in Utility Revenue,

2) Transfer from Reserves - \$120k Sanitary Master Servicing Study

3) \$121k Epcor contract increase

4) Contracted Services \$120k Sanitary Master Servicing Study

5) Business case 5645 - Utility Admin Fee - similar to a dividend between entities, this is a transfer of surplus from the Utility to the Municipal entities of the Town

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 43 - Solid Waste										
Costing Centre: 43-01 - Solid Waste										
Revenues										
Total 02) User fees and sales of goods	1,350,000	1,343,492	1,404,000	1,054,631	1,168,500	(235,500)	-16.77%	1,191,900	1,215,700	1,240,000 1)
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	3,958	-	123,466	308,000	308,000	100.00%	314,100	320,300	326,700 2)
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	20,000	-	25,000	-	30,000	5,000	20.00%	35,000	40,000	45,000
Total Revenues	1,370,000	1,347,450	1,429,000	1,178,096	1,506,500	77,500	-205.42%	1,541,000	1,576,000	1,611,700
Expenses										
Total 01) Salaries, Wages, and Benefits	65,500	46,860	75,600	36,060	78,700	3,100	4.10%	82,200	84,900	87,500
Total 02) Contracted and General Services	1,212,000	1,267,174	1,305,000	1,003,024	1,347,900	42,900	3.29%	1,373,200	1,399,700	1,427,600
Total 03) Materials, Goods and Supplies	28,500	27,414	30,500	26,615	41,000	10,500	34.43%	46,500	52,000	57,500
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer to reserves - capital	63,900	-	59,500	59,500	38,100	(21,400)	-35.97%	38,800	39,200	40,800
Total 14) Utility Administration Fee Expense	-	-	-	-	294,000	294,000	100.00%	294,000	294,000	294,000 3)
Total Expense Before Amortization	1,369,900	1,341,447	1,470,600	1,125,199	1,799,700	329,100	-222.38%	1,834,700	1,869,800	1,907,400
Surplus(Deficit)	100	6,003	(41,600)	52,897	(293,200)	(251,600)	604.81%	(293,700)	(293,800)	(295,700)
Less Amortization	(43,200)	(42,130)	(44,500)	-	(42,100)	2,400	()	(42,100)	(42,100)	(42,100)
Net 43-01 - Solid Waste	(43,100)	(36,127)	(86,100)	52,897	(335,300)	(249,200)	289.43%	(335,800)	(335,900)	(337,800)

- Notes:
- 1) User fees decrease due to Bin Fee reduction from \$26 to \$20.50, covered by Other Revenue described below
 - 2) Inc in other revenue - EPR (Extended Producer Responsibility) and HSP (Hazardous and Special Products) Compensation (Product Care) ARMA (Alberta Recycling Management Authority)
 - 3) Business case 5645 - Utility Admin Fee - similar to a dividend between entities, this is a transfer of surplus from the Utility to the Municipal entities of the Town

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 51 - FCSS	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 51-01 - FCSS										
Revenues										
Total 02) User fees and sales of goods	-	-	-	-	-	-	0.00%	-	-	-
Total 05) Government grants - operating	321,600	320,136	325,100	240,102	320,100	(5,000)	-1.54%	320,100	320,100	320,100 2)
Total 10) Other revenue	500	1,115	-	-	-	-	0.00%	-	-	-
Total Revenues	322,100	321,251	325,100	240,102	320,100	(5,000)	-198.46%	320,100	320,100	320,100
Expenses										
Total 01) Salaries, Wages, and Benefits	444,000	433,012	481,000	342,938	488,300	7,300	1.52%	512,000	530,600	547,800 1)
Total 02) Contracted and General Services	27,800	21,985	17,000	9,546	17,800	800	4.71%	56,700	21,700	23,400
Total 03) Materials, Goods and Supplies	37,200	37,269	43,000	37,474	39,700	(3,300)	-7.67%	57,000	60,600	64,700
Total 06) Other Expenditures	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Transfers to Individuals and Organisations	65,000	65,000	60,000	49,925	60,000	-	0.00%	65,000	65,000	70,000
Total 15) Internal Transfers Expenses	-	1,461	-	782	1,500	1,500	100.00%	1,500	1,500	1,500
Total Expense Before Amortization	574,000	558,726	601,000	440,664	607,300	6,300	-201.05%	692,200	679,400	707,400
Surplus(Deficit)	(251,900)	(237,475)	(275,900)	(200,562)	(287,200)	(11,300)	4.10%	(372,100)	(359,300)	(387,300)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 51-01 - FCSS	(251,900)	(237,475)	(275,900)	(200,562)	(287,200)	(11,300)	4.10%	(372,100)	(359,300)	(387,300)

Notes:

1) Impact of grid and step movement

2) 2025 included Celebrate Canada Grant budget amendment - not budgeted in 2026 as it is not guaranteed

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 51 - FCSS	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 51-20 - FCSS - Other Programs										
Revenues										
Total 02) User fees and sales of goods	33,000	47,287	37,000	35,517	36,500	(500)	-1.35%	38,000	39,500	41,000
Total 05) Government grants - operating	129,000	192,159	62,000	-	12,500	(49,500)	-79.84%	12,800	12,900	3,600 1)
Total 10) Other revenue	97,500	32,847	21,600	42,170	99,200	77,600	359.26%	83,200	34,300	30,000 1)
Total Revenues	259,500	272,293	120,600	77,687	148,200	27,600	-222.89%	134,000	86,700	74,600
Expenses										
Total 01) Salaries, Wages, and Benefits	141,000	143,143	57,900	96,962	71,400	13,500	23.32%	75,900	60,000	-
Total 03) Materials, Goods and Supplies	118,500	128,736	69,000	68,457	74,700	5,700	8.26%	75,000	73,800	74,600
Total Expense Before Amortization	259,500	271,879	126,900	165,419	146,100	19,200	-215.13%	150,900	133,800	74,600
Surplus(Deficit)	-	414	(6,300)	(87,733)	2,100	8,400	-133.33%	(16,900)	(47,100)	-
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 51-20 - FCSS - Other Programs	-	414	(6,300)	(87,733)	2,100	8,400	-133.33%	(16,900)	(47,100)	-

Notes:
1) Reclassification of Social Presribing Grant revenue (i.e. from Walton Trust Fund and Wheatland FCSS, not Province of Alberta)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 56 - Cemetery										
Costing Centre: 56-01 - Cemetery										
Revenues										
Total 02) User fees and sales of goods	63,300	100,582	76,800	45,390	72,000	(4,800)	-6.25%	72,000	72,000	72,000 1)
Total 03) Licences and permits	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	63,300	100,582	76,800	45,390	72,000	(4,800)	-193.75%	72,000	72,000	72,000
Expenses										
Total 01) Salaries, Wages, and Benefits	97,000	34,798	109,200	57,890	107,800	(1,400)	-1.28%	112,700	117,000	121,500
Total 02) Contracted and General Services	5,200	1,719	7,200	4,104	7,200	-	0.00%	7,200	7,200	7,200
Total 03) Materials, Goods and Supplies	5,300	1,015	5,300	-	5,300	-	0.00%	5,300	5,300	5,300
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Expenses	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	107,500	37,532	121,700	61,993	120,300	(1,400)	-198.85%	125,200	129,500	134,000
Surplus(Deficit)	(44,200)	63,050	(44,900)	(16,603)	(48,300)	(3,400)	7.57%	(53,200)	(57,500)	(62,000)
Less Amortization	(400)	(1,421)	(400)	-	(2,500)	(2,100)	5	(2,500)	(2,500)	(2,500)
Net 56-01 - Cemetery	(44,600)	61,629	(45,300)	(16,603)	(50,800)	(5,500)	12.14%	(55,700)	(60,000)	(64,500)

Notes:
1) Projected decrease in plot sales, based on slower activity in 2025 than expected

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 61 - Planning & Development										
Costing Centre: 61-02 - Planning & Development										
Revenues										
Total 02) User fees and sales of goods	96,000	164,073	96,000	310,255	239,000	143,000	148.96%	187,000	155,000	163,000 1)
Total 03) Licences and permits	141,000	129,760	143,500	158,800	176,000	32,500	22.65%	161,000	171,000	181,000
Total 05) Government grants - operating	-	115,346	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	45,500	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	70,000	-	-
Total Revenues	282,500	409,179	239,500	469,055	415,000	175,500	-273.28%	418,000	326,000	344,000
Expenses										
Total 01) Salaries, Wages, and Benefits	554,700	585,315	537,300	460,528	569,900	32,600	6.07%	586,500	599,600	611,800
Total 02) Contracted and General Services	85,000	160,050	38,900	164,394	94,000	55,100	141.65%	270,100	96,200	97,300 2)
Total 03) Materials, Goods and Supplies	2,000	859	2,000	1,089	2,000	-	0.00%	2,000	2,000	2,000
Total 12) Transfers to reserves - operating	-	70,000	35,000	35,000	35,000	-	0.00%	-	35,000	35,000
Total 13) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	641,700	816,224	613,200	661,011	700,900	87,700	-214.30%	858,600	732,800	746,100
Surplus(Deficit)	(359,200)	(407,045)	(373,700)	(191,956)	(285,900)	87,800	-23.49%	(440,600)	(406,800)	(402,100)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 61-02 - Planning & Development	(359,200)	(407,045)	(373,700)	(191,956)	(285,900)	87,800	-23.49%	(440,600)	(406,800)	(402,100)

Notes:

1) Inc in User fees due to increased development and permit applications projections

2) Inc in contract services for large project management: Annexation, ASPs, Development)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 12 - Executive	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 61-52 - Economic Development										
Revenues										
Total 05) Government grants - operating	-	-	91,000	-	-	(91,000)	-100.00%	-	-	- 1)
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer from reserves - operating	-	-	45,000	-	-	(45,000)	-100.00%	-	-	- 2)
Total Revenues	-	-	136,000	-	-	(136,000)	-100.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	157,600	156,030	165,300	130,813	171,100	5,800	3.51%	180,900	190,100	194,900
Total 02) Contracted and General Services	42,200	71,329	194,500	57,064	36,000	(158,500)	-81.49%	33,500	36,000	35,100 3)
Total 03) Materials, Goods and Supplies	61,000	7,924	40,000	19,391	35,000	(5,000)	-12.50%	5,000	5,000	5,000
Total 08) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfers to reserves - operating	-	20,000	-	-	25,000	25,000	100.00%	25,000	25,000	25,000
Total Expense Before Amortization	260,800	255,283	399,800	207,268	267,100	(132,700)	-166.81%	244,400	256,100	260,000
Surplus(Deficit)	(260,800)	(255,283)	(263,800)	(207,268)	(267,100)	(3,300)	1.25%	(244,400)	(256,100)	(260,000)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 61-52 - Economic Development	(260,800)	(255,283)	(263,800)	(207,268)	(267,100)	(3,300)	1.25%	(244,400)	(256,100)	(260,000)

- Notes:
- 1) NRED grant received in 2025
 - 2) Reserve Transfers - \$25k investment attraction marketing, \$20k marketing materials and industrial land consulting
 - 3) Reduction in Contract Services same as above, NRED and reserve transactions

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 71 - Community Development	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 71-01 - Community Development										
Revenues										
Total 10) Other revenue	45,000	62,861	45,000	5,600	45,000	-	0.00%	45,000	45,000	45,000
Total 12) Transfer from reserves - operating	-	-	30,000	-	-	(30,000)	-100.00%	-	-	- 1)
Total Revenues	45,000	62,861	75,000	5,600	45,000	(30,000)	-160.00%	45,000	45,000	45,000
Expenses										
Total 02) Contracted and General Services	20,000	29,223	16,800	12,635	17,500	700	4.17%	7,500	7,500	7,200
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total 04) Utilities	1,600	1,014	1,100	146	1,200	100	9.09%	1,700	1,700	1,700
Total 08) Transfers to Individuals and Organisations	428,700	447,796	451,600	430,044	421,400	(30,200)	-6.69%	456,700	467,300	478,500 1)
Total 15) Internal Transfers Expenses	-	40,996	-	38,574	41,000	41,000	100.00%	41,000	41,000	41,000
Total Expense Before Amortization	450,300	519,029	469,500	481,400	481,100	11,600	-202.47%	506,900	517,500	528,400
Surplus(Deficit)	(405,300)	(456,168)	(394,500)	(475,800)	(436,100)	(41,600)	10.54%	(461,900)	(472,500)	(483,400)
Less Amortization	(8,900)	(6,971)	(9,200)	-	(3,800)	5,400	(1)	(3,800)	(3,800)	(3,800)
Net 71-01 - Community Development	(414,200)	(463,139)	(403,700)	(475,800)	(439,900)	(36,200)	8.97%	(465,700)	(476,300)	(487,200)

Notes:
1) 2025 Budget Amendment - Culture and Wellbeing task force \$30k

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Budget Change 2025 vs 2026	% Change	2027 Forecast	2028 Forecast	2029 Forecast
Department: 31 - Common Services										
Costing Centre: 72-02 - Common Services - Parks										
Revenues										
Total 05) Government grants - operating	-	-	-	2,290	-	-	0.00%	-	-	-
Total 06) Government grants - capital	-	250,816	-	-	-	-	0.00%	-	-	-
Total 08) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	5,007	-	-	-	-	0.00%	-	-	-
Total 11) Developer Levies	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer from reserves - capital	-	204,959	-	-	-	-	0.00%	-	-	-
Total 17) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	-	460,782	-	2,290	-	-	0.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	752,200	915,537	788,700	568,556	787,000	(1,700)	-0.22%	831,100	867,700	901,700
Total 02) Contracted and General Services	164,200	111,109	161,000	112,080	176,700	15,700	9.75%	182,800	188,800	194,900 1)
Total 03) Materials, Goods and Supplies	77,900	77,562	73,900	68,792	76,500	2,600	3.52%	76,500	76,500	76,500
Total 04) Utilities	10,600	13,443	20,300	9,836	23,400	3,100	15.27%	18,800	19,300	19,800
Total 10) Interest on Long-term Debt	89,900	68,060	83,100	56,004	78,100	(5,000)	-6.02%	72,200	61,200	42,200
Total 11) Long-term Debt Payments	225,900	215,003	225,900	215,003	225,900	-	0.00%	425,900	205,900	2,264,800
Total 12) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Transfer to reserves - capital	5,000	5,000	5,000	5,000	5,000	-	0.00%	5,000	5,000	5,000
Total 15) Internal Transfers Expenses	340,000	99,032	340,000	148,878	99,000	(241,000)	-70.88%	99,000	99,000	99,000
Total 17) Accretion Expense - Asset Retirement Obligation	-	51	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	1,665,700	1,504,798	1,697,900	1,184,150	1,471,600	(226,300)	-186.67%	1,711,300	1,523,400	3,603,900
Surplus(Deficit)	(1,665,700)	(1,044,016)	(1,697,900)	(1,181,860)	(1,471,600)	226,300	-13.33%	(1,711,300)	(1,523,400)	(3,603,900)
Less Amortization	(503,600)	(499,273)	(518,700)	-	(550,900)	(32,200)		(550,900)	(550,900)	(550,900)
Net 72-02 - Common Services - Parks	(2,169,300)	(1,543,289)	(2,216,600)	(1,181,860)	(2,022,500)	194,100	-8.76%	(2,262,200)	(2,074,300)	(4,154,800)

Notes:

1) Increase in contract services due to increased service level for Vandalism removal (\$2k), irrigation repairs (\$4k), and arborist work for aging trees (\$5k).

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 72 - Recreation	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 72-04 - Curling Rink										
Revenues										
Total 02) User fees and sales of goods	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Government grants - capital	-	411,241	-	-	-	-	0.00%	-	-	-
Total Revenues	-	411,241	-	-	-	-	0.00%	-	-	-
Expenses										
Total 02) Contracted and General Services	30,700	27,309	33,200	27,570	32,700	(500)	-1.51%	29,800	26,400	23,900
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total 04) Utilities	15,800	16,100	16,200	9,166	16,600	400	2.47%	16,900	17,300	17,700
Total 15) Internal Transfers Expenses	8,000	8,195	8,000	6,003	8,200	200	2.50%	8,200	8,200	8,200
Total 17) Accretion Expense - Asset Retirement Obligation	-	386	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	54,500	51,989	57,400	42,739	57,500	100	-200.17%	54,900	51,900	49,800
Surplus(Deficit)	(54,500)	359,252	(57,400)	(42,739)	(57,500)	(100)	0.17%	(54,900)	(51,900)	(49,800)
Less Amortization	(30,900)	(266,347)	(31,800)	-	(85,500)	(53,700)	2	(85,500)	(85,500)	(85,500)
Net 72-04 - Curling Rink	(85,400)	92,905	(89,200)	(42,739)	(143,000)	(53,800)	60.31%	(140,400)	(137,400)	(135,300)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 72 - Recreation	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 72-10 - Family Centre										
Revenues										
Total 02) User fees and sales of goods	543,500	605,623	566,800	477,107	584,900	18,100	3.19%	601,200	613,900	646,400
Total 05) Government grants - operating	144,000	143,000	145,900	146,817	148,800	2,900	1.99%	151,800	154,800	154,800
Total 06) Government grants - capital	-	178,454	-	-	-	-	0.00%	-	-	-
Total 07) Other grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	1,500	11,400	1,500	7,738	1,500	-	0.00%	1,500	1,500	1,500
Total 13) Transfer from reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	-	11,081	-	313	11,100	11,100	100.00%	11,100	11,100	11,100
Total 16) Gain on disposal of capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	689,000	949,558	714,200	631,974	746,300	32,100	-204.49%	765,600	781,300	813,800
Expenses										
Total 01) Salaries, Wages, and Benefits	783,200	716,145	777,300	568,709	798,600	21,300	2.74%	838,600	873,000	902,700 1)
Total 02) Contracted and General Services	188,900	178,180	180,500	144,214	191,000	10,500	5.82%	185,100	185,000	192,600
Total 03) Materials, Goods and Supplies	98,000	93,041	94,200	82,764	90,000	(4,200)	-4.46%	88,400	90,900	92,200
Total 04) Utilities	334,500	255,046	308,300	138,622	269,200	(39,100)	-12.68%	265,900	271,100	275,300 2)
Total 13) Transfer to reserves - capital	-	-	7,000	7,000	7,000	-	0.00%	7,000	7,000	7,000
Total 15) Internal Transfers Expenses	64,000	52,971	64,000	38,462	53,000	(11,000)	-17.19%	53,000	53,000	53,000
Total Expense Before Amortization	1,468,600	1,295,383	1,431,300	979,770	1,408,800	(22,500)	-198.43%	1,438,000	1,480,000	1,522,800
Surplus(Deficit)	(779,600)	(345,825)	(717,100)	(347,797)	(662,500)	54,600	-7.61%	(672,400)	(698,700)	(709,000)
Less Amortization	(249,400)	(302,579)	(256,800)	-	(302,300)	(45,500)		(302,300)	(302,300)	(302,300)
Net 72-10 - Family Centre	(1,029,000)	(648,404)	(973,900)	(347,797)	(964,800)	9,100	-0.93%	(974,700)	(1,001,000)	(1,011,300)

Notes:

1) Wage - Impact of grid movements

2) \$44k natural gas decrease from 2025 (impact of carbon tax)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 72 - Recreation	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 72-15 - Aquatic Centre										
Revenues										
Total 02) User fees and sales of goods	360,500	339,141	356,000	342,500	363,300	7,300	2.05%	382,400	391,900	401,500
Total 05) Government grants - operating	139,900	160,024	144,900	146,817	147,800	2,900	2.00%	150,700	153,700	153,700
Total 06) Government grants - capital	-	31,939	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	13,000	-	12,000	-	12,000	-	0.00%	12,100	12,200	12,300
Total 12) Transfer from reserves - operating	-	-	-	-	16,000	16,000	100.00%	14,000	-	-
Total 13) Transfer from reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	-	18,940	-	-	8,700	8,700	100.00%	8,700	8,700	8,700
Total Revenues	513,400	550,043	512,900	489,317	547,800	34,900	-206.80%	567,900	566,500	576,200
Expenses										
Total 01) Salaries, Wages, and Benefits	1,263,200	1,342,302	1,322,400	1,165,057	1,357,800	35,400	2.68%	1,431,200	1,490,300	1,541,300 1)
Total 02) Contracted and General Services	221,400	151,683	217,200	86,558	240,700	23,500	10.82%	250,900	224,800	232,300
Total 03) Materials, Goods and Supplies	147,700	110,247	161,600	70,154	173,800	12,200	7.55%	160,900	165,100	161,400
Total 04) Utilities	207,000	172,355	205,600	114,227	158,900	(46,700)	-22.71%	151,200	152,700	152,200 2)
Total 10) Interest on Long-term Debt	24,700	20,323	22,800	16,821	20,900	(1,900)	-8.33%	19,100	-	-
Total 11) Long-term Debt Payments	62,500	62,505	62,500	62,505	62,500	-	0.00%	687,500	-	-
Total 12) Transfers to reserves - operating	-	-	10,100	10,100	4,700	(5,400)	-53.47%	5,400	10,100	-
Total 13) Transfer to reserves - capital	-	-	7,000	7,000	7,000	-	0.00%	7,000	7,000	7,000
Total 15) Internal Transfers Expenses	58,000	76,943	58,000	51,893	66,700	8,700	15.00%	66,700	66,700	66,700
Total Expense Before Amortization	1,984,500	1,936,358	2,067,200	1,584,314	2,093,000	25,800	-201.25%	2,779,900	2,116,700	2,160,900
Surplus(Deficit)	(1,471,100)	(1,386,315)	(1,554,300)	(1,094,998)	(1,545,200)	9,100	-0.59%	(2,212,000)	(1,550,200)	(1,584,700)
Less Amortization	(191,800)	(205,719)	(197,600)	-	(220,900)	(23,300)		(220,900)	(220,900)	(220,900)
Net 72-15 - Aquatic Centre	(1,662,900)	(1,592,034)	(1,751,900)	(1,094,998)	(1,766,100)	(14,200)	0.81%	(2,432,900)	(1,771,100)	(1,805,600)

Notes:

1) Wages - grid and step increases

2) \$49k Natural Gas decrease from 2025 (impact of carbon tax)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 72 - Recreation	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 72-20 - Sports Centre										
Revenues										
Total 02) User fees and sales of goods	372,000	430,742	398,300	398,060	599,100	200,800	50.41%	610,500	622,500	638,100
Total 05) Government grants - operating	153,900	157,000	159,900	160,817	162,800	2,900	1.81%	165,800	168,800	168,800
Total 06) Government grants - capital	-	151,870	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	39,900	47,833	39,900	35,583	39,900	-	0.00%	38,400	27,900	23,400
Total 12) Transfer from reserves - operating	-	-	-	-	68,000	68,000	100.00%	-	-	- 1)
Total 13) Transfer from reserves - capital	-	41,252	-	-	-	-	0.00%	-	-	-
Total 15) Internal Transfers Revenue	-	114,533	-	39,464	114,500	114,500	100.00%	114,500	114,500	114,500
Total Revenues	565,800	943,230	598,100	633,924	984,300	386,200	-264.57%	929,200	933,700	944,800
Expenses										
Total 01) Salaries, Wages, and Benefits	381,200	433,819	373,000	340,961	548,900	175,900	47.16%	572,800	592,200	611,500
Total 02) Contracted and General Services	153,900	161,473	168,800	132,336	249,000	80,200	47.51%	182,300	178,600	179,900
Total 03) Materials, Goods and Supplies	48,400	44,626	48,000	37,357	92,500	44,500	92.71%	87,200	88,200	88,200
Total 04) Utilities	84,500	90,090	88,300	54,738	92,600	4,300	4.87%	97,000	101,700	106,600
Total 10) Interest on Long-term Debt	32,300	26,351	28,400	21,085	24,500	(3,900)	-13.73%	20,600	-	-
Total 11) Long-term Debt Payments	133,300	133,333	133,300	133,333	133,300	-	0.00%	800,000	-	-
Total 13) Transfer to reserves - capital	70,000	70,000	56,000	56,000	56,000	-	0.00%	56,000	56,000	56,000
Total 15) Internal Transfers Expenses	-	86,198	-	1,500	86,100	86,100	100.00%	86,100	86,100	86,100
Total Expense Before Amortization	903,600	1,045,892	895,800	777,310	1,282,900	387,100	-243.21%	1,902,000	1,102,800	1,128,300
Surplus(Deficit)	(337,800)	(102,662)	(297,700)	(143,386)	(298,600)	(900)	0.30%	(972,800)	(169,100)	(183,500)
Less Amortization	(209,300)	(218,420)	(215,600)	-	(226,600)	(11,000)		(226,600)	(226,600)	(226,600)
Net 72-20 - Sports Centre	(547,100)	(321,082)	(513,300)	(143,386)	(525,200)	(11,900)	2.32%	(1,199,400)	(395,700)	(410,100)

Notes:
1) Draw on op reserves to offset inc in contracted services for repair and maintenance shared costs

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 74 - Community Facilities & Functions	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 74-01 - Lambert Centre										
Revenues										
Total 06) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Other revenue	-	1	-	4,619	-	-	0.00%	-	-	-
Total Revenues	-	1	-	4,619	-	-	0.00%	-	-	-
Expenses										
Total 01) Salaries, Wages, and Benefits	12,800	12,183	13,300	11,628	14,200	900	6.77%	14,900	15,700	16,400
Total 02) Contracted and General Services	17,700	13,983	22,600	14,230	25,400	2,800	12.39%	20,400	26,000	21,000
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total 04) Utilities	38,400	25,931	38,600	18,185	34,400	(4,200)	-10.88%	31,800	32,600	33,100
Total 10) Interest on Long-term Debt	6,900	5,692	6,400	4,711	5,900	(500)	-7.81%	5,300	-	-
Total 11) Long-term Debt Payments	17,500	17,505	17,500	17,505	17,500	-	0.00%	192,500	-	-
Total 15) Internal Transfers Expenses	6,600	6,120	6,600	4,699	6,100	(500)	-7.58%	6,100	6,100	6,100
Total 17) Accretion Expense - Asset Retirement Obligation	-	2,239	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	99,900	83,654	105,000	70,958	103,500	(1,500)	-198.57%	271,000	80,400	76,600
Surplus(Deficit)	(99,900)	(83,653)	(105,000)	(66,340)	(103,500)	1,500	-1.43%	(271,000)	(80,400)	(76,600)
Less Amortization	(39,700)	(44,727)	(40,900)	-	(45,400)	(4,500)		(45,400)	(45,400)	(45,400)
Net 74-01 - Lambert Centre	(139,600)	(128,380)	(145,900)	(66,340)	(148,900)	(3,000)	2.06%	(316,400)	(125,800)	(122,000)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 74 - Community Facilities & Functions	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 74-02 - Library										
Revenues										
Total 10) Other revenue	-	(4,688)	-	-	-	-	0.00%	-	-	-
Total Revenues	-	(4,688)	-	-	-	-	0.00%	-	-	-
Expenses										
Total 02) Contracted and General Services	3,000	-	9,900	3,062	3,200	(6,700)	-67.68%	3,400	3,600	3,800
Total 03) Materials, Goods and Supplies	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Transfers to Local Boards and Agencies	478,200	469,630	491,300	94,494	493,800	2,500	0.51%	512,700	530,100	546,100
Total 15) Internal Transfers Expenses	8,400	7,790	8,400	6,647	7,800	(600)	-7.14%	7,800	7,800	7,800
Total Expense Before Amortization	489,600	477,420	509,600	104,203	504,800	(4,800)	-199.06%	523,900	541,500	557,700
Surplus(Deficit)	(489,600)	(482,108)	(509,600)	(104,203)	(504,800)	4,800	-0.94%	(523,900)	(541,500)	(557,700)
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 74-02 - Library	(489,600)	(482,108)	(509,600)	(104,203)	(504,800)	4,800	-0.94%	(523,900)	(541,500)	(557,700)

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES	2024	2024	2025	2025	2026	Budget Change	% Change	2027	2028	2029
Department: 74 - Community Facilities & Functions	Budget	Actual	Budget	Actual	Budget	2025 vs 2026		Forecast	Forecast	Forecast
Costing Centre: 74-06 - Civic Centre										
Revenues										
Total 02) User fees and sales of goods	96,000	130,454	96,000	92,814	98,000	2,000	2.08%	99,000	100,000	100,000
Total 12) Transfer from reserves - operating	-	-	-	-	96,000	96,000	100.00%	-	-	- 1)
Total 15) Internal Transfers Revenue	-	6,808	-	2,097	9,700	9,700	100.00%	9,700	9,700	9,700
Total Revenues	96,000	137,262	96,000	94,910	203,700	107,700	-312.19%	108,700	109,700	109,700
Expenses										
Total 01) Salaries, Wages, and Benefits	184,200	95,492	180,900	85,802	187,000	6,100	3.37%	198,000	207,800	212,400
Total 02) Contracted and General Services	64,600	80,140	63,200	39,348	175,100	111,900	177.06%	67,900	69,800	68,800
Total 03) Materials, Goods and Supplies	18,000	16,206	19,000	11,362	20,400	1,400	7.37%	20,400	20,400	20,400
Total 04) Utilities	111,600	93,236	117,800	69,430	123,500	5,700	4.84%	129,400	135,600	142,100
Total 13) Transfer to reserves - capital	9,000	9,000	9,000	9,000	9,000	-	0.00%	9,000	9,000	9,000
Total Expense Before Amortization	387,400	294,074	389,900	214,941	515,000	125,100	-232.09%	424,700	442,600	452,700
Surplus(Deficit)	(291,400)	(156,811)	(293,900)	(120,031)	(311,300)	(17,400)	5.92%	(316,000)	(332,900)	(343,000)
Less Amortization	(76,300)	(76,159)	(78,600)	-	(76,100)	2,500	()	(76,100)	(76,100)	(76,100)
Net 74-06 - Civic Centre	(367,700)	(232,971)	(372,500)	(120,031)	(387,400)	(14,900)	4.00%	(392,100)	(409,000)	(419,100)

Notes:

1) Draw on op reserves to offset increase in contracted services for repair and maintenance shared costs