Strathmore - Budget vs Actual with Forecast Years

DIVISION: GENERAL
Department: 12 - General
Costing Centre: 10-01 - General - Taxation Revenue

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 01) Net municipal property taxes	14,975,700	14,997,500	16,013,600	16,027,889	16,676,700	663,100	4.14%	17,177,000	17,692,300	18,223,100
Total 04) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**14,975,700**	**14,997,500**	**16,013,600**	**16,027,889**	**16,676,700**	**663,100**	**-204.14%**	**17,177,000**	**17,692,300**	**18,223,100**
Surplus(Deficit)	**14,975,700**	**14,997,500**	**16,013,600**	**16,027,889**	**16,676,700**	**663,100**	**4.14%**	**17,177,000**	**17,692,300**	**18,223,100**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 10-01 - General - Taxation Revenue	**14,975,700**	**14,997,500**	**16,013,600**	**16,027,889**	**16,676,700**	**663,100**	**4.14%**	**17,177,000**	**17,692,300**	**18,223,100**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: GENERAL
Department: 12 - General
Costing Centre: 10-02 - General - Other

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	3,276,400	3,182,847	3,224,500	2,791,100	3,402,000	177,500	5.50%	3,501,600	3,604,000	3,709,500
Total 03) Penalties and cost of taxes	175,000	187,567	175,000	191,178	175,000	-	0.00%	175,000	175,000	175,000
Total 04) Government grants - operating	102,300	204,692	-	204,692	-	-	0.00%	-	-	-
Total 05) Investment & interest income	284,000	434,553	405,300	298,518	460,300	55,000	13.57%	460,300	460,300	460,300
Total 08) Other revenue	1,500	14,455	2,000	39	2,000	-	0.00%	2,000	2,000	2,000
Total 09) Transfer from reserves - operating	-	-	202,100	-	-	(202,100)	-100.00%	-	-	-
Total Revenues	**3,839,200**	**4,024,113**	**4,008,900**	**3,485,526**	**4,039,300**	**30,400**	**-200.76%**	**4,138,900**	**4,241,300**	**4,346,800**
Expenses										
Total 01) Salaries, Wages, and Benefits	(300,000)	-	(305,000)	-	(343,000)	(38,000)	12.46%	(343,000)	(343,000)	(343,000)
Total 02) Contracted and General Services	132,000	196,870	111,300	218,885	105,300	(6,000)	-5.39%	115,300	125,800	136,800
Total 03) Materials, Goods, Supplies and Utilities	30,600	28,742	25,000	26,116	25,000	-	0.00%	25,000	25,000	25,000
Total 04) Bank Charges and Short Term Interest	52,000	71,694	66,000	81,733	90,000	24,000	36.36%	90,000	90,000	90,000
Total 09) Interest on Long-term Debt	86,700	87,751	100,600	63,644	68,400	(32,200)	-32.01%	52,800	49,100	44,700
Total 10) Long-term Debt Payments	617,000	617,000	617,000	617,000	617,000	-	0.00%	150,000	150,000	150,000
Total 11) Transfers to reserves - operating	100,000	909,200	100,000	100,000	450,000	350,000	350.00%	100,000	100,000	100,000
Total 12) Transfer to reserves - capital	662,100	501,794	725,800	725,800	353,700	(372,100)	-51.27%	953,200	(1,040,000)	946,600
Total 20) Requisitions	-	-	202,100	-	-	(202,100)	-100.00%	-	-	-
Total Expense Before Amortization	**1,380,400**	**2,413,050**	**1,642,800**	**1,833,178**	**1,366,400**	**(276,400)**	**-183.18%**	**1,143,300**	**(843,100)**	**1,150,100**
Surplus(Deficit)	**2,458,800**	**1,611,063**	**2,366,100**	**1,652,348**	**2,672,900**	**306,800**	**12.97%**	**2,995,600**	**5,084,400**	**3,196,700**
Less Amortization	(743,300)	-	(354,700)	-	(365,300)	(10,600)		(365,300)	(365,300)	(365,300)
Net 10-02 - General - Other	**1,715,500**	**1,611,063**	**2,011,400**	**1,652,348**	**2,307,600**	**296,200**	**14.73%**	**2,630,300**	**4,719,100**	**2,831,400**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COUNCIL
Department: 11 - Council
Costing Centre: 11-01 - Council

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	5,000	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**0.00%**	**5,000**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	331,800	324,219	339,700	300,946	351,100	11,400	3.36%	362,100	370,700	379,100
Total 02) Contracted and General Services	150,200	105,956	153,600	95,856	149,900	(3,700)	-2.41%	166,400	146,400	146,400
Total 03) Materials, Goods, Supplies and Utilities	24,000	7,665	20,000	8,269	15,500	(4,500)	-22.50%	15,500	15,500	15,500
Total 07) Transfers to Individuals and Organisations	7,000	4,072	-	850	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	5,000	5,000	100.00%	-	5,000	5,000
Total 14) Internal Transfers Expenses	-	58	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**513,000**	**441,969**	**513,300**	**405,921**	**521,500**	**8,200**	**-201.60%**	**544,000**	**537,600**	**546,000**
Surplus(Deficit)	**(513,000)**	**(441,969)**	**(513,300)**	**(405,921)**	**(521,500)**	**(8,200)**	**1.60%**	**(539,000)**	**(537,600)**	**(546,000)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 11-01 - Council	**(513,000)**	**(441,969)**	**(513,300)**	**(405,921)**	**(521,500)**	**(8,200)**	**1.60%**	**(539,000)**	**(537,600)**	**(546,000)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE
Department: 12 - Executive
Costing Centre: 12-01 - Executive

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	-	-	-	-	-	-	0.00%	-	-	-
Total 03) Penalties and cost of taxes	-	-	-	-	-	-	0.00%	-	-	-
Total 04) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 05) Investment & interest income	-	(36,386)	-	-	-	-	0.00%	-	-	-
Total 06) Licences and permits	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	10,000	55,658	553,400	-	60,000	(493,400)	-89.16%	-	-	-
Total Revenues	**10,000**	**19,273**	**553,400**	**-**	**60,000**	**(493,400)**	**-110.84%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	434,700	426,959	581,900	389,813	545,300	(36,600)	-6.29%	567,300	584,700	600,100
Total 02) Contracted and General Services	88,500	95,259	618,900	28,133	56,400	(562,500)	-90.89%	62,000	62,600	63,200
Total 03) Materials, Goods, Supplies and Utilities	2,500	1,237	2,000	-	1,000	(1,000)	-50.00%	2,000	2,000	2,000
Total 04) Bank Charges and Short Term Interest	-	-	-	-	-	-	0.00%	-	-	-
Total 05) Other Expenditures	-	()	-	-	-	-	0.00%	-	-	-
Total 07) Transfers to Individuals and Organisations	-	-	-	-	60,000	60,000	100.00%	-	-	-
Total 09) Interest on Long-term Debt	-	37,009	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	12,000	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**525,700**	**572,463**	**1,202,800**	**417,946**	**662,700**	**(540,100)**	**-155.10%**	**631,300**	**649,300**	**665,300**
Surplus(Deficit)	**(515,700)**	**(553,191)**	**(649,400)**	**(417,946)**	**(602,700)**	**46,700**	**-7.19%**	**(631,300)**	**(649,300)**	**(665,300)**
Less Amortization	-	(348,273)	-	-	-	-	-	-	-	-
Net 12-01 - Executive	**(515,700)**	**(901,464)**	**(649,400)**	**(417,946)**	**(602,700)**	**46,700**	**-7.19%**	**(631,300)**	**(649,300)**	**(665,300)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES Department: 12 - Administration Costing Centre: 12-03 - Information Technology	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 08) Other revenue	-	6,086	-	6,301	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	49,690	26,500	-	-	(26,500)	-100.00%	-	-	-
Total 11) Transfer from reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**55,776**	**26,500**	**6,301**	**-**	**(26,500)**	**-100.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	542,800	537,542	595,100	543,397	607,500	12,400	2.08%	626,300	642,800	655,900
Total 02) Contracted and General Services	810,200	649,553	845,600	734,123	934,000	88,400	10.45%	922,900	935,200	963,500
Total 03) Materials, Goods, Supplies and Utilities	30,000	28,571	33,500	21,952	32,000	(1,500)	-4.48%	27,000	24,000	22,000
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**1,383,000**	**1,215,666**	**1,474,200**	**1,299,472**	**1,573,500**	**99,300**	**-206.74%**	**1,576,200**	**1,602,000**	**1,641,400**
Surplus(Deficit)	**(1,383,000)**	**(1,159,890)**	**(1,447,700)**	**(1,293,171)**	**(1,573,500)**	**(125,800)**	**8.69%**	**(1,576,200)**	**(1,602,000)**	**(1,641,400)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-03 - Information Technology	**(1,383,000)**	**(1,159,890)**	**(1,447,700)**	**(1,293,171)**	**(1,573,500)**	**(125,800)**	**8.69%**	**(1,576,200)**	**(1,602,000)**	**(1,641,400)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 31 - Common Services Costing Centre: 12-04 - Administration - Building	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 02) Contracted and General Services	56,500	77,114	82,900	86,059	107,100	24,200	29.19%	102,700	107,200	111,900
Total 03) Materials, Goods, Supplies and Utilities	61,900	58,983	71,200	32,999	54,100	(17,100)	-24.02%	56,100	59,200	61,900
Total 14) Internal Transfers Expenses	13,900	20,288	23,000	11,728	23,000	-	0.00%	23,000	23,000	23,000
Total Expense Before Amortization	**132,300**	**156,384**	**177,100**	**130,786**	**184,200**	**7,100**	**-204.01%**	**181,800**	**189,400**	**196,800**
Surplus(Deficit)	**(132,300)**	**(156,384)**	**(177,100)**	**(130,786)**	**(184,200)**	**(7,100)**	**4.01%**	**(181,800)**	**(189,400)**	**(196,800)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-04 - Administration - Building	**(132,300)**	**(156,384)**	**(177,100)**	**(130,786)**	**(184,200)**	**(7,100)**	**4.01%**	**(181,800)**	**(189,400)**	**(196,800)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES Department: 12 - Administration Costing Centre: 12-06 - Legislative Services	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 04) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	500	1,000	300	1,000	-	0.00%	1,000	1,000	1,000
Total 09) Transfer from reserves - operating	-	-	-	-	10,000	10,000	100.00%	-	-	-
Total Revenues	**-**	**500**	**1,000**	**300**	**11,000**	**10,000**	**-1200.00%**	**1,000**	**1,000**	**1,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	342,600	325,426	351,600	325,414	360,000	8,400	2.39%	377,900	390,100	401,300
Total 02) Contracted and General Services	23,400	27,655	24,500	24,026	155,800	131,300	535.92%	29,800	29,800	29,800
Total 03) Materials, Goods, Supplies and Utilities	6,000	3,431	6,000	3,204	28,000	22,000	366.67%	3,000	3,000	3,000
Total 07) Transfers to Individuals and Organisations	25,800	25,800	25,800	25,800	28,000	2,200	8.53%	25,800	25,800	25,800
Total 11) Transfers to reserves - operating	-	-	10,000	10,000	-	(10,000)	-100.00%	25,000	25,000	25,000
Total Expense Before Amortization	**397,800**	**382,313**	**417,900**	**388,444**	**571,800**	**153,900**	**-236.83%**	**461,500**	**473,700**	**484,900**
Surplus(Deficit)	**(397,800)**	**(381,813)**	**(416,900)**	**(388,144)**	**(560,800)**	**(143,900)**	**34.52%**	**(460,500)**	**(472,700)**	**(483,900)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-06 - Legislative Services	**(397,800)**	**(381,813)**	**(416,900)**	**(388,144)**	**(560,800)**	**(143,900)**	**34.52%**	**(460,500)**	**(472,700)**	**(483,900)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES
Department: 12 - Administration
Costing Centre: 12-07 - Communications & Marketing

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 04) Government grants - operating	40,000	-	10,000	5,000	10,000	-	0.00%	10,000	10,000	10,000
Total 08) Other revenue	5,000	-	-	1,400	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	26,945	-	-	-	-	0.00%	7,000	-	7,000
Total Revenues	**45,000**	**26,945**	**10,000**	**6,400**	**10,000**	**-**	**-200.00%**	**17,000**	**10,000**	**17,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	192,500	208,557	218,500	190,694	238,200	19,700	9.02%	250,500	259,000	266,800
Total 02) Contracted and General Services	197,900	100,545	168,800	71,760	136,800	(32,000)	-18.96%	137,000	123,300	137,600
Total 03) Materials, Goods, Supplies and Utilities	28,600	12,468	70,100	46,241	68,600	(1,500)	-2.14%	70,100	68,600	70,100
Total 07) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	7,000	7,000	100.00%	-	7,000	-
Total Expense Before Amortization	**419,000**	**321,570**	**457,400**	**308,695**	**450,600**	**(6,800)**	**-198.51%**	**457,600**	**457,900**	**474,500**
Surplus(Deficit)	**(374,000)**	**(294,625)**	**(447,400)**	**(302,295)**	**(440,600)**	**6,800**	**-1.52%**	**(440,600)**	**(447,900)**	**(457,500)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-07 - Communications & Marketing	**(374,000)**	**(294,625)**	**(447,400)**	**(302,295)**	**(440,600)**	**6,800**	**-1.52%**	**(440,600)**	**(447,900)**	**(457,500)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE Department: 12 - Executive Costing Centre: 12-10 - Human Resources	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 08) Other revenue	-	25	-	-	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	19,800	12,200	6,000	-	6,000	-	0.00%	-	3,400	-
Total Revenues	**19,800**	**12,225**	**6,000**	**-**	**6,000**	**-**	**-200.00%**	**-**	**3,400**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	484,500	512,366	558,900	499,840	566,700	7,800	1.40%	592,100	611,500	627,100
Total 02) Contracted and General Services	216,100	102,544	116,900	74,715	111,500	(5,400)	-4.62%	111,500	116,500	116,500
Total 03) Materials, Goods, Supplies and Utilities	7,000	4,817	13,000	1,368	14,500	1,500	11.54%	14,500	14,500	14,500
Total 11) Transfers to reserves - operating	-	-	-	-	1,700	1,700	100.00%	3,000	1,300	3,000
Total 14) Internal Transfers Expenses	-	1,759	-	1,186	-	-	0.00%	-	-	-
Total Expense Before Amortization	**707,600**	**621,486**	**688,800**	**577,110**	**694,400**	**5,600**	**-200.81%**	**721,100**	**743,800**	**761,100**
Surplus(Deficit)	**(687,800)**	**(609,261)**	**(682,800)**	**(577,110)**	**(688,400)**	**(5,600)**	**0.82%**	**(721,100)**	**(740,400)**	**(761,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-10 - Human Resources	**(687,800)**	**(609,261)**	**(682,800)**	**(577,110)**	**(688,400)**	**(5,600)**	**0.82%**	**(721,100)**	**(740,400)**	**(761,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES Department: 12 - Administration Costing Centre: 12-11 - Finance	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	20,000	35,885	39,000	30,075	43,000	4,000	10.26%	43,000	43,000	43,000
Total 03) Penalties and cost of taxes	5,000	8,325	10,000	8,630	10,000	-	0.00%	10,000	10,000	10,000
Total 04) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	2,138	-	()	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	7,204	-	-	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**25,000**	**53,552**	**49,000**	**38,705**	**53,000**	**4,000**	**-208.16%**	**53,000**	**53,000**	**53,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	826,500	746,464	951,000	905,394	991,200	40,200	4.23%	1,025,100	1,048,800	1,071,000
Total 02) Contracted and General Services	77,100	76,487	64,500	46,184	55,300	(9,200)	-14.26%	57,200	55,800	56,100
Total 03) Materials, Goods, Supplies and Utilities	-	56	-	1,915	-	-	0.00%	-	-	-
Total 05) Other Expenditures	-	978	-	(85)	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**903,600**	**823,985**	**1,015,500**	**953,408**	**1,046,500**	**31,000**	**-203.05%**	**1,082,300**	**1,104,600**	**1,127,100**
Surplus(Deficit)	**(878,600)**	**(770,433)**	**(966,500)**	**(914,703)**	**(993,500)**	**(27,000)**	**2.79%**	**(1,029,300)**	**(1,051,600)**	**(1,074,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-11 - Finance	**(878,600)**	**(770,433)**	**(966,500)**	**(914,703)**	**(993,500)**	**(27,000)**	**2.79%**	**(1,029,300)**	**(1,051,600)**	**(1,074,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES Department: 12 - Administration Costing Centre: 12-12 - Assessment Services	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	419,800	135,847	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	5,400	124,939	122,100	110,995	122,200	100	0.08%	122,300	122,400	122,500
Total 03) Materials, Goods, Supplies and Utilities	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**425,200**	**260,786**	**122,100**	**110,995**	**122,200**	**100**	**-200.08%**	**122,300**	**122,400**	**122,500**
Surplus(Deficit)	**(425,200)**	**(260,786)**	**(122,100)**	**(110,995)**	**(122,200)**	**(100)**	**0.08%**	**(122,300)**	**(122,400)**	**(122,500)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-12 - Assessment Services	**(425,200)**	**(260,786)**	**(122,100)**	**(110,995)**	**(122,200)**	**(100)**	**0.08%**	**(122,300)**	**(122,400)**	**(122,500)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: STRATEGIC, ADMINISTRATIVE & FINANCIAL SERVICES Department: 12 - Administration Costing Centre: 12-15 - Director of SAFS	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	386,500	396,039	389,400	331,561	410,300	20,900	5.37%	422,300	430,000	435,500
Total 02) Contracted and General Services	53,400	120,568	114,700	116,725	141,500	26,800	23.37%	129,500	129,500	129,500
Total 14) Internal Transfers Expenses	-	-	-	1,408	-	-	0.00%	-	-	-
Total Expense Before Amortization	**439,900**	**516,606**	**504,100**	**449,694**	**551,800**	**47,700**	**-209.46%**	**551,800**	**559,500**	**565,000**
Surplus(Deficit)	**(439,900)**	**(516,606)**	**(504,100)**	**(449,694)**	**(551,800)**	**(47,700)**	**9.46%**	**(551,800)**	**(559,500)**	**(565,000)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-15 - Director of SAFS	**(439,900)**	**(516,606)**	**(504,100)**	**(449,694)**	**(551,800)**	**(47,700)**	**9.46%**	**(551,800)**	**(559,500)**	**(565,000)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 12 - Director of IODS Costing Centre: 12-16 - Director of IODS	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	403,200	382,912	407,100	375,318	423,400	16,300	4.00%	436,100	444,900	452,700
Total 02) Contracted and General Services	4,300	4,565	5,800	4,521	6,400	600	10.34%	6,400	6,400	6,400
Total 14) Internal Transfers Expenses	-	51	-	493	-	-	0.00%	-	-	-
Total Expense Before Amortization	**407,500**	**387,528**	**412,900**	**380,332**	**429,800**	**16,900**	**-204.09%**	**442,500**	**451,300**	**459,100**
Surplus(Deficit)	**(407,500)**	**(387,528)**	**(412,900)**	**(380,332)**	**(429,800)**	**(16,900)**	**4.09%**	**(442,500)**	**(451,300)**	**(459,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-16 - Director of IODS	**(407,500)**	**(387,528)**	**(412,900)**	**(380,332)**	**(429,800)**	**(16,900)**	**4.09%**	**(442,500)**	**(451,300)**	**(459,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 12 - Director of CPS
Costing Centre: 12-17 - Director of CPS

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	169,700	162,073	180,800	217,130	237,400	56,600	31.31%	250,300	259,100	265,800
Total 02) Contracted and General Services	5,300	4,585	3,500	542	2,000	(1,500)	-42.86%	2,100	2,600	2,700
Total Expense Before Amortization	**175,000**	**166,658**	**184,300**	**217,672**	**239,400**	**55,100**	**-229.90%**	**252,400**	**261,700**	**268,500**
Surplus(Deficit)	**(175,000)**	**(166,658)**	**(184,300)**	**(217,672)**	**(239,400)**	**(55,100)**	**29.90%**	**(252,400)**	**(261,700)**	**(268,500)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 12-17 - Director of CPS	**(175,000)**	**(166,658)**	**(184,300)**	**(217,672)**	**(239,400)**	**(55,100)**	**29.90%**	**(252,400)**	**(261,700)**	**(268,500)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES Department: 21 - Policing Costing Centre: 21-01 - Police Services	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	90,000	89,038	100,000	93,335	105,000	5,000	5.00%	110,000	111,000	115,000
Total 04) Government grants - operating	541,200	408,224	408,200	-	408,200	-	0.00%	408,200	408,200	408,200
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	40,000	185,142	205,000	145,369	220,000	15,000	7.32%	224,000	234,000	240,000
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	200,000
Total Revenues	**671,200**	**682,404**	**713,200**	**238,704**	**733,200**	**20,000**	**-202.80%**	**742,200**	**753,200**	**963,200**
Expenses										
Total 01) Salaries, Wages, and Benefits	447,900	401,189	459,900	459,314	503,000	43,100	9.37%	529,400	548,400	565,900
Total 02) Contracted and General Services	2,726,900	2,421,026	2,867,000	1,795,548	2,861,800	(5,200)	-0.18%	2,909,800	2,977,400	3,703,300
Total 03) Materials, Goods, Supplies and Utilities	5,500	3,977	4,100	3,839	5,800	1,700	41.46%	5,900	6,000	6,100
Total 05) Other Expenditures	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	280,000	100,000	100,000	200,000	100,000	100.00%	300,000	400,000	-
Total Expense Before Amortization	**3,180,300**	**3,106,192**	**3,431,000**	**2,358,701**	**3,570,600**	**139,600**	**-204.07%**	**3,745,100**	**3,931,800**	**4,275,300**
Surplus(Deficit)	**(2,509,100)**	**(2,423,788)**	**(2,717,800)**	**(2,119,997)**	**(2,837,400)**	**(119,600)**	**4.40%**	**(3,002,900)**	**(3,178,600)**	**(3,312,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 21-01 - Police Services	**(2,509,100)**	**(2,423,788)**	**(2,717,800)**	**(2,119,997)**	**(2,837,400)**	**(119,600)**	**4.40%**	**(3,002,900)**	**(3,178,600)**	**(3,312,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES Department: 23 - Fire Costing Centre: 23-01 - Fire Services	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	106,100	76,697	80,000	104,182	61,000	(19,000)	-23.75%	64,000	67,000	68,000
Total 04) Government grants - operating	-	-	-	4,318	-	-	0.00%	-	-	-
Total 06) Licences and permits	3,000	1,450	2,500	700	-	(2,500)	-100.00%	-	-	-
Total 07) Gain on disposal of capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	20,000	431,136	15,000	208,032	25,000	10,000	66.67%	27,000	28,000	30,000
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	99,846	-	-	-	-	0.00%	-	-	-
Total Revenues	**129,100**	**609,128**	**97,500**	**317,233**	**86,000**	**(11,500)**	**-188.21%**	**91,000**	**95,000**	**98,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	1,507,300	1,778,760	1,731,900	1,780,638	1,879,700	147,800	8.53%	2,030,100	2,142,400	2,211,800
Total 02) Contracted and General Services	352,900	368,500	342,900	382,845	402,100	59,200	17.26%	386,400	390,800	409,400
Total 03) Materials, Goods, Supplies and Utilities	156,500	155,055	198,400	173,743	205,000	6,600	3.33%	213,000	221,100	229,600
Total 07) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	3,800	3,800	3,800
Total 12) Transfer to reserves - capital	-	229,126	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	14,400	23,342	15,000	19,936	15,000	-	0.00%	15,000	15,000	15,000
Total Expense Before Amortization	**2,031,100**	**2,554,783**	**2,288,200**	**2,357,162**	**2,501,800**	**213,600**	**-209.33%**	**2,648,300**	**2,773,100**	**2,869,600**
Surplus(Deficit)	**(1,902,000)**	**(1,945,654)**	**(2,190,700)**	**(2,039,930)**	**(2,415,800)**	**(225,100)**	**10.28%**	**(2,557,300)**	**(2,678,100)**	**(2,771,600)**
Less Amortization	(176,300)	(166,910)	(164,800)	-	(169,800)	(5,000)		(169,800)	(169,800)	(169,800)
Net 23-01 - Fire Services	**(2,078,300)**	**(2,112,565)**	**(2,355,500)**	**(2,039,930)**	**(2,585,600)**	**(230,100)**	**9.77%**	**(2,727,100)**	**(2,847,900)**	**(2,941,400)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 24 - Emergency Services
Costing Centre: 24-01 - Emergency Management

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 04) Government grants - operating	-	50,000	70,000	70,000	70,000	-	0.00%	70,000	70,000	70,000
Total 08) Other revenue	1,000	3,534	1,000	-	1,000	-	0.00%	1,000	1,000	1,000
Total 09) Transfer from reserves - operating	-	-	200,000	-	-	(200,000)	-100.00%	-	-	-
Total Revenues	**1,000**	**53,534**	**271,000**	**70,000**	**71,000**	**(200,000)**	**-126.20%**	**71,000**	**71,000**	**71,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	107,600	98,715	132,300	148,071	187,600	55,300	41.80%	192,200	196,300	200,100
Total 02) Contracted and General Services	70,800	56,497	267,800	95,828	64,300	(203,500)	-75.99%	64,300	64,300	67,500
Total 03) Materials, Goods, Supplies and Utilities	11,000	6,539	7,000	7,261	8,500	1,500	21.43%	10,000	12,000	14,000
Total 09) Interest on Long-term Debt	10,000	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**199,400**	**161,751**	**407,100**	**251,160**	**260,400**	**(146,700)**	**-163.96%**	**266,500**	**272,600**	**281,600**
Surplus(Deficit)	**(198,400)**	**(108,217)**	**(136,100)**	**(181,160)**	**(189,400)**	**(53,300)**	**39.16%**	**(195,500)**	**(201,600)**	**(210,600)**
Less Amortization	(9,400)	(9,435)	(9,500)	-	(9,800)	(300)		(9,800)	(9,800)	(9,800)
Net 24-01 - Emergency Management	**(207,800)**	**(117,653)**	**(145,600)**	**(181,160)**	**(199,200)**	**(53,600)**	**36.81%**	**(205,300)**	**(211,400)**	**(220,400)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 61 - Planning & Development Costing Centre: 26-01 - Building Inspection	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Licences and permits	583,100	317,724	338,000	396,567	346,500	8,500	2.51%	355,000	363,500	372,000
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**583,100**	**317,724**	**338,000**	**396,567**	**346,500**	**8,500**	**-202.51%**	**355,000**	**363,500**	**372,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	114,300	110,366	120,000	68,903	123,000	3,000	2.50%	126,400	129,100	131,700
Total 02) Contracted and General Services	115,600	135,131	166,000	193,131	159,000	(7,000)	-4.22%	170,000	181,000	192,000
Total 03) Materials, Goods, Supplies and Utilities	500	230	500	833	500	-	0.00%	500	500	500
Total 11) Transfers to reserves - operating	250,000	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**480,400**	**245,727**	**286,500**	**262,867**	**282,500**	**(4,000)**	**-198.60%**	**296,900**	**310,600**	**324,200**
Surplus(Deficit)	**102,700**	**71,996**	**51,500**	**133,700**	**64,000**	**12,500**	**24.27%**	**58,100**	**52,900**	**47,800**
Less Amortization	(22,000)	(22,736)	(24,000)	-	-	24,000	(1)	-	-	-
Net 26-01 - Building Inspection	**80,700**	**49,261**	**27,500**	**133,700**	**64,000**	**36,500**	**132.73%**	**58,100**	**52,900**	**47,800**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 26 - Municipal Enforcement
Costing Centre: 26-03 - Municipal Enforcement

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	61,200	53,067	60,500	50,397	65,500	5,000	8.26%	65,500	65,500	65,500
Total 03) Penalties and cost of taxes	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Licences and permits	34,700	36,363	31,600	29,670	31,600	-	0.00%	31,600	31,600	31,600
Total 08) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**95,900**	**89,430**	**92,100**	**80,067**	**97,100**	**5,000**	**-205.43%**	**97,100**	**97,100**	**97,100**
Expenses										
Total 01) Salaries, Wages, and Benefits	454,600	294,745	486,400	320,994	495,500	9,100	1.87%	512,800	526,800	541,300
Total 02) Contracted and General Services	28,200	24,218	28,100	12,926	23,500	(4,600)	-16.37%	23,900	25,200	26,000
Total 03) Materials, Goods, Supplies and Utilities	29,600	19,515	22,100	13,030	24,900	2,800	12.67%	22,000	22,500	24,500
Total 07) Transfers to Individuals and Organisations	1,000	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	-	719	-	694	1,000	1,000	100.00%	1,000	1,000	1,000
Total Expense Before Amortization	**513,400**	**339,196**	**536,600**	**347,645**	**544,900**	**8,300**	**-201.55%**	**559,700**	**575,500**	**592,800**
Surplus(Deficit)	**(417,500)**	**(249,766)**	**(444,500)**	**(267,578)**	**(447,800)**	**(3,300)**	**0.74%**	**(462,600)**	**(478,400)**	**(495,700)**
Less Amortization	(1,800)	-	-	-	(24,700)	(24,700)	1	(24,700)	(24,700)	(24,700)
Net 26-03 - Municipal Enforcement	**(419,300)**	**(249,766)**	**(444,500)**	**(267,578)**	**(472,500)**	**(28,000)**	**6.30%**	**(487,300)**	**(503,100)**	**(520,400)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES
Department: 31 - Common Services
Costing Centre: 31-01 - Common Services - Operations

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 07) Gain on disposal of capital assets	-	50,630	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	-	-	650	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	46,492	-	-	-	-	0.00%	-	-	-
Total 10) Internal Transfers Revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	46,854	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	499,960	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**643,935**	**-**	**650**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	238,800	288,062	263,200	298,972	277,500	14,300	5.43%	293,800	304,900	313,600
Total 02) Contracted and General Services	15,000	10,408	10,000	4,399	13,800	3,800	38.00%	14,300	14,800	15,400
Total 03) Materials, Goods, Supplies and Utilities	3,800	7,146	14,500	10,842	13,000	(1,500)	-10.34%	13,000	13,000	13,000
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 13) Loss on disposal of assets	-	92,998	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**257,600**	**398,614**	**287,700**	**314,213**	**304,300**	**16,600**	**-205.77%**	**321,100**	**332,700**	**342,000**
Surplus(Deficit)	**(257,600)**	**245,322**	**(287,700)**	**(313,563)**	**(304,300)**	**(16,600)**	**5.77%**	**(321,100)**	**(332,700)**	**(342,000)**
Less Amortization	(418,100)	(347,746)	(321,900)	-	(331,500)	(9,600)		(331,500)	(331,500)	(331,500)
Net 31-01 - Common Services - Operations	**(675,700)**	**(102,424)**	**(609,600)**	**(313,563)**	**(635,800)**	**(26,200)**	**4.30%**	**(652,600)**	**(664,200)**	**(673,500)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 31 - Common Services Costing Centre: 31-02 - Common Services - Fleet Maintenance	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 11) Transfer from reserves - capital	-	10,634	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	748,800	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**759,434**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	177,600	130,742	198,600	130,907	206,400	7,800	3.93%	214,100	220,300	226,200
Total 02) Contracted and General Services	82,600	70,673	70,500	50,188	64,800	(5,700)	-8.09%	65,300	65,800	67,300
Total 03) Materials, Goods, Supplies and Utilities	205,900	236,972	276,100	248,175	266,700	(9,400)	-3.40%	268,300	270,400	271,500
Total Expense Before Amortization	**466,100**	**438,387**	**545,200**	**429,270**	**537,900**	**(7,300)**	**-198.66%**	**547,700**	**556,500**	**565,000**
Surplus(Deficit)	**(466,100)**	**321,047**	**(545,200)**	**(429,270)**	**(537,900)**	**7,300**	**-1.34%**	**(547,700)**	**(556,500)**	**(565,000)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 31-02 - Common Services - Fleet Maintenance	**(466,100)**	**321,047**	**(545,200)**	**(429,270)**	**(537,900)**	**7,300**	**-1.34%**	**(547,700)**	**(556,500)**	**(565,000)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 31 - Common Services Costing Centre: 31-09 - Communications Tower	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	37,000	30,240	40,500	28,776	41,700	1,200	2.96%	43,800	45,000	47,200
Total Revenues	**37,000**	**30,240**	**40,500**	**28,776**	**41,700**	**1,200**	**-202.96%**	**43,800**	**45,000**	**47,200**
Expenses										
Total 02) Contracted and General Services	25,400	23,431	22,500	15,961	13,900	(8,600)	-38.22%	14,100	14,300	14,500
Total 03) Materials, Goods, Supplies and Utilities	9,300	9,762	12,100	8,773	12,500	400	3.31%	12,800	13,800	15,000
Total Expense Before Amortization	**34,700**	**33,193**	**34,600**	**24,733**	**26,400**	**(8,200)**	**-176.30%**	**26,900**	**28,100**	**29,500**
Surplus(Deficit)	**2,300**	**(2,954)**	**5,900**	**4,043**	**15,300**	**9,400**	**159.32%**	**16,900**	**16,900**	**17,700**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 31-09 - Communications Tower	**2,300**	**(2,954)**	**5,900**	**4,043**	**15,300**	**9,400**	**159.32%**	**16,900**	**16,900**	**17,700**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 32 - Roads Costing Centre: 32-01 - Roads	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 04) Government grants - operating	-	2,648	-	-	-	-	0.00%	-	-	-
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 07) Gain on disposal of capital assets	-	-	-	147,098	-	-	0.00%	-	-	-
Total 08) Other revenue	-	53,534	-	358,632	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	90,000	-	-	-	10,000	10,000	100.00%	-	10,000	-
Total 11) Transfer from reserves - capital	-	430,526	25,000	-	-	(25,000)	-100.00%	-	-	-
Total 12) Government grants - capital	-	702,150	-	-	-	-	0.00%	-	-	-
Total 14) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**90,000**	**1,188,857**	**25,000**	**505,730**	**10,000**	**(15,000)**	**-140.00%**	**-**	**10,000**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	826,500	788,269	777,200	871,614	786,600	9,400	1.21%	831,700	869,400	904,400
Total 02) Contracted and General Services	336,100	375,789	526,000	320,809	469,400	(56,600)	-10.76%	482,100	464,900	478,700
Total 03) Materials, Goods, Supplies and Utilities	761,900	781,967	865,800	785,886	995,900	130,100	15.03%	1,038,600	1,083,700	1,128,400
Total 09) Interest on Long-term Debt	32,100	31,419	31,600	20,511	27,800	(3,800)	-12.03%	24,000	20,200	2,700
Total 10) Long-term Debt Payments	96,700	110,454	95,700	99,797	95,700	-	0.00%	95,700	595,800	45,700
Total 11) Transfers to reserves - operating	-	7,500	-	-	-	-	0.00%	30,000	25,000	30,000
Total 12) Transfer to reserves - capital	-	51,153	-	332,537	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	19,100	22,499	21,000	21,713	21,000	-	0.00%	21,000	21,000	21,000
Total Expense Before Amortization	**2,072,400**	**2,169,051**	**2,317,300**	**2,452,867**	**2,396,400**	**79,100**	**-203.41%**	**2,523,100**	**3,080,000**	**2,610,900**
Surplus(Deficit)	**(1,982,400)**	**(980,194)**	**(2,292,300)**	**(1,947,137)**	**(2,386,400)**	**(94,100)**	**4.11%**	**(2,523,100)**	**(3,070,000)**	**(2,610,900)**
Less Amortization	(1,719,800)	(1,707,320)	(1,661,100)	-	(1,710,900)	(49,800)		(1,710,900)	(1,710,900)	(1,710,900)
Net 32-01 - Roads	**(3,702,200)**	**(2,687,514)**	**(3,953,400)**	**(1,947,137)**	**(4,097,300)**	**(143,900)**	**3.64%**	**(4,234,000)**	**(4,780,900)**	**(4,321,800)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 31 - Common Services Costing Centre: 32-06 - Special Events	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	15,600	5,508	51,600	22,330	71,700	20,100	38.95%	74,800	77,000	79,100
Total 02) Contracted and General Services	-	-	1,000	-	1,000	-	0.00%	1,000	1,000	1,000
Total 03) Materials, Goods, Supplies and Utilities	-	-	1,000	4,763	1,000	-	0.00%	1,000	1,000	1,000
Total Expense Before Amortization	**15,600**	**5,508**	**53,600**	**27,093**	**73,700**	**20,100**	**-237.50%**	**76,800**	**79,000**	**81,100**
Surplus(Deficit)	**(15,600)**	**(5,508)**	**(53,600)**	**(27,093)**	**(73,700)**	**(20,100)**	**37.50%**	**(76,800)**	**(79,000)**	**(81,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 32-06 - Special Events	**(15,600)**	**(5,508)**	**(53,600)**	**(27,093)**	**(73,700)**	**(20,100)**	**37.50%**	**(76,800)**	**(79,000)**	**(81,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 37 - Stormwater Costing Centre: 37-01 - Storm Water & Drainage	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	804,600	829,701	650,300	689,293	676,200	25,900	3.98%	689,800	703,600	717,600
Total 04) Government grants - operating	-	99,169	-	-	-	-	0.00%	-	-	-
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	23,581	-	157,259	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	100,000
Total 11) Transfer from reserves - capital	-	68,188	60,000	69,500	35,000	(25,000)	-41.67%	35,000	35,000	35,000
Total 12) Government grants - capital	-	25,000	-	-	-	-	0.00%	-	-	-
Total 14) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**804,600**	**1,045,638**	**710,300**	**916,052**	**711,200**	**900**	**-200.13%**	**724,800**	**738,600**	**852,600**
Expenses										
Total 01) Salaries, Wages, and Benefits	19,100	24,825	192,300	136,414	165,100	(27,200)	-14.14%	173,600	178,700	183,600
Total 02) Contracted and General Services	1,100	4,702	126,700	225,417	100,000	(26,700)	-21.07%	101,900	103,800	230,800
Total 03) Materials, Goods, Supplies and Utilities	10,800	14,245	129,400	162,113	145,800	16,400	12.67%	148,900	152,400	156,200
Total 09) Interest on Long-term Debt	16,300	5,533	13,600	1,924	12,200	(1,400)	-10.29%	10,700	9,200	7,700
Total 10) Long-term Debt Payments	57,700	241,556	70,900	67,102	70,900	-	0.00%	70,900	70,900	70,900
Total 11) Transfers to reserves - operating	-	87,384	-	-	25,000	25,000	100.00%	25,000	-	25,000
Total 12) Transfer to reserves - capital	252,100	282,390	150,800	212,934	146,900	(3,900)	-2.59%	150,400	156,000	165,200
Total Expense Before Amortization	**357,100**	**660,636**	**683,700**	**805,904**	**665,900**	**(17,800)**	**-197.40%**	**681,400**	**671,000**	**839,400**
Surplus(Deficit)	**447,500**	**385,002**	**26,600**	**110,148**	**45,300**	**18,700**	**70.30%**	**43,400**	**67,600**	**13,200**
Less Amortization	(105,200)	(93,497)	(86,600)	-	(89,200)	(2,600)		(89,200)	(89,200)	(89,200)
Net 37-01 - Storm Water & Drainage	**342,300**	**291,504**	**(60,000)**	**110,148**	**(43,900)**	**16,100**	**-26.83%**	**(45,800)**	**(21,600)**	**(76,000)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES
Department: 37 - Stormwater
Costing Centre: 37-02 - Storm Water - Infrastructure (Do Not Use)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 11) Transfer from reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	90,800	114,654	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	207,200	262,142	-	-	-	-	0.00%	-	-	-
Total 03) Materials, Goods, Supplies and Utilities	66,700	52,241	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**364,700**	**429,037**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Surplus(Deficit)	**(364,700)**	**(429,037)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 37-02 - Storm Water - Infrastructure (Do Not Use)	**(364,700)**	**(429,037)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 41 - Water Costing Centre: 41-01 - Water Supply & Distribution	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	4,722,000	4,777,553	5,201,000	4,481,145	5,557,100	356,100	6.85%	5,620,000	5,692,500	5,770,200
Total 03) Penalties and cost of taxes	36,700	27,743	25,000	2,791	25,500	500	2.00%	26,000	26,500	27,000
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	19,000	98,952	27,500	384,648	24,500	(3,000)	-10.91%	25,500	26,500	27,500
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	15,000	48,000	-
Total 10) Internal Transfers Revenue	191,100	259,755	289,000	150,533	289,500	500	0.17%	289,500	289,500	289,500
Total 11) Transfer from reserves - capital	-	50,424	25,000	-	-	(25,000)	-100.00%	-	-	-
Total 12) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**4,968,800**	**5,214,428**	**5,567,500**	**5,019,118**	**5,896,600**	**329,100**	**-205.91%**	**5,976,000**	**6,083,000**	**6,114,200**
Expenses										
Total 01) Salaries, Wages, and Benefits	69,900	86,619	244,200	175,773	253,100	8,900	3.64%	263,400	271,300	278,000
Total 02) Contracted and General Services	157,700	75,214	903,000	725,436	906,100	3,100	0.34%	1,080,600	1,074,800	981,300
Total 03) Materials, Goods, Supplies and Utilities	234,600	233,188	1,456,700	1,149,775	1,471,400	14,700	1.01%	1,498,100	1,535,700	1,682,500
Total 09) Interest on Long-term Debt	94,700	88,339	79,800	40,314	58,800	(21,000)	-26.32%	37,900	29,100	25,300
Total 10) Long-term Debt Payments	633,400	640,612	686,500	535,507	704,800	18,300	2.67%	360,100	240,000	115,100
Total 11) Transfers to reserves - operating	-	7,500	-	-	49,000	49,000	100.00%	34,000	25,000	49,000
Total 12) Transfer to reserves - capital	84,200	561,359	683,300	596,740	892,000	208,700	30.54%	986,800	1,099,700	1,234,300
Total 13) Loss on disposal of assets	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**1,274,500**	**1,692,830**	**4,053,500**	**3,223,545**	**4,335,200**	**281,700**	**-206.95%**	**4,260,900**	**4,275,600**	**4,365,500**
Surplus(Deficit)	**3,694,300**	**3,521,598**	**1,514,000**	**1,795,573**	**1,561,400**	**47,400**	**3.13%**	**1,715,100**	**1,807,400**	**1,748,700**
Less Amortization	(1,197,500)	(1,179,249)	(1,164,300)	-	(1,199,200)	(34,900)		(1,199,200)	(1,199,200)	(1,199,200)
Net 41-01 - Water Supply & Distribution	**2,496,800**	**2,342,348**	**349,700**	**1,795,573**	**362,200**	**12,500**	**3.57%**	**515,900**	**608,200**	**549,500**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES
Department: 42 - Wastewater
Costing Centre: 42-01 - Wastewater Treatment & Disposal

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	5,051,400	5,092,116	5,600,100	4,752,945	6,012,000	411,900	7.36%	6,103,600	6,196,800	6,291,500
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	77,757	50,000	232,133	50,000	-	0.00%	50,000	50,000	50,000
Total 09) Transfer from reserves - operating	-	8,113	-	-	-	-	0.00%	30,000	-	-
Total 10) Internal Transfers Revenue	183,600	228,111	255,000	120,977	255,500	500	0.20%	255,500	255,500	255,500
Total 11) Transfer from reserves - capital	-	65,597	25,000	-	-	(25,000)	-100.00%	-	-	-
Total 12) Government grants - capital	-	215,995	-	-	-	-	0.00%	-	-	-
Total 14) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**5,235,000**	**5,687,690**	**5,930,100**	**5,106,055**	**6,317,500**	**387,400**	**-206.53%**	**6,439,100**	**6,502,300**	**6,597,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	65,000	64,167	194,800	135,712	201,200	6,400	3.29%	209,700	216,200	221,800
Total 02) Contracted and General Services	55,200	82,243	2,647,000	2,360,463	2,742,600	95,600	3.61%	2,945,600	2,850,700	2,909,700
Total 03) Materials, Goods, Supplies and Utilities	264,700	263,576	274,600	215,467	297,800	23,200	8.45%	308,200	329,100	349,100
Total 09) Interest on Long-term Debt	88,100	68,794	65,300	41,247	54,600	(10,700)	-16.39%	43,500	32,000	20,200
Total 10) Long-term Debt Payments	285,100	520,211	285,700	306,753	294,200	8,500	2.98%	303,100	312,500	322,300
Total 11) Transfers to reserves - operating	-	7,500	-	-	30,000	30,000	100.00%	-	30,000	30,000
Total 12) Transfer to reserves - capital	183,900	465,025	737,100	453,572	998,000	260,900	35.40%	1,104,000	1,230,100	1,380,300
Total 13) Loss on disposal of assets	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**942,000**	**1,471,515**	**4,204,500**	**3,513,213**	**4,618,400**	**413,900**	**-209.84%**	**4,914,100**	**5,000,600**	**5,233,400**
Surplus(Deficit)	**4,293,000**	**4,216,174**	**1,725,600**	**1,592,841**	**1,699,100**	**(26,500)**	**-1.54%**	**1,525,000**	**1,501,700**	**1,363,600**
Less Amortization	(919,600)	(912,315)	(884,800)	-	(911,300)	(26,500)		(911,300)	(911,300)	(911,300)
Net 42-01 - Wastewater Treatment & Disposal	**3,373,400**	**3,303,859**	**840,800**	**1,592,841**	**787,800**	**(53,000)**	**-6.30%**	**613,700**	**590,400**	**452,300**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 43 - Solid Waste Costing Centre: 43-01 - Solid Waste	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	1,374,100	1,378,768	1,350,000	1,231,212	1,404,000	54,000	4.00%	1,432,100	1,460,700	1,489,900
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	3,884	-	3,674	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	50,889	20,000	-	25,000	5,000	25.00%	30,000	35,000	40,000
Total Revenues	**1,374,100**	**1,433,540**	**1,370,000**	**1,234,886**	**1,429,000**	**59,000**	**-204.31%**	**1,462,100**	**1,495,700**	**1,529,900**
Expenses										
Total 01) Salaries, Wages, and Benefits	65,000	58,817	65,500	42,622	75,600	10,100	15.42%	79,500	82,500	85,100
Total 02) Contracted and General Services	400	208	1,212,000	1,093,196	1,305,000	93,000	7.67%	1,347,900	1,373,200	1,399,700
Total 03) Materials, Goods, Supplies and Utilities	-	-	28,500	27,390	30,500	2,000	7.02%	35,500	40,500	45,500
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	69,100	84,292	63,900	-	59,500	(4,400)	-6.89%	59,600	60,700	62,000
Total Expense Before Amortization	**134,500**	**143,317**	**1,369,900**	**1,163,208**	**1,470,600**	**100,700**	**-207.35%**	**1,522,500**	**1,556,900**	**1,592,300**
Surplus(Deficit)	**1,239,600**	**1,290,223**	**100**	**71,678**	**(41,600)**	**(41,700)**	**-41700.00%**	**(60,400)**	**(61,200)**	**(62,400)**
Less Amortization	(42,100)	(42,130)	(43,200)	-	(44,500)	(1,300)		(44,500)	(44,500)	(44,500)
Net 43-01 - Solid Waste	**1,197,500**	**1,248,093**	**(43,100)**	**71,678**	**(86,100)**	**(43,000)**	**99.77%**	**(104,900)**	**(105,700)**	**(106,900)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES
Department: 43 - Solid Waste
Costing Centre: 43-02 - Solid Waste - Infrastructure (Do Not Use)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	34,100	11,296	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	1,165,200	1,117,576	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**1,199,300**	**1,128,872**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Surplus(Deficit)	**(1,199,300)**	**(1,128,872)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 43-02 - Solid Waste - Infrastructure (Do Not Use)	**(1,199,300)**	**(1,128,872)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES Department: 51 - FCSS Costing Centre: 51-01 - FCSS	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	-	580	-	-	-	-	0.00%	-	-	-
Total 04) Government grants - operating	306,400	316,689	321,600	320,136	320,100	(1,500)	-0.47%	320,100	320,100	320,100
Total 08) Other revenue	500	1,125	500	1,115	-	(500)	-100.00%	-	-	-
Total Revenues	**306,900**	**318,394**	**322,100**	**321,251**	**320,100**	**(2,000)**	**-199.38%**	**320,100**	**320,100**	**320,100**
Expenses										
Total 01) Salaries, Wages, and Benefits	523,800	445,708	444,000	390,679	481,000	37,000	8.33%	508,600	530,000	546,600
Total 02) Contracted and General Services	123,100	77,888	64,300	45,624	53,500	(10,800)	-16.80%	57,400	61,400	65,900
Total 03) Materials, Goods, Supplies and Utilities	3,000	529	700	134	1,500	800	114.29%	1,500	1,600	1,700
Total 05) Other Expenditures	-	-	-	-	-	-	0.00%	-	-	-
Total 07) Transfers to Individuals and Organisations	65,000	65,000	65,000	65,000	60,000	(5,000)	-7.69%	60,000	60,000	60,000
Total 14) Internal Transfers Expenses	-	591	-	732	-	-	0.00%	-	-	-
Total Expense Before Amortization	**714,900**	**589,717**	**574,000**	**502,170**	**596,000**	**22,000**	**-203.83%**	**627,500**	**653,000**	**674,200**
Surplus(Deficit)	**(408,000)**	**(271,323)**	**(251,900)**	**(180,919)**	**(275,900)**	**(24,000)**	**9.53%**	**(307,400)**	**(332,900)**	**(354,100)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 51-01 - FCSS	**(408,000)**	**(271,323)**	**(251,900)**	**(180,919)**	**(275,900)**	**(24,000)**	**9.53%**	**(307,400)**	**(332,900)**	**(354,100)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 51 - FCSS
Costing Centre: 51-20 - FCSS - Other Programs

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	30,000	56,820	33,000	45,156	37,000	4,000	12.12%	37,500	39,000	38,500
Total 04) Government grants - operating	-	38,305	129,000	3,515	62,000	(67,000)	-51.94%	3,100	3,100	3,100
Total 08) Other revenue	10,000	213,517	97,500	35,278	21,600	(75,900)	-77.85%	22,700	23,800	24,900
Total Revenues	**40,000**	**308,643**	**259,500**	**83,949**	**120,600**	**(138,900)**	**-146.47%**	**63,300**	**65,900**	**66,500**
Expenses										
Total 01) Salaries, Wages, and Benefits	-	545	141,000	129,539	57,900	(83,100)	-58.94%	-	-	-
Total 02) Contracted and General Services	40,000	312,779	118,500	120,365	69,000	(49,500)	-41.77%	63,300	65,900	66,500
Total Expense Before Amortization	**40,000**	**313,324**	**259,500**	**249,904**	**126,900**	**(132,600)**	**-148.90%**	**63,300**	**65,900**	**66,500**
Surplus(Deficit)	**-**	**(4,682)**	**-**	**(165,954)**	**(6,300)**	**(6,300)**	**100.00%**	**-**	**-**	**-**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 51-20 - FCSS - Other Programs	**-**	**(4,682)**	**-**	**(165,954)**	**(6,300)**	**(6,300)**	**100.00%**	**-**	**-**	**-**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 56 - Cemetery Costing Centre: 56-01 - Cemetery	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	38,000	32,922	63,300	79,912	76,800	13,500	21.33%	76,800	76,800	91,800
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 06) Licences and permits	-	700	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	750	-	-	-	-	0.00%	-	-	-
Total Revenues	**38,000**	**34,372**	**63,300**	**79,912**	**76,800**	**13,500**	**-221.33%**	**76,800**	**76,800**	**91,800**
Expenses										
Total 01) Salaries, Wages, and Benefits	24,000	16,252	97,000	31,626	109,200	12,200	12.58%	115,000	119,100	122,600
Total 02) Contracted and General Services	-	1,689	5,200	1,073	7,200	2,000	38.46%	7,200	7,200	7,200
Total 03) Materials, Goods, Supplies and Utilities	2,000	3,209	5,300	(1,985)	5,300	-	0.00%	5,300	5,300	5,300
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	-	-	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**26,000**	**21,150**	**107,500**	**30,715**	**121,700**	**14,200**	**-213.21%**	**127,500**	**131,600**	**135,100**
Surplus(Deficit)	**12,000**	**13,222**	**(44,200)**	**49,197**	**(44,900)**	**(700)**	**1.58%**	**(50,700)**	**(54,800)**	**(43,300)**
Less Amortization	(1,300)	(335)	(400)	-	(400)	-	-	(400)	(400)	(400)
Net 56-01 - Cemetery	**10,700**	**12,887**	**(44,600)**	**49,197**	**(45,300)**	**(700)**	**1.57%**	**(51,100)**	**(55,200)**	**(43,700)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES
Department: 56 - Cemetery
Costing Centre: 56-02 - Cemetery - Ops (Do Not Use)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Expenses										
Total 01) Salaries, Wages, and Benefits	41,300	11,550	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	10,700	931	-	-	-	-	0.00%	-	-	-
Total 03) Materials, Goods, Supplies and Utilities	5,900	520	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**57,900**	**13,001**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Surplus(Deficit)	**(57,900)**	**(13,001)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 56-02 - Cemetery - Ops (Do Not Use)	**(57,900)**	**(13,001)**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 61 - Planning & Development Costing Centre: 61-02 - Planning & Development	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	94,700	3,450	96,000	160,943	96,000	-	0.00%	96,000	96,000	96,000
Total 04) Government grants - operating	-	43,801	-	-	-	-	0.00%	-	-	-
Total 06) Licences and permits	140,000	213,690	141,000	128,935	143,500	2,500	1.77%	146,000	148,500	151,000
Total 08) Other revenue	100	-	45,500	-	-	(45,500)	-100.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	70,000	-
Total 11) Transfer from reserves - capital	80,000	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**314,800**	**260,940**	**282,500**	**289,878**	**239,500**	**(43,000)**	**-184.78%**	**242,000**	**314,500**	**247,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	647,500	462,643	554,700	527,826	537,300	(17,400)	-3.14%	583,100	592,400	602,100
Total 02) Contracted and General Services	146,000	81,187	85,000	145,322	38,900	(46,100)	-54.24%	39,000	109,100	39,200
Total 03) Materials, Goods, Supplies and Utilities	2,000	1,318	2,000	647	2,000	-	0.00%	2,000	2,000	2,000
Total 07) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	35,000	35,000	100.00%	35,000	-	35,000
Total 12) Transfer to reserves - capital	-	71,010	-	-	-	-	0.00%	-	-	-
Total Expense Before Amortization	**795,500**	**616,158**	**641,700**	**673,796**	**613,200**	**(28,500)**	**-195.56%**	**659,100**	**703,500**	**678,300**
Surplus(Deficit)	**(480,700)**	**(355,218)**	**(359,200)**	**(383,918)**	**(373,700)**	**(14,500)**	**4.04%**	**(417,100)**	**(389,000)**	**(431,300)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 61-02 - Planning & Development	**(480,700)**	**(355,218)**	**(359,200)**	**(383,918)**	**(373,700)**	**(14,500)**	**4.04%**	**(417,100)**	**(389,000)**	**(431,300)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: EXECUTIVE
Department: 12 - Executive
Costing Centre: 61-52 - Economic Development

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	5,000	-	-	-	-	-	0.00%	-	-	-
Total 04) Government grants - operating	15,500	-	-	-	-	-	0.00%	-	-	-
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**20,500**	**-**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	156,600	157,278	157,600	145,858	165,300	7,700	4.89%	175,200	181,800	186,400
Total 02) Contracted and General Services	127,600	142,977	98,200	46,207	93,500	(4,700)	-4.79%	36,000	33,500	36,000
Total 03) Materials, Goods, Supplies and Utilities	2,500	340	5,000	6,928	5,000	-	0.00%	5,000	5,000	5,000
Total 07) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	25,000	25,000	25,000
Total Expense Before Amortization	**286,700**	**300,596**	**260,800**	**198,992**	**263,800**	**3,000**	**-201.15%**	**241,200**	**245,300**	**252,400**
Surplus(Deficit)	**(266,200)**	**(300,596)**	**(260,800)**	**(198,992)**	**(263,800)**	**(3,000)**	**1.15%**	**(241,200)**	**(245,300)**	**(252,400)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 61-52 - Economic Development	**(266,200)**	**(300,596)**	**(260,800)**	**(198,992)**	**(263,800)**	**(3,000)**	**1.15%**	**(241,200)**	**(245,300)**	**(252,400)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 71 - Community Development
Costing Centre: 71-01 - Community Development

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 08) Other revenue	-	-	45,000	5,000	45,000	-	0.00%	45,000	45,000	45,000
Total Revenues	**-**	**-**	**45,000**	**5,000**	**45,000**	**-**	**-200.00%**	**45,000**	**45,000**	**45,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	-	-	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	39,100	27,248	20,000	13,616	16,800	(3,200)	-16.00%	17,000	7,100	7,200
Total 03) Materials, Goods, Supplies and Utilities	1,200	956	1,600	858	1,100	(500)	-31.25%	1,200	1,200	1,300
Total 07) Transfers to Individuals and Organisations	185,500	149,458	428,700	339,611	421,600	(7,100)	-1.66%	442,700	448,800	418,600
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	-	2,588	-	40,996	-	-	0.00%	-	-	-
Total Expense Before Amortization	**225,800**	**180,250**	**450,300**	**395,082**	**439,500**	**(10,800)**	**-197.60%**	**460,900**	**457,100**	**427,100**
Surplus(Deficit)	**(225,800)**	**(180,250)**	**(405,300)**	**(390,082)**	**(394,500)**	**10,800**	**-2.66%**	**(415,900)**	**(412,100)**	**(382,100)**
Less Amortization	(10,200)	(7,511)	(8,900)	-	(9,200)	(300)		(9,200)	(9,200)	(9,200)
Net 71-01 - Community Development	**(236,000)**	**(187,761)**	**(414,200)**	**(390,082)**	**(403,700)**	**10,500**	**-2.54%**	**(425,100)**	**(421,300)**	**(391,300)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: INFRASTRUCTURE, OPERATIONS & DEVELOPMENT SERVICES Department: 31 - Common Services Costing Centre: 72-02 - Common Services - Parks	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 04) Government grants - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 05) Investment & interest income	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	-	126,938	-	5,007	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	21,492	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	159,277	-	-	-	-	0.00%	-	-	-
Total 14) Contributed tangible capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**307,707**	**-**	**5,007**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	544,900	740,611	752,200	870,029	788,700	36,500	4.85%	832,900	870,500	906,300
Total 02) Contracted and General Services	176,500	147,188	164,200	102,533	161,000	(3,200)	-1.95%	165,100	169,300	173,400
Total 03) Materials, Goods, Supplies and Utilities	107,700	92,908	88,500	86,557	94,200	5,700	6.44%	95,100	96,100	97,200
Total 09) Interest on Long-term Debt	90,900	91,858	89,900	49,496	83,100	(6,800)	-7.56%	78,100	72,200	61,200
Total 10) Long-term Debt Payments	215,000	215,003	225,900	215,003	225,900	-	0.00%	225,900	425,900	205,900
Total 11) Transfers to reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	5,000	8,538	5,000	5,000	5,000	-	0.00%	5,000	5,000	5,000
Total 14) Internal Transfers Expenses	200,900	260,650	340,000	96,570	340,000	-	0.00%	340,000	340,000	340,000
Total Expense Before Amortization	**1,340,900**	**1,556,756**	**1,665,700**	**1,425,187**	**1,697,900**	**32,200**	**-201.93%**	**1,742,100**	**1,979,000**	**1,789,000**
Surplus(Deficit)	**(1,340,900)**	**(1,249,049)**	**(1,665,700)**	**(1,420,180)**	**(1,697,900)**	**(32,200)**	**1.93%**	**(1,742,100)**	**(1,979,000)**	**(1,789,000)**
Less Amortization	(492,100)	(464,520)	(503,600)	-	(518,700)	(15,100)		(518,700)	(518,700)	(518,700)
Net 72-02 - Common Services - Parks	**(1,833,000)**	**(1,713,569)**	**(2,169,300)**	**(1,420,180)**	**(2,216,600)**	**(47,300)**	**2.18%**	**(2,260,800)**	**(2,497,700)**	**(2,307,700)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 72 - Recreation
Costing Centre: 72-04 - Curling Rink

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	-	6,001	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	4,800	-	-	-	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	42,195	-	-	-	-	0.00%	-	-	-
Total Revenues	**4,800**	**48,196**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 02) Contracted and General Services	17,400	40,183	30,700	22,658	33,200	2,500	8.14%	20,200	29,200	20,200
Total 03) Materials, Goods, Supplies and Utilities	24,800	23,758	15,800	12,163	16,200	400	2.53%	16,600	17,000	17,500
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	12,900	8,503	8,000	7,512	8,000	-	0.00%	8,000	8,000	8,000
Total Expense Before Amortization	**55,100**	**72,444**	**54,500**	**42,333**	**57,400**	**2,900**	**-205.32%**	**44,800**	**54,200**	**45,700**
Surplus(Deficit)	**(50,300)**	**(24,247)**	**(54,500)**	**(42,333)**	**(57,400)**	**(2,900)**	**5.32%**	**(44,800)**	**(54,200)**	**(45,700)**
Less Amortization	(30,800)	(40,598)	(30,900)	-	(31,800)	(900)		(31,800)	(31,800)	(31,800)
Net 72-04 - Curling Rink	**(81,100)**	**(64,846)**	**(85,400)**	**(42,333)**	**(89,200)**	**(3,800)**	**4.45%**	**(76,600)**	**(86,000)**	**(77,500)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 72 - Recreation
Costing Centre: 72-08 - All-Access Recreation Pass

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	-	(3,933)	-	26,677	-	-	0.00%	-	-	-
Total Revenues	**-**	**(3,933)**	**-**	**26,677**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Surplus(Deficit)	**-**	**(3,933)**	**-**	**26,677**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 72-08 - All-Access Recreation Pass	**-**	**(3,933)**	**-**	**26,677**	**-**	**-**	**0.00%**	**-**	**-**	**-**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 72 - Recreation
Costing Centre: 72-10 - Family Centre

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	607,000	519,382	543,500	489,647	566,800	23,300	4.29%	583,800	600,800	613,800
Total 04) Government grants - operating	139,900	139,881	144,000	143,000	145,900	1,900	1.32%	148,800	151,800	154,800
Total 07) Gain on disposal of capital assets	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Other revenue	9,500	10,626	1,500	10,450	1,500	-	0.00%	1,500	1,500	1,500
Total 10) Internal Transfers Revenue	-	7,666	-	11,268	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	25,888	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	12,045	-	-	-	-	0.00%	-	-	-
Total 13) Other grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**756,400**	**715,488**	**689,000**	**654,365**	**714,200**	**25,200**	**-203.66%**	**734,100**	**754,100**	**770,100**
Expenses										
Total 01) Salaries, Wages, and Benefits	745,500	749,238	783,200	627,763	777,300	(5,900)	-0.75%	820,000	855,000	885,600
Total 02) Contracted and General Services	178,300	156,273	192,400	163,437	186,000	(6,400)	-3.33%	166,700	170,500	169,000
Total 03) Materials, Goods, Supplies and Utilities	374,900	323,253	429,000	287,394	397,000	(32,000)	-7.46%	409,700	428,900	427,700
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	-	-	-	-	7,000	7,000	100.00%	7,000	7,000	7,000
Total 14) Internal Transfers Expenses	44,300	68,261	64,000	47,162	64,000	-	0.00%	64,000	64,000	64,000
Total Expense Before Amortization	**1,343,000**	**1,297,026**	**1,468,600**	**1,125,755**	**1,431,300**	**(37,300)**	**-197.46%**	**1,467,400**	**1,525,400**	**1,553,300**
Surplus(Deficit)	**(586,600)**	**(581,538)**	**(779,600)**	**(471,390)**	**(717,100)**	**62,500**	**-8.02%**	**(733,300)**	**(771,300)**	**(783,200)**
Less Amortization	(203,600)	(289,367)	(249,400)	-	(256,800)	(7,400)		(256,800)	(256,800)	(256,800)
Net 72-10 - Family Centre	**(790,200)**	**(870,905)**	**(1,029,000)**	**(471,390)**	**(973,900)**	**55,100**	**-5.35%**	**(990,100)**	**(1,028,100)**	**(1,040,000)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 72 - Recreation
Costing Centre: 72-15 - Aquatic Centre

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	355,200	355,491	360,500	288,361	356,000	(4,500)	-1.25%	363,100	370,500	377,900
Total 04) Government grants - operating	139,900	139,881	139,900	142,037	144,900	5,000	3.57%	147,800	150,700	153,700
Total 08) Other revenue	13,300	-	13,000	-	12,000	(1,000)	-7.69%	12,100	12,200	12,300
Total 09) Transfer from reserves - operating	-	5,600	-	-	-	-	0.00%	16,000	14,000	-
Total 10) Internal Transfers Revenue	-	1,314	-	18,585	-	-	0.00%	-	-	-
Total 11) Transfer from reserves - capital	-	14,983	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	619,289	-	-	-	-	0.00%	-	-	-
Total Revenues	**508,400**	**1,136,559**	**513,400**	**448,983**	**512,900**	**(500)**	**-199.90%**	**539,000**	**547,400**	**543,900**
Expenses										
Total 01) Salaries, Wages, and Benefits	1,229,800	1,231,432	1,263,200	1,199,069	1,322,400	59,200	4.69%	1,394,300	1,451,900	1,508,600
Total 02) Contracted and General Services	210,000	174,546	240,300	99,010	236,500	(3,800)	-1.58%	250,300	243,700	229,500
Total 03) Materials, Goods, Supplies and Utilities	299,200	284,855	335,800	225,444	347,900	12,100	3.60%	359,400	359,300	370,800
Total 09) Interest on Long-term Debt	26,500	26,578	24,700	15,842	22,800	(1,900)	-7.69%	20,900	19,100	-
Total 10) Long-term Debt Payments	62,500	62,505	62,500	62,505	62,500	-	0.00%	62,500	687,500	-
Total 11) Transfers to reserves - operating	-	-	-	-	10,100	10,100	100.00%	4,700	5,400	10,100
Total 12) Transfer to reserves - capital	-	-	-	-	7,000	7,000	100.00%	7,000	7,000	7,000
Total 14) Internal Transfers Expenses	56,700	77,696	58,000	71,644	58,000	-	0.00%	58,000	58,000	58,000
Total Expense Before Amortization	**1,884,700**	**1,857,612**	**1,984,500**	**1,673,514**	**2,067,200**	**82,700**	**-204.17%**	**2,157,100**	**2,831,900**	**2,184,000**
Surplus(Deficit)	**(1,376,300)**	**(721,053)**	**(1,471,100)**	**(1,224,531)**	**(1,554,300)**	**(83,200)**	**5.66%**	**(1,618,100)**	**(2,284,500)**	**(1,640,100)**
Less Amortization	(191,400)	(193,094)	(191,800)	-	(197,600)	(5,800)		(197,600)	(197,600)	(197,600)
Net 72-15 - Aquatic Centre	**(1,567,700)**	**(914,147)**	**(1,662,900)**	**(1,224,531)**	**(1,751,900)**	**(89,000)**	**5.35%**	**(1,815,700)**	**(2,482,100)**	**(1,837,700)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 72 - Recreation
Costing Centre: 72-20 - Sports Centre

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	242,600	403,076	372,000	380,948	398,300	26,300	7.07%	409,500	417,000	423,200
Total 04) Government grants - operating	139,900	156,484	153,900	157,000	159,900	6,000	3.90%	162,800	165,800	168,800
Total 08) Other revenue	83,200	50,633	39,900	47,833	39,900	-	0.00%	39,900	38,400	27,900
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Internal Transfers Revenue	-	2,643	-	69,781	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	-	-	-	-	-	0.00%	-	-	-
Total Revenues	**465,700**	**612,837**	**565,800**	**655,562**	**598,100**	**32,300**	**-205.71%**	**612,200**	**621,200**	**619,900**
Expenses										
Total 01) Salaries, Wages, and Benefits	376,600	379,196	381,200	392,740	373,000	(8,200)	-2.15%	420,100	439,800	458,400
Total 02) Contracted and General Services	203,000	186,424	183,900	176,117	199,800	15,900	8.65%	192,500	194,600	197,200
Total 03) Materials, Goods, Supplies and Utilities	76,700	75,377	102,900	82,333	105,300	2,400	2.33%	109,500	113,900	118,600
Total 09) Interest on Long-term Debt	36,100	38,341	32,300	20,569	28,400	(3,900)	-12.07%	24,500	20,600	-
Total 10) Long-term Debt Payments	133,300	133,333	133,300	133,333	133,300	-	0.00%	133,300	800,000	-
Total 12) Transfer to reserves - capital	63,000	63,000	70,000	70,000	56,000	(14,000)	-20.00%	56,000	56,000	56,000
Total 14) Internal Transfers Expenses	-	142	-	39,889	-	-	0.00%	-	-	-
Total Expense Before Amortization	**888,700**	**875,812**	**903,600**	**914,981**	**895,800**	**(7,800)**	**-199.14%**	**935,900**	**1,624,900**	**830,200**
Surplus(Deficit)	**(423,000)**	**(262,975)**	**(337,800)**	**(259,418)**	**(297,700)**	**40,100**	**-11.87%**	**(323,700)**	**(1,003,700)**	**(210,300)**
Less Amortization	(206,800)	(210,224)	(209,300)	-	(215,600)	(6,300)		(215,600)	(215,600)	(215,600)
Net 72-20 - Sports Centre	**(629,800)**	**(473,199)**	**(547,100)**	**(259,418)**	**(513,300)**	**33,800**	**-6.18%**	**(539,300)**	**(1,219,300)**	**(425,900)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 74 - Community Facilities & Functions
Costing Centre: 74-01 - Lambert Centre

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 08) Other revenue	-	1	-	1	-	-	0.00%	-	-	-
Total 09) Transfer from reserves - operating	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Government grants - capital	-	23,265	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**23,266**	**-**	**1**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	41,700	11,446	12,800	10,837	13,300	500	3.91%	14,100	14,900	15,500
Total 02) Contracted and General Services	12,600	7,782	17,700	13,547	22,600	4,900	27.68%	24,200	18,900	19,100
Total 03) Materials, Goods, Supplies and Utilities	28,200	30,396	38,400	20,076	38,600	200	0.52%	40,200	41,700	42,500
Total 09) Interest on Long-term Debt	7,400	7,443	6,900	4,437	6,400	(500)	-7.25%	5,900	5,300	-
Total 10) Long-term Debt Payments	17,500	17,505	17,500	17,505	17,500	-	0.00%	17,500	19,500	-
Total 12) Transfer to reserves - capital	-	-	-	-	-	-	0.00%	-	-	-
Total 14) Internal Transfers Expenses	5,800	6,171	6,600	5,616	6,600	-	0.00%	6,600	6,600	6,600
Total Expense Before Amortization	**113,200**	**80,744**	**99,900**	**72,018**	**105,000**	**5,100**	**-205.11%**	**108,500**	**106,900**	**83,700**
Surplus(Deficit)	**(113,200)**	**(57,478)**	**(99,900)**	**(72,017)**	**(105,000)**	**(5,100)**	**5.11%**	**(108,500)**	**(106,900)**	**(83,700)**
Less Amortization	(41,000)	(41,761)	(39,700)	-	(40,900)	(1,200)		(40,900)	(40,900)	(40,900)
Net 74-01 - Lambert Centre	**(154,200)**	**(99,239)**	**(139,600)**	**(72,017)**	**(145,900)**	**(6,300)**	**4.51%**	**(149,400)**	**(147,800)**	**(124,600)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES Department: 74 - Community Facilities & Functions Costing Centre: 74-02 - Library	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 08) Other revenue	-	900	-	-	-	-	0.00%	-	-	-
Total Revenues	**-**	**900**	**-**	**-**	**-**	**-**	**0.00%**	**-**	**-**	**-**
Expenses										
Total 01) Salaries, Wages, and Benefits	-	-	-	-	-	-	0.00%	-	-	-
Total 02) Contracted and General Services	7,000	2,777	3,000	2,916	9,900	6,900	230.00%	10,300	10,800	11,300
Total 03) Materials, Goods, Supplies and Utilities	-	-	-	-	-	-	0.00%	-	-	-
Total 07) Transfers to Individuals and Organisations	-	-	-	-	-	-	0.00%	-	-	-
Total 08) Transfers to Local Boards and Agencies	435,300	437,750	478,200	92,630	491,300	13,100	2.74%	512,000	529,600	547,900
Total 14) Internal Transfers Expenses	6,700	7,854	8,400	7,148	8,400	-	0.00%	8,400	8,400	8,400
Total Expense Before Amortization	**449,000**	**448,381**	**489,600**	**102,694**	**509,600**	**20,000**	**-204.08%**	**530,700**	**548,800**	**567,600**
Surplus(Deficit)	**(449,000)**	**(447,481)**	**(489,600)**	**(102,694)**	**(509,600)**	**(20,000)**	**4.08%**	**(530,700)**	**(548,800)**	**(567,600)**
Less Amortization	-	-	-	-	-	-	-	-	-	-
Net 74-02 - Library	**(449,000)**	**(447,481)**	**(489,600)**	**(102,694)**	**(509,600)**	**(20,000)**	**4.08%**	**(530,700)**	**(548,800)**	**(567,600)**

Strathmore - Budget vs Actual with Forecast Years

DIVISION: COMMUNITY AND PROTECTIVE SERVICES
Department: 74 - Community Facilities & Functions
Costing Centre: 74-06 - Civic Centre

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	Budget Change 2024 vs 2025	% Change	2026 Forecast	2027 Forecast	2028 Forecast
Revenues										
Total 02) User fees and sales of goods	141,900	84,427	96,000	115,695	96,000	-	0.00%	98,000	99,000	100,000
Total 10) Internal Transfers Revenue	-	1,682	-	5,253	-	-	0.00%	-	-	-
Total Revenues	**141,900**	**86,109**	**96,000**	**120,948**	**96,000**	**-**	**-200.00%**	**98,000**	**99,000**	**100,000**
Expenses										
Total 01) Salaries, Wages, and Benefits	171,700	57,082	184,200	84,626	180,900	(3,300)	-1.79%	191,600	201,000	210,800
Total 02) Contracted and General Services	63,800	44,720	64,600	65,604	63,200	(1,400)	-2.17%	57,300	60,400	62,000
Total 03) Materials, Goods, Supplies and Utilities	117,400	86,502	129,600	87,868	136,800	7,200	5.56%	141,500	147,400	153,600
Total 09) Interest on Long-term Debt	-	-	-	-	-	-	0.00%	-	-	-
Total 10) Long-term Debt Payments	-	-	-	-	-	-	0.00%	-	-	-
Total 12) Transfer to reserves - capital	17,500	17,500	9,000	-	9,000	-	0.00%	9,000	9,000	9,000
Total Expense Before Amortization	**370,400**	**205,804**	**387,400**	**238,098**	**389,900**	**2,500**	**-200.65%**	**399,400**	**417,800**	**435,400**
Surplus(Deficit)	**(228,500)**	**(119,695)**	**(291,400)**	**(117,150)**	**(293,900)**	**(2,500)**	**0.86%**	**(301,400)**	**(318,800)**	**(335,400)**
Less Amortization	(76,200)	(76,159)	(76,300)	-	(78,600)	(2,300)		(78,600)	(78,600)	(78,600)
Net 74-06 - Civic Centre	**(304,700)**	**(195,855)**	**(367,700)**	**(117,150)**	**(372,500)**	**(4,800)**	**1.31%**	**(380,000)**	**(397,400)**	**(414,000)**